

Hong Kong

Are the labour laws ripe for change?

UK economy

Clear policies badly managed



Cut-price space

takes off





FINANCIAL TIMES

Europe's Business Newspaper

Israel to let 100 Palestinians back from Lebanon

Israel is to let about 100 of the 415 Palestinians it deported to Lebanon back into the country and will shorten the terms of exile of the others, Israeli television reported, adding that prime minister Yitzhak Rabin worked out the details with US ambassador William Harrop. Palestinian negotiators have refused to resume peace talks with Israel until the deportees were brought back. Earlier report, Page 3

Khmer Rouge attacked: Cambodian troops attacked Khmer Rouge guerrillas on several fronts in the worst fighting for a year. Page 16

Japanese confidence shaken: Japanese business confidence has fallen sharply over the past three months, according to a survey of senior



Public gatherings were banned in Zaire's capital, Kinshasa after last week's riots in which at least 65 people died. French soldiers have been escorting foreigners out of the country, but President Mobutu Sese Seko (left) is refusing to let Belgium send troops to help the evacuation. Page 3

Galileo takes off: Two of the world's biggest airline computer reservation systems merged to form Galileo International, which is estimated to be worth \$1.5bn. Shareholders include British Airways, United Airlines and Swissair. Page 17

Craxi isolated: Italian prime minister Giuliano Amato, struggling to preserve the stability of his four-party coalition government, has distanced himself from the difficulties of Socialist leader and former close colleague Bettino Crazi. Page 16

New chief for American Express: Troubled

US travel and financial services group American Express appointed Richard Furlaud, 68, a director since 1972, non-executive chairman. He replaces James Robinson, who resigned at the weekend.

Krajina clashes worsen: Fighting between Serbs and Croats intensified in Krajina, the Serb enclave in Croatia, and there were fears that the clashes could spread. Page 2

ICI takes titanium stake: Tioxide Group, ICI's titanium dioxide subsidiary, is paying \$250m for a 50 per cent stake in a 100,000 tonne a year chloride titanium pigment plant in Lake Charles, Louisians. Page 17; Lex. Page 16

Taxis halt city: Police fired tearges and rubber burg taxi drivers who blockaded the city centre in protest at alleged harassment by traffic police.

Ominous UK outlook: The trading outlook for UK companies remains "ominous", according credit insurance group Trade Indemnity. Page 6

Bridgestone promotion: Japan's largest tyremaker, Bridgestone, promoted Yoichiro Kaizaki, chief executive of its US operations, to group president. Page 19

Metra's Italian purchase: Europe's sanitaryware market became more concentrated with the purchase by the Finnish Metra group of 51 per cent of Italy's leading producer, Sanitari

Floods kill 40: At least 40 people were killed and others were missing after their homes were swept away by floods in north-east Tanzania.

Sweden's debt rating cut: Sweden, heaviest borrower in the international capital markets in the past three months, had its long-term debt rating downgraded to As2 from As1 by US credit rating agency Moody's Investors Service. Page 17

Lloyd's losses reach £924m: Gooda Walker syndicates at the Lloyd's of London insurance market suffered losses of nearly £924m (\$1.39hn) in the four years to 1990. Page 6

Unilover to shift staff levels: Multinational consumer products group Unilever is to trim staff levels at its London head office and raise them slightly at its joint head office in Rotterdam. Page 17; Lex, Page 16

Milk battle koms Northern Foods, largest UK private sector dairy group, says it will buy milk directly from farmers when the Milk Market-ing Board's monopoly over supply is abolished.

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THE FINANCIAL TIMES LIMITED 1993 No 31,978 Week No 5

Delors calls for social policy to help jobless

JACQUES DELORS. president of the European Com-mission, yesterday denounced job-poaching in the European Community and led calls for a relaunch of EC social policy to help tackle the unemployment crisis in Europe.

As EC foreign ministers headed by France warned that monetary instability and competitive devaluations were undermining the EC's single market, Mr Delors criticised "social dumping" whereby certain countries were downgrading workers' rights to attract foreign investment. Mr Delors' remarks at a meet-

ing of EC foreign ministers in Brussels were widely seen as an attack on the UK. He combined them with a call for an early meeting of the Group of Seven industrialised countries to coordinate growth, possibly in April. "We face a world economic crisis and we need a world eco-nomic solution," he said.

The Clinton administration has expressed interest in closer economic policy co-ordination within the G7, but US relations with the EC have become strained after last week's imposition of anti-

dumping duties on EC steel exporters and yesterday's decision to restrict EC bids on federal public procurement contracts. At yesterday's opening session of EC foreign ministers, France followed Mr Delors and other EC

MEC rejects US 'builying' on award of utility contracts

members urging a "relaunch" of EC social policy to defend workers' rights and guard against Mr Roland Dumas, French for-

eign minister, said employment could not be created by countries outbidding each other for invest-ment. He attacked the recent decision by Hoover, the US multi-national, to relocate from Dijon in France to Cambuslang in Scotland as a "serious incident". Mrs Elisabeth Guigou, French

minister responsible for European affairs, appealed for "fair competition" among EC member states. She drew attention to the the 1986 Single European Act providing for sustainable, non-inflationary growth, a high degree of



Last minute points: Jacques Delors (left) confers with French foreign minister Roland Dumas before the EC foreign ministers council in Brussels yesterday, where both men denounced job peaching in the EC

economic convergence, social cohesion and solidarity among

EC diplomats said the reference reflected French concern about the impact on its competitive position of maintaining a strong franc but also described it as an attack on the UK for opting out of the Maastricht treaty's

decision to promote growth by floating sterling outside the European exchange rate mechanism and progressively cutting

Mr Dumas raised the stakes by urging the EC to accelerate work directives to be adopted under the social protocol in the Treaty, while Mrs Guigou called for adoption of the 48-hour maximum

providing for greater consulta-tion between management and

Although the US has yet to mmit itself to a summit, there is talk in Brussels among EC and US officials of a potential "grand deal" in the spring in which a cut in German interest rates could be co-ordinated with a Gatt agree-

rorking week and a directive **Speculators hit ERM**

THE French franc and Danish krone fell victim to a sharp burst of speculative selling yesterday after the 10 per cent devaluation of the Irish punt within the European exchange rate mechanism, writes James Blitz in London.

Both currencies later recovered, although money market interest rates in both France and Denmark remained at very high levels. The French franc fell sharply in the first hours of trad-

ing, to a low of FFr3.3950 against the D-Mark, while the Danish krone was seen as low as DKr3.8750 against the D-Mark, near to its floor of DKr3.9016. The franc later closed at FFr3.380 against the D-Mark, while the krone closed at DKr3.8501, as selling pressure abated. The Irish punt climbed to the top of its new ERM bands as

the market accepted the devalua-

Brussels president denounces job-poaching and calls for G7 meeting | Key index points to faster US industrial growth

By Michael Prowse In Washington

US manufacturing industry is poised for its fastest growth in four years, a sharp increase in the Purchasing Managers' index indicated yesterday. Boosted by an increase in new orders, the index rose from 55.4 per cent in December to 58 last month, the

highest level since July 1988. This was higher than financial markets expected and, taken with other recent strong data, could lead economists to revise upwards their estimates of US

growth this year.

The index has been above the 50 per cent level that indicates an expanding manufacturing sector since last October, when it registered 50.7 per cent.

The Purchasing Managers' Index, based on a monthly questionnaire to over 300 industrial companies, is regarded as a reliable barometer of trends in manufacturing.

In a separate report yesterday, the Commerce Department said construction spending rose 6.2 per cent last year, the biggest increase in six years. However, spending was down 0.4 per cent in December and figures for October and November were also revised down.

Mr Robert Bretz, a spokesman for US purchasing managers, said low levels of corporate inventories and rising order books indicated the economy would continue to strengthen in coming

If the purchasing index remained above about 53 per cent the average for last year - growth of real gross domestic product was likely to exceed 3 per cent this year, he said.

Yesterday's figures follow reports last week of a 9.1 per cent December and economic growth at an annual rate of 3.8 per cent in the fourth quarter. Sales of existing homes at the end of last year were reported at their highest level in 13 years.

高を 事がの

Most components of the pur-chasing index sent encouraging signals. The index for new orders rose from 64.4 per cent in December to 67.2 per cent, the highest level for nearly a decade.

Emu timetable attacked much too ambitious

A LEADING member of the Bundesbank's policymaking council last night criticised as much too ambitious" the timetable for European economic and monetary union.

Mr Reimut Jochimsen, president of the North Rhine-Westphalia central bank, and a favourite to take over as Bundes bank vice-president later this year, said be favoured ratification of the Maastricht treaty but attacked the plan for monetary union by the end of the century. He also said be opposed the idea that movement to a single currency would be irreversible

Speaking at Nuffleid College, Oxford, he said Germany and its **European Community partners**

irish attack on 'selective' ..Page 2 ERM policy EMS defendedPage 2.Page 32

decided to speed up European union after the breach of the Berlin Wall in November 1989 because of "the idea that Germany would want to escape from its obligations of European integration He admitted that recession-hit

European countries were facing difficulties in meeting the public debt and deficit targets laid down in the treaty. This was because "the Maastricht treaty was never subjected to a test of how it would be fitted in to medium-term cyclical develop-

Although long-term German interest rates were not particu-larly high, he said the Bundesbank's monetary policies – the result of "persistent imbalances in the German policy mix" -were causing difficulties abroad.

"Germany in year three [after reunification is putting a bur-den on Europe. This has to be dealt with — it has to be solved. But we are tied up with the polit-

to calm markets K tries

By Raiph Atkins, James Biltz and Peter Norman in London

MR JOHN MAJOR, Britain's prime minister, moved yesterday to dispel expectations of further UK interest rate cuts as his government launched a concerted operation to restore confidence in sterling, its economic policy and Mr Norman Lamont, chancellor of the exchequer.

With the pound under pres-sure. Downing Street, the Treasury and the Bank of England sought to reassure markets that Mr Lamont was in full charge of economic policy and that there were no splits with the prime minister over interest rates. Sterling plunged to a historic low of DM2.355 in Far East trad-

described as a sharp burst of speculative selling. Although the pound recovered somewhat in London to close at DM2.38, more than a pfennig down from last Friday's close, it closed sharply lower at 77.4 when measured against the Bank of

England's sterling exchange rate

ing yesterday, after weekend press reports of a government

solit triggered what some dealers

gainst the D-Mark against the Dollar T PORE

index. The UK authorities insisted that last week's 1 per-centage point cut in bank base rates to 6 per cent was consistent with the government's target of returning to economic growth with low inflation.

For the second day running, Downing Street denied reperts that Mr Major was the driving force behind the rate cut and seeking an eventual reduction in Interest rates to 4 per cent. A Downing Street official said the decision last week to cut base rates to 6 per cent had been proposed by Mr Lamont. Doubts continued, however, among Conservative MPs over the political authority of Mr Lamont amid videspread expectations that he will be moved after the March 18

Speculation about differences between Mr Lamont and Mr Major has been fuelled by the latinvolvement in Treasury policy in the run-up to the budget. But government officials suggested that yesterday's developments would make further rate cuts less

Downing Street said the week-end reports of Mr Major wanting big cuts in the cost of borrowing had backfired. "The one thing that damages the likelihood of interest rate cuts is talking about

interest cuts," it said. Aides to Mr Lamont made clear he did not regard further cuts in the cost of borrowing as likely before the budget. "Interest rates are as likely to go up next as they are to go down," they said.

Spin doctors in a spin, Page 7

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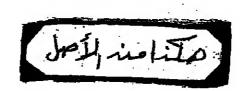
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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

on 'selective' ERM policy

By Lionel Barber in Brussels and Alice Rawsthorn in Paris

THE Irish government yesterday denounced the management of the European exchange rate mechanism and warned that, without closer co-operation, member states' currencies risked being 'picked off one by one" on the foreign exchange markets. Mr Dick Spring, Irish minis-

ter for external affairs, told his European Community counterparts meeting in Brussels that a more effective collective response was needed to deter speculators following the weekend devaluation of the punt.

Without naming the French franc, which has received sub-stantial support from the Bundesbank, Mr Spring suggested some countries were receiving more support than

"Piecemeal measures and selective reactions to attacks on individual currencies are not going to be adequate. Neither are bilateral arrangements which ingore the essential need for solidarity between all the member states.

The 10 per cent devaluation of the punt last Saturday led to ould soon come under attack. But Mr Michel Sapin, the French finance minister, yes-terday insisted that France and

Cautious Currency mood in system Dublin

SIGNS of confidence returned to the Dublin financial markets yesterday, following the 10 per cent devaluation of the punt at the weekend, writes Tim Coone in Dublin.

Foreign exchange dealers reported heavy inflows of funds, reversing the outflows of last week and which pushing the punt up to its new ceil-ing within the ERM band of DM2.44.

also active.

The National Tressury Management Agency, which manages the government's debt, placed around I£150m of 5and 10-year maturity stocks on the market, which dealers say were quickly taken up. On the Irish stock exchange,

the ISEQ overall index gained almost 5 per cent, with finan-cial and food stocks performing particularly well. The most active buyers on

the foreign exchange market were corporations and foreign

Dealers said that overseas buyers are still exercising cau-tion, however, and that much of yesterday's dealing was related to profit-taking result-ing from positions taken out by speculators before the

The central bank dropped its overnight lending rate from 100 per cent to 14 per cent yesterday, and the key onemonth interbank interest rate fell sharply to 16 per cent from over 40 per cent, where it stood most of last week.

There are lingering concerns, however, that commer-cial lending rates, and particularly mortgage rates, might still be increased if interbank rates do not fall further.

The building societies hinted yesterday that they might still be obliged to increase mortgage lending rates, currently around 14 per cent, if the key one-mouth interbank rate does not fall below 14 per cent.

support the currency. "If the franc is attacked we will fight back with the same determination and the same methods."

The franc has been shrouded by speculation since last week's reduction in UK base rates. Mr Sapin criticised the British for renewing the ten-sion in the ERM. "Britain has no right to run a policy along the lines of 'Every man for himself,' especially as it is not working, he said. Mr Berie Ahern, Irish

finance minister, said at the weekend that smaller countries were at a disadvantage, while France was able to get a "separate deal" in support of the

EC leaders asked the EC's monetary committee to review the operation of the ERM after the forced withdrawal of the lira and sterling. Mr Spring called for the review to be completed without further delay, but France and Germany are understood to be reluctant to endorse any substantial changes. Mr Spring said: "Our experience is not unique. Others have been obliged to take similar measures. Their experience and ours raises obvious questions about the capacity and willingness of the Commu-nity to respond effectively to (currency) pressures."

defended

MR Helmut Schlesinger, the Bundesbank president, last night threw his weight behind the European Monetary System, arguing that it had a good long-term record in promoting monetary stability and economic convergence across

But Mr Schlesinger also hinted, in a speech in London, that more realignments might be needed in the system before of fixed exchange rates as part of economic and monetary

Speaking to the Overseas Bankers' Club at the Guildhall, the Bundesbank president warned that, with Britain having no firm plans to rejoin the exchange rate mechanism, there would be "less compul-sion" for the UK to take the necessary steps ahead of union to harmonise its economy with

the rest of Europe. He went out of his way to sound conciliatory about Britain, suggesting that for Europe to go ahead with eco-nomic and monetary union without the UK would be inappropriate. In a determinedly positive reference about the EMS, Mr Schlesinger said the recent spell of currency turbulence in Europe did not mean

the system had failed. Rather, it demonstrated that the system needed periodic adjustments on the road to economic and monetary union, a goal which might be reached by the end of the century.

Referring to the possibility of more realignments, he said: "There was once a widely held illusion that the EMS was already a de facto monetary union, a currency area in which exchange rate adjust-

ments were no longer possible.
"They have been necessary
and they cannot simply be banned until monetary union is established, even though they will become less compulsory as covergence increases."

OBITUARY

The De Benedetti who shunned the limelight

MR Camillo De Benedetti, the Italian financier and cousin of Mr Carlo De Benedetti, died at the weekend after a long illness. Uniike his cousin, Camillo De Benedetti, 60, tended to shun the limelight, although he was one of the leading fig-ures in Italian finance, espe-

cially insurance.
For many years, he was deputy chairman of Generali, Italy's biggest insurance group, in which he was also one of the biggest individual shareholders. More recently, his atten-tions switched to Fondiaria, the big Florentine insurer, of which he was chairman until

his death. Camillo De Benedetti took joint control of Fondiaria, then majority-owned by the Ferruzzi

complex deal arranged with Mr Raul Gardini, the Italian financier. The transaction divided control of Fondiaria between Ferruzzi, run at the time by Mr Gardini, and Camillo De Bene detti's Gaic holding company. His chairmanship sparked a

period of sharp growth for Fon-diaria, especially abroad. However, the rise of Fon-diaria, and the more recent pressure on its profits, rekin-dled a sometimes heated relationship between Camillo De Benedetti and Mediobanca, the powerful merchant bank which is one of the biggest shareholders in both Generali and the Florentine company.

Irish attack | EC's era of openness strong on showbiz

Little substance emerges as foreign ministers' meeting is televised, writes David Gardner



"ALWAYS dispose of the difficult part in the title; it does less harm there than in the text." Such was the advice of the ineffable Whitehall mandarin Sir Humphrey Appleby, from the BBC TV satire Yes, Minister, to a naive subordinate enthused by open govern-

European Community foreign ministers were concelyably following his script yester-day when they inaugurated a new era of openness in Com-munity decision-making, sub-mitting to having the first part of their Council meeting televised for the first time. The televised proceedings were very much the "titular"

part. Ministers delivered speeches on the current Danish presidency's work programme.
There was no debate and little substance, this being reserved very much for the "textual" negotiations detailed mostly to ministerial subordinates who do most of the horse-trading on EC decision-

making.
Inside the chamber, it was the older troupers, familiar with showbiz, who performed most plausibly: Mr Douglas Dumas of France, feisty and combative; Mr Emillo Colombo from Italy, gesticulating ele-gantly and introducing the concept of "original sin" to EC monetary policy; and Spain's Mr Javier Solana, who proved Spaniards will always get more of their oar in at such gatherings, because they can speak so much faster.

They were able to memorise enough to face cameras, and proved masters of the "There is no time here to discuss" ploy, both to evade substance and exceed their speaking time. Mr Hurd provided the high point of humour, brazenly bracketing the secretive British with the gapingly open Danes for "arguing most forcibly for this experiment".

Newcomers scored on substance. Mr Piet Koijmans, Dutch foreign minister, called for a down-payment for the future" in democratising the EC by giving the European parliament equal decision rights now with the Council of Ministers, even before the Maastricht treaty enshrines

Mr Dick Spring, Irish foreign minister, made the one genuinely political contribution,

after the weekend's devalua-tion of the Irish punt. Their interventions excited the lantasy that televised proceedings of the acrimonious September 1992 finance ministers' meeting in Bath, just prior to "Black Wednesday", would have made compulsive viewing.

For the future, however, viewers keen on openness should insist on a "nuls points" score for those such as the Greek ministers, who spoke at length about Macedonia without once mentioning it, or for Mr Dumas who elegantly stuck the knife into Britain for "poaching" a Hoover plant from Dijon to Scotland, but neglected to mention the UK.

The haphazard system of leaks, briefings, corridor encounters and door-stepping will continue to be the basic hazardly, about what ministers get up to in Brussels. Even if yesterday's performance were extended to all Council proceedings rather than "work programmes" and yet-to-be-de-fined "major issues", the corridor purveyors of information

New applicants to give up the neutrality habit

By David Gardner in Brussels

AUSTRIA, Sweden and Finland said yesterday they would sign up to Maastricht treaty goals of a common European foreign and defence policy, pean Community opened formally in Brussels. as their negotiations to join the Euro-

Attempting to dispel EC concerns that their traditions of neutrality would make them a brake on Europe's ambitions to develop a collective foreign and defence identity, foreign ministers of the three applicauts emphasised unequivocal commitment to the treaty.
"Our security is indissolubly linked

to the security of the continent," said

Mr Alois Mock, Austria's foreign minister, adding that his country was "fully committed to the treaty on European union," and to the common foreign and security policy.

Mr Ulf Dinkelspiel, Sweden's minister of European affairs, said "we wish to participate fully in the common

foreign and security policy". He added that while the Swedish parliament had recently restated that Sweden could not participate in military alliances, his government recognised the goal of a common defence policy "which in time might lead to a

Mr Pertti Salolainen, the Finnish foreign trade minister, said his gov-

common defence," and would not

eroment was "ready to contribute to the construction of a common Euro-

The Maastricht treaty calls for a common foreign and security policy, developed largely on intergovernmen-tal co-operation between EC member states, and posits a future defence identity, which is unlikely to start taking shape until the EC's next con-stitutional review in 1996. If Austria, Sweden and Finland join

the EC by 1995, as they and EC negotlators now expect, they would have a voice in that review.

Member states such as France and main are therefore determined that they should sign up in advance to the so-called "potentiality" of Masstricht -even though the treaty remains to be ratified by Denmark and the UK. The three countries also emphasised that they would be bringing wealth and high social and environ-mental standards to the Community, along with a tradition of open government consonant with the EC's promise to bring decision-making

ser to the citiz The opening of negotiations was televised, before detailed discussions

kick off today. The proceedings were suffused with irony as the current Danish presidency of the EC reeled off a list of ership requirements so intimidating that few existing member

which, such as foreign and defence policy, Denmark itself got opt-outs from at December's Edinburgh sum-

Though the three applicants have already accepted most existing EC obligations by signing the European Economic Area treaty between the Community and the European Free Trade Association, few Brussels dip lomats believe the foreign and defence issue will be as easy to resolve as it was before yesterday's

cameras. · Romania and the EC yesterday signed an association agreement. It is similar to those signed previously with Poland, Hungary and the former

Krajina fighting worsens amid fear for UN zones

CLASHES between Serbs and intensify in Krajina, the Serb enclave in Croatia, amid fears that the fighting could spread

to the other UN zones. Serb military leaders in Kraj-ina claimed as many as 20,000 Croat troops were massing in UN Sector West in central Croatia, which has so far been peaceful. UN officials said they were aware of the reports, but warned that peacek eeders were prepared to defend the yearlong ceasefire line.
"We have the bulk of five heavily-mechanised battalions

which are prepared to protect the sector. It is different than in Sector South, where the assault took us by surprise," said a UN official.

The fighting in Croatla came as diplomatic efforts to end the fighting in neighbouring Bosnia moved from Geneva to UN

Cyrus Vance and Lord Owen, eace talks co-chairmen, were due to meet Mr Boutros Boutgeneral, in New York last

He had earlier discussed Bosnia with Mr Warren Christopher, the US secretary of state, In Krajina, Serb military leaders said Croatia had launched a "general offensive" along a 25km arc stretching from Obrovac in the north to Skradin in the south, 11 days after Croat forces pushed UN officials confirmed

reports of tank and artillery duels in the area around the Serb-held town of Benkovac, in UN Sector South, one of four UN Protected Areas comprising Serb enclaves. Tension was also growing in

Sector East, which includes Vukovar, the town devasted by the Yugoslav army during the seven-month war over Cro-

Croatian radio said, however, that Serb forces were regroup an army l seized control of the Masienica bridge, which joins central Croatia with its Dalmatian coast. The Croats also seized the heavily-damaged Peruca dam, where an emergency operation to drain the reservoir was still under way yester-

Krajina leaders on Sunday gave the UN a 48-hour ultima-tum to enforce a Croat pull-out from all the territories seized during the offensive. It is unclear what measures will be undertaken in the likely event that Croatia refuses to with-

The upsurge in fighting comes as the fate of the Bosnian peace talks yesterday hung in the balance. Mr Alija Izetgegovic, Moslem president of Bosnia, said he would boycott the talks, pro-

Probe into | Dan-Air's BA merger

THE European Commission has begun a one-month inquiry between British Airways and Dan-Air, the siling UK sirline, on services between Belgium and Britain, writes Andrew

The Belgian government complained about the possible anti-competitive effects of the deal at the end of November. The Commission explained yesterday that it did not begin its formal investigation until Jan-uary 19, because Belgium did not initially provide enough information about its complaint. The Commission announced in November that it would not investigate the Dan-Air takeover because it was too small to fall under Brussels' jurisdiction, but Belgium activated a previously unused clause in the EC's merger rules which allows a separate inquiry into the implications

Compromise may emerge on HDT/V

with attempts to find a compromise over the development of cinema-quality television despite the announcement by Philips at the weekend that it was suspending plans for mass production of high-definition television sets.

Philips of the Netherlands and Thomson, the French electronics manufacturer, have invested heavily in HDTV technology and the Dutch company's decision underlines the uncertain future of the European HDTV programme. In December, Britain blocked approval of European Commission plans to inject Ecu500m (£406m) into the development of HDTV over five years, saying other technologies might overtake the standards promoted by the Commission. Philips said at the weekend

By Andrew Hiff in Brussels sets to the most advanded standards if the EC did not fund production of HDTV prothe industry commissioner Mr Martin Bangemann, skid yesterday there was no suestion

of abandoning the programme

at this stage.

Denmark, which holds the
EC presidency, will try to
break British opposition with a new compromise proposal before the May meeting of KC telecommunications ministers. The Philips decision was "obviously not a positive declsion," a Commission official said yesterday, but he added Philips was completing research into HDTV and would be ready to produce sets if funding was made available. Some senior Commission offi-cials are aceptical about the prospects for the HDTV strategy, once seen as the flagship of an active EC industrial pol-icy, and believe Philips' deci-sion could hasten its demise.

Russia aims to make free market 'irreversible'

By John Lloyd in Mascow

THE Russian government will this month try to make the free market system "irreversible" by greatly extending the system of mass privatisation auctions throughout the country.

Around 300 medium-sized or large

enterprises in 41 regions of Russia are scheduled to be privatised through voucher auctions over the next six weeks. The sales include 10-15 very

large companies with 10,000-plus privatisation, said at the World Ecoworkers each. If successful, these auc-tions will considerably notch up the tempo of sales, from 11 in December and around 25 in January.

The exercise, which should involve up to 5,000 large enterprises in the course of this year, is the largest sell-off of state assets ever attempted and is being seen as central to overall

reform under way in Russia. Mr Anatoly Chubeis, the Russian

deputy prime minister in charge of

nomic Forum in Davos yesterday that he expected "flerce political battles" with communists and their supporters in parliament over the reforms, but millions of people now supported the programme. "I believe we won the privatisation process in 1992 and if we win only part of what we want to do in 1993, it will be enough to make the whole process irreversible for all Russian citizens have been sceptical

received one voucher, each with a nominal value of Rbs10,000 and which can be exchanged for shares. However, in the secondary markets, where it is estimated that 20-30 per cent of voucher holders are selling their vouchers immediately - the cur-

rent prices obtained are only Rbs4,000 and Rbs5,000. Money raised from the sales is split

about sales, reflected in low prices for the privatisation vouchers. Nearly all of Russia's 150m population have the the companies themselves. than doubled gas priles for industrial and household consumers yesterday in an effort to bring energy prices closer to world levels. Industrial users will pay Rbs3,600 per 1,000 cubic metres, up from a maximum of Rbs1,800. Household users will pay Rhs600 per 1,000cu.m, up from Rhs216. Gas industry officials said the price rise was to cover investment needs.

Deutsche Telekom appeal | Far right in Austria

By Quentin Peel in Bonn

DEUTSCHE Telekom, the German state telephone monopoly, urgently needs to expand its capital base through privatisation, in order to help finance a DM60bn (\$38bn) investment programme in east Germany. Mr Helmut Ricke, the chief

executive, said yesterday that the investment programme, under which DM11bn was spent in 1992 and the same amount again is planned this year, would run up huge debt servicing costs unless the privatisation plan was approved by the German Bundestag in the near future.

He said that the telecommunications giant managed to install more than 25 per cent more telephone connections in the former Communist part of Haig Simonian | Germany last year than it originally planned: 758,000, compared with a target of 600,000. Yet the company still faces a backlog of 2m requests for new phone lines.

Details of the extraordinary telecommunications investment programme were pres-ented by Mr Ricke yesterday, in a defence of the decision not to open the east German market to wider international competition. At the same time he warned that the planned privatisation of Deutsche Teiekom was urgently needed "so that we won't have to hold back our investments because of our

capital base". The German government plans to sell off 49 per cent of the state monopoly to private shareholders, but has to reach agreement with the opposition Social Democrats first, in order to change the constitution to allow privatisation to go

be sold in 1994 or 1995. He said that Deutsche Tele-kom created 1,500 jobs directly in east Germany last year through its investments, and

ensured the preservation of 100,000 more jobs through its contracts to east German enterprises. Of the DM11bn spent on the overhaul of the entire network, DM5bn was spent directly in east Germany. Dr Wilhelm Pällmann, the director responsible for the eastern investment pro-gramme, said there were now 20 telephones per 100 inhabitants, compared with 11.6 in 1989, and around 50 per 100 inhabitants in west Germany. The two halves of the country should be equally well equipped by 1997, when the Telekom DM60bn investment programme comes to an end. | ended last night, and even

ahead. Mr Ricke said last week he expected the first shares to

By Eric Frey in Vienna

AUSTRIA'S right-wing Freedom Party (FPO) and its charismatic leader, Mr Jörg Haider, suffered a stinging setback yesterday, when a mass petition directed against foreigners only drew the signa-tures of an estimated 500,000 people, half the number he had Less than 10 per cent of vot-

ers put their signatures to the petition, which calls for a constitutional amendment stating: "Austria is not an immigration country". Mr Haider had originally hoped for backing from more than im people. The petition's eight-day registration period though the petition is non-binding, a higher turnout would have put the coalition government on the defensive. Because more than 100,000 is now required to debate its contents, although it can then

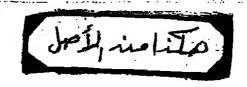
But as he is riding on a wave of economic and social discon-tent, Mr Haider is expected to score further successes in regional elections later this year. The Freedom Party leader blamed what he called unfair local authority restrictions for the disappointing results. But mobilisation of a broad coalition against the petition had deterred voters from signing. Last weekend 200,000 people demonstrated in

Vienna against racism.

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business confidence declines

By Charles Loadbeater in Tokyo

JAPANESE business confidence has fallen sharply over the past three months, according to a survey of senior executives published yesterday which showed that 70 per cent do not expect their company's performance to improve before the final three months of the

The survey by the Keidanren, the leading employers' federation, found that seven out of 10 top business executives think their company's profits will only start to recover between October and

The 252 business leaders forecast Japan's economy would grow by 2.5 per cent in the coming fiscal year from April, down from the 2.9 per cent they forecast in a similar survey in November. About 44 per cent of the respondents said the economy as a whole

would only begin to recover towards the end of the year. The results of the survey will add to pressure on the Bank of Japan to cut interest rates and on the ruling Liberal Democratic party to bring forward plans for an emergency

public spending package to stimulate the ailing economy. Business leaders will renew their calls for a more expansionary policy at a meeting with LDP leaders on Friday. Officials figures for business and consumer confidence due to be published today will confirm the depressed state of the

economy. The momentum behind the downturn was underlined yesterday by ufficial figures showing that sales of cars were down 10.5 per cent last month compared with January 1992 and that sales of lorries were 15 per cent lower.

The gloomy economic news will maintain pressure on the cial discount rate.

World Bank lends \$175m to Lebanon

THE WORLD Bank is to lend Lebanon \$175m for rebuilding the country's infrastructure. devastated by 13 years of civil war, Repter reports from Bei-

Officials said yesterday an initial agreement was signed in Washington last week and the logn would be granted after parliamentary approval. The loan agreement, the first between Lebanon and the World Bank in 14 years, was reached after months of negotiations. Labanon would pay back the loun over 17 years, with a five-year exemption and at an interest rate of 7.5 per

Lebanon managed to limit foreign debts to about \$800m despite the 1275-90 civil war. Its internal debt is estimated

at more than \$2.4bn.
Officials said the loan reflected growing international confidence in the gov-erament of Mr Rafik al-Hariri, the billionaire prime minister. Economists and bankers said

that although the loan was significant it was only a small step in the right direction.

According to the agreement, Lebanon would use \$35m to rebuild its power grld, \$60m on water and sewage systems, \$25m on housing, \$30m on garbage incineration, \$15m on on technical aid.

Morocco to ease exchange controls

By Francis Ghilds

MOROCCO has signalled its readiness to lift exchange controis on current account operations.

it has advised the International Monetary Fund that it i ethnicity. wishes to comply with the IMP's Article S. under which countries are also required to allow foreign investors freedom to repatriate their capital | creator, that it was granted insestments and remit their

in a further liberalisation messure, private citizens will be entitled to higher foreign in argument for continued currency allowances than pre- ; autonomy. viously, allowing payment for Medical treatment and educa-

moves mark a big step for both countries towards liberdising their ecunomies.

Japanese Cathay Pacific stoppage focuses attention on HK's labour laws

sive glamour, Cathay Pacific's air hostesses have sparked a controversial re-evaluation of Hong Kong's labour laws, following the ending of their 17day strike on Saturday.

it is a theme that could prove awkward for Governor Chris Patten.

His push for further democracy has helped earn him the label of a man of the people. He has proposed more representative government, despite opposition from a conservative business lobby, and made a great show of introducing transparency and accountabil-ity into the administration. But although he has talked of Hong Kong having a first-world economy and a third-world environment, he seems unlikely to want to alter the colony's working environment by encouraging its nascent trade

union movement, The flight attendants' strike initially focused on the issue of being forced temporarily to fill junior positions. The dispute escalated when Cathay Pacific fired three flight attendants for following union recommendstions not to "work down".

Neither Cathay nor the strikers wanted the issue to be politicised, but when the air-

MR MUNGUL DIAKA,

governor of Zaire's capital

Kinshasa, yesterday banned all

political meetings and public

gatherings in the wake of last

week's riots in which at least

55 people died, Reuter reports

The governor, an ally of

embattled President Mobutu

Sese Seko, also announced that

any newspaper considered to

from Kinshasa.

N STARK contrast to their discipline insisted on retaining its advertising image of pasevolved into a debate over whether workers should be

allowed to strike.

been noticeably silent: China. The fact that Beijing-controlled king staff - and ultimately to company CITIC Pacific is a big sack them - the dispute shareholder in Cathay is one company CITIC Pacific is a big possible explanation, but it is also likely that Beijing would not wish to see the trade union The argument literally movement strengthened prior

ciliation officer for the dispute. "We were compelled to draw the conclusion that the people above [Mrs Fok] did not want her to do anything," said Mr Lee, who indicated that the administration could be influenced by the fact that Cathay

Fall-out from "perfume picket line" sets awkward agenda for Governor Patten, writes Simon Davies

moved onto Mr Patten's doorstep, when the so-called "perfume picket line" relocated to the entrance of Government House in the hope of forcing his support. However, the strikers' only glimpse of the governor was when he drove out en route for the airport and Bali, and the administration has kept surprisingly quiet on the issue.

Employees are allowed to strike, but they have to face the consequences of any breach of their employment contract. Dr C.K.Law, research director at South China Brokerage, says: "The labour laws in Hong Kong are very much out of the 19th century." One vocal commentator might have been expected to

take sides in a fight between a

would be seized. The capital, a

sprawling city of 3m people,

remained tense yesterday but

appeared quiet, despite bursts

of rifle fire and the dull boom

of heavier weapons being

heard throughout Sunday

night. State radio said some

Central Kinshasa was virtu-

ally deserted again. Few cars

were on the streets, although

looting continued.

be inciting hatred and violence growing numbers of pedestri-

On the surface, the debate might appear simple. Hong Kong's labour laws have not been meaningfully altered for more than a decade, and both employers and employees are at risk under current legisla-Cathay itself has urged change, since the wildcat

strike that started the walk-out

and may have cost the com-

pany more than \$HK200m (£16.6m) - was started with the agreement of just 114 of the 3.700 members of the Flight Attendants Union (FAU). Furthermore, Mr Martin Lee, leader of the United Democratic party, has been highly critical of the role of Mrs Katherine Fok, the Commissioner for Labour, who turned down group of workers and a tradi-tional British company, has appointment of a special con-

Kinshasa riots trigger clampdown on meetings

ans were venturing outside.

The smart Gombe district,

which includes embassies and

the luxury Intercontinental

Hotel packed with rich families

escaping the violence, has been

declared a military "opera-

tional zone." However, Zairean

residents said they had no

trouble entering or leaving the

The military zone was

clearly meant not so much to

area.

British and Chinese interests. Mr Lee's party, which thus far has been a staunch sup-porter of Mr Patten, controls 12 of the Legislative Council's 60 seats. It would expect support from other liberal factions, for any legislative changes which the United Democrats put forward. But this might not be

Pacific is controlled by both

Mr Y.N.Yiu, deputy commissioner for labour, said a review would be conducted, but he emphasised that the review would "have to take into account local conditions." He said that minimum statutory benefits for Hong Kong workers were already at least as good as those in other similar South Asian economies.

The Co-operative Resources Centra, the conservative political grouping, welcomed the

stop looters as to warn soldiers

from Belgium, Zaire's former

colonial power, not to land to

troops have arrived in the Con-

golese capital Brazzaville, just

across the river, but Mr Mob-

utu has denied them permis-

sion to enter Zaire. Several

dozen French troops are

already in Kinshasa to protect

French citizens, with Mr Mob-

At least 400 Belgian para-

evacuate their nationals.

government's review, but it is also unconvinced of the need for drastic change.

CRC spokesman Mr Ronald Arculli pointed to the fact that there had been very few labour disputes in Hong Kong's history and said "one wonders whether the current difficulties are not being unduly politicised by the unions."

The last major industrial dis-

pute in Hong Kong, was the 1989 strike by China Motor Bus drivers, which lasted 2 days and was almost immediately resolved to the satisfaction of the union. Since then, a tight labour market has enabled dis-satisfied workers to obtain alternative employment.

February will herald the review by the Legislative Council of Mr Patten's controversial blueprint for political reform, and it is easy to assume that this will overwhelm any reaction to Hong Kong's most high profile industrial dispute - despite the attempts of Martin Lee.

As Dr Law said: "If the business community stands firm. don't think the government will make any changes. I think the issue will just die down". The business community appears happy to dismiss the strike as a glamorous aberra-

Belgian companies operat-

ing in the country have repa-triated most of their expatriate

staff from the capital, several

of the companies said yester-

day, Reuter writes from Brus-

Belgium on Sunday asked all

its citizens in Kinshasa to

gather to be repatriated. There

were around 1,000 Belgian

nationals in Kinshasa.

utu's approval.

Aircraft group to receive \$280m

Mr Peres said yesterday that with the Community "more or Israel, Egypt, the US and the less parallel with the US".

Israel seeks EC

restraint over

By Lionel Barber in Brussels

ISRAEL yesterday urged the

European Community to show

restraint in the Palestinian

deportees controversy so as not

to disrupt efforts to strengthen

Mr Shimon Peres, Israel's

foreign minister, made the plea

during talks in Brussels which included meetings with Mr Jac-

ques Delors, European Com-

mission president and senior EC commissioners, and a din-

ner with EC foreign ministers.

demned the Israeli decision to

deport more than 400 Palestin-

ians to Lebanon. Work to

update the 1975 EC-Israel trade

accord slowed down, but the

Community has been reluctant

to take additional steps

because the Israeli government

led by Mr Yitzhak Rabin is

viewed as more flexible in the

Middle East peace talks than

its predecessor led by Mr Yit-

Mr Peres said yesterday that

The EC last December con-

bilateral trade ties.

deportees issue

By Hugh Carnegy

zhak Shamir.

THE ISRAELI government has agreed to provide a \$280m (£185m) restructuring package to Israel Aircraft Industries, the country's biggest company, in the latest move by the state to bolster its struggling defence sector.

IAL which says it will report a loss for 1992 of between \$50m and \$60m, will use the package to pay for the dismissal of 1,500 of its 17,400 workers and to invest in a new generation of civilian products in a bid to underpin its strategy of decreasing its traditional reliance on defence markets at home and abroad.

The defence sector, hit hard the biggest burdens on the Labour-led government as it attempts to reduce the state's large-scale involvement in

In December, the government pumped more than \$280m into Israel Military Industries to back a recovery plan which will cost 2,500 jobs out of its 7,500-strong workforce.
That followed an earlier injection of \$100m in state funds for IML

EC were working jointly to

resolve the deportee contro-

versy in a manner "acceptable

to all parties", but he declined

to offer details. He noted how-

ever that Israel could not com-

ply with present UN resolu-

tions because they made no

reference to the Hamas depor-

Mr Peres singled out Israel's

willingness to be constructive

in an interview yesterday.

Recent measures included an end to settlements in the occu-

pied territories, an end to sub-

sidies for Jewish housing in

the West Bank and Gaza, and a

change in the law banning con-

The Israeli foreign minister

said the Egyptians had been very helpful in trying to

resolve the row over the depor-

tees. He also invited EC foreign

ministers - the so-called "troika" - to visit Israel,

declaring that his government

wanted to have a relationship

tion Organisation.

The government, facing historically high unemployment levels of more than 10 per cent of the workforce, is reluctant to see big closures in the defence industries, which account for a large proportion of Israel's industrial output. IAI's annual overseas sales of around \$1,25bn alone account for some 17 per cent of Israeli industrial exports.

IAI said it had been hit by a \$100m shortfall in expected sales in 1992 - ironically. mainly due to the recession in the civilian aircraft sector in

Europe and the US. Under the terms of the govin recent years by declining ernment package, it will world markets for military receive \$50m in cash, will conequipment, has become one of vert a \$30m state loan into cash and equity capital and will receive \$200m in state loan guarantees.

It will get a further \$3m in research and development

The company said it expec-ted to break even in 1993 on sales of \$1.5bn and planned to

Taiwan's ruling party faces power struggle

transfer power from old-guard conservatives to a younger generation has triggered a power struggle in the ruling Nationalist party, agencies report from Taipel.

Mr Hau Pei-tsun, the 78-yearold premier, announced at the weekend that he would soon resign to mend a rift between liberal and conservative factions. Mr Hau, leader of the conservative faction, is recommending that Mr Lin Yang-kang, 65, head of the government's judicial branch, be choen as his successor. Mr Lee is reported to favour Mr Lien Chan, 56, who now

holds the post of governor of Pressure for Mr Hau's resig-nation increased after the

A FLAN by Taiwan's the vote plunge to a record low president, Mr Lee Teng-hui, to of 53 per cent in the December 19 parliamentary elections, the first in four decades.

When parliament convened yesterday, Nationalist legislators supporting Mr Hau, in an apparent move to embarrass Mr Lee, did not back the party's endorsement of Mr Liu Sung-fan as president of the parliament.

in addition, the 50 opposition lawmakers of the Democratic Progressive Party walked out during the swearing-in ceremony and took their oaths outside the meeting hall, saying they did not want to take the oaths in front of the Nationalist flag.

The ruling party retained a parliamentary majority but the DPP more than doubled its number of seats to 50 in the

ple, including six policemen, were blocked several big intersections with hurt. The taxi drivers, demanding govaded central Johannesburg in a protest Bophuthatswana: the slow trek to inevitable oblivion

Patti Waldmeir finds little future for the homeland in any ANC-dominated South African government

THERE is no logic to something better or alterna- and its proximity to the indus-

discrimination by traffic officers,

Bophuthatswana except the terrible logic of apartheid.

RIOT POLICE fired tear gas and plastic

bullets yesterday to disperse rock-

throwing black taxi drivers who block-

That is the argument made by black anti-apartheid leaders who want to see this testy little black "homeland" abolished, and its territory reincorporated into a new South Africa blind to both colour and

They argue that "Bop", as it is disparagingly known, is a creation of apartheid and should disappear along with its independence by an illegitimate regime in Pretoria (the only government ever to recogmise ith and that there can be

The reality, as always in South Africa, is not so simple. For as the homeland's Presi-Tunisia made a similar dent Lucas Mangope points approach to the IMF over cout, Bephathatswana cannot Artwir & early in January. The and will not be wished away. "For us to change our constitutional dispensation, the change will have to be for

tively a future which at least is The crux of his argument is

from Johannesburg. At least nine peo-

economic: Bophuthatswana, a nation of 2m Tswana people which gained nominal independence from Pretoria in 1977. has more to lose economically from reincorporation into South Africa than any other homeland.

Economic growth in recent years has exceeded that in almost every other independent African country: the Bop economy grew at a real annual rate of 18.4 per cent in 1985-89, which compares well with even the best-run African economies and far exceeds the performance of other independent homelands (Transkei grew by 3.1 per cent, Ciskei by 7.4 per cent, and Venda by 11.4 per cent over the same period). Critics argue that, as South

Africa' best-endowed home-

land, it is bound to be the most

prosperous - Bophuthatswana

home to one of the world's

trial heartland near Johannesburg has made it the only homeland with any significant industrial development. They ignore the fact that, on a continent which scarcely distinguishes itself by the quality of economic management, Bophuthatswana clearly excels.

at alleged harassment. Reuter reports ernment subsidies and complaining of

But however strong Bop's economic argument for remaining independent. the politics of the new South Africa will win out in the end. Bop officials continue to pay hip service to their demands for self-determination as a homeland for the Tswanz people. and back their claims with historical arguments about how the British split their nation in 1910, making part of it a crown protectorate (Bechuanaland, now independent Botswana) and treacherously ceding the rest to the new South African republic. They argue that Boohuthatswana's incependence from Pretoria only largest platinum producers, redressed this historical

Government officials including Mr Mangope's eminence grise, Mr Rowan Cronje, former minister in the Rhodesian government of Mr Ian Smith and now Bophuthatswana's minister of state affairs, defence and civil aviation - insist Bop could "go it alone" as an independent state after South Africa is unified.

But realistically, the homeland could not survive with a hostile neighbour in the republic: along with the subsidy, Bop would lose another quarter of its budget if Pretoria cut off payments from the Southern African Customs Union, and remittances from half the homeland labour force, which works in South Africa. The ANC, for its part, makes

clear that no such subtle methods would be used if it were in power: ANC officials say pri-vately that they would "finish Bop off within days, if necessary through military means. Paced with the inevitability



shifted the focus of its political battle to demanding substantial regional autonomy in the new South Africa, in alliance with right-wing Afrikaners of reincorporation. Bop has who dominate the western

hour. Riot police were pelted with

bricks, paving stones and bottles when

they moved in with armoured tow

Transvaal and northern Cape regions, over which are strewn six of the seven separate bits of Bophuthatswana. As presently envisaged,

Bop's dream of a "IswanaBoer-

eland" is unrealistic: it would cover a huge chunk of South Africa, including some of the best gold mines, and would jealously guard mining royalties, company and other taxes for the regional government.

The ANC will grant only far

more limited autonomy to this or any other region in the new South Africa, and a long battle lies ahead before a final deal.

A recent Amnesty report concluded that the Bop authorities "have continued to rely on their powers under security legislation to silence their opponents. Violent coercion has occurred through harassment, detention and torture of

activists and use of excessive force against demonstrators". In the end, Bophuthatswana must make its peace with the new South Africa and must make the best deal it can with the ANC; however stubbornly it clings to sovereignty - Bop recently opened its own information office in Latvia, of all

places - its days of indepen-

The 20 people killed by the car bomb were mostly shop-keepers, street sellers and chil-

Ten days ago two car bombs hit affluent office and middle

income residential zones in

northern Bogotá, triggering

which led to the discovery of

The government has said it will not negotiate with Pablo

Escobar, the leader of the Med-

ellin drugs cartel, who it is

assumed is responsible for the bombs, and there appears pub-

lic support for the position,

The drug and guerrilla vio-lence which previously led peo-ple to support surrender nego-

tiations and peace talks

appears now to be rebounding

on its perpetrators. The public approves of the increasingly hard line adopted by the gov-

of the peace talks with left-wing guerrilla groups in the first half of last year and

Pablo Escobar's escape from

Colombian television news-

casts are preceded by a string of photos showing the nation's most wanted men - guerrilla

commanders, bombers, drug

traffickers - and the rewards offered for information on

them. This tactic has produced

results, with two rebel leaders

and six traffickers killed or

captured as a result of tipoffs. A senior Medellin police officer said that over 10 solid tips are

phoned in every day. Letters from Pablo Escobar

to the government, threatening

ing "political" treatment, have

received short shrift. He has

spent six months on the run

from over 1,000 specialist troops in the Medellín area,

and has failed to negotiate a

new surrender; the Bogota

bombs are evidence of a new

ernment since the breakd

intensive security operations

1,500 kilos of dynamite.

Clinton orders Mulroney Violence rebounds on Medellín flexible rules for Medicaid

care reform, but some com-

dures have slowed them unnecessarily. Some proposals,

such as Oregon's plan to ration

healthcare to a fixed list of medical procedures which pro-

duced real improvements in

health, have been rejected.
The Clinton administration

is committed to producing a

comprehensive reform plan for

the US healthcare system

within 100 days, and the gover-nors have urged their former

colleague from Arkansas to

leave as much flexibility as

possible for states to devise their own solutions within a

The NGA has produced its

own plan, endorsing the managed competition approach

which is also expected to form the core of the administration's

proposals. The governors also

urge greater federal support

for primary and preventive

medicine, including an expan-

ded programme of vaccinations

The New York Times reported that Mr Clinton was

consider ing a proposal for the

federal government to become

the sole buyer for vaccines,

which it would then distribute free, to either public clinics or private doctors.

national framework.

plain that DHSS waiver proce-

By George Graham in Washington

PRESIDENT Bill Clinton yesterday ordered his administration to relax controls on how states manage their por-tions of Medicaid, the national programme that provides healthcare coverage for low

income families.

Mr Clinton told the National Governors' Association that he had ordered the Department of Health and Human Services to streamline its procedures for granting waivers from Medicald rules for states which seek new ways of handling their

healthcare problems. Governors from both parties have complained for years that state budgets are collapsing under the burden of Medicaid. as the federal government requirements on them without providing the necessary funds. Medicaid accounts for more than 12 per cent of general

fund spending by states, and its ballooning costs are eating up revenue gains. The programme is expected to cost the federal budget \$80.5bn (£53.3bn) this year, a figure the last administration projected would nearly double to \$156.4bn by 1998.

Many states have tried inno-

damps rumours he will go

PRIME MINISTER Brian Mulroney of Canada has damp down speculation that he will resign before the general elec-tion later this year. However, his message, delivered to mem-bers of his Progressive Conservative caucus and to several ble contenders for his job, falls short of a commitment to

Mr Mulroney is said to have told MPs that in the absence of an announcement that he is resigning, they should assume he is staying on. Some political observers still think it possible that the prime minister, who has held office since Sep-tember 1984, will quit within the next month or two.

The Tories continue to lag far behind the opposition Lib-erals in opinion polls, and Mr Mulroney's personal popular-ity is at rock-bottom. The latest Gallup poll gives Liberals the backing of 49 per cent of decided voters, compared to 19 per cent for the Tories.

In preparation for the coming campaign, Mr Jean Chré-tien, Liberal leader, last week began a series of speeches in which he plans to outline the results of an exhaustive

review of party policy. Mr Chrétien pledged that a Liberal government would reduce the federal budget deficit both in absolute terms and relative to gross domestic product. The Liberals would "seek to cancel" a C\$4.4bn (£2.3bn) contract placed by the Canadian armed forces last year for European EH-101 anti-submarine belicopters.

Mr Chrétien has also promised to scrap the 7 per cent goods and services tax, intro-duced in 1991, which has proved one of the heaviest millstones around Mr Mulroney's neck. The Tories have challenged Liberals to specify how they would replace revenue generated by the GST.

approach.
Pablo Escobar said he was Meanwhile, the government said yesterday that Mr Mulroforming an armed rebel group, and that all further dialogue would meet US President should be carried out on the Bill Clinton in Washington same terms as for guerrilla organisations. A government

The Huge blast that ripped through the heart of the Colombian capital on Saturday showed just how difficult it is for the government to protect the public from the random terror tactics of the Medellin drugs cartel.



A Colombian bus passenger is frisked for weapons by a soldier

an attempt to disguise criminality as politics, in order to bargain for an amnesty.

Over the past year, the two guerrilla groups, FARC (the Revolutionary Armed Forces of Colombia) and ELN (National Liberation Army), have been found promoting poppy and coca growing, processing and

transport operations. Police commanders say the Escobar organisation has also contracted many of its assassinations of policemen and car bombings to guerrilla units and members of the Medellin popular militias. This has dispelled most remaining doubts about the links between guerrilla and trafficking activities.

Under the state of emergency declared in November and extended for another 90 days last month, the government has stepped up military operations and introduced special legislation to attack sources of guerrilla funding. A new anti-kidnap law approved by the president also raises penalties and freezes assets of over 1,100 known kidnaps were carried out in 1992, the major-

ity by guerrilla organisations. The military and police budgets have increased substanallowing the formation of new counter-insurgency companies, arms purchasers, higher wages and expanded intelligence networks. Economic targets such as oil and coal infrastructure are receiving greater protection and several bombs have been successfully defused in urban areas.

Despite guerrilla attacks. which brought oil exports to a standstill in November, reducing the country's growth rate, government still calculates the economy grew by 8.3 per cent last year. While busi-nesses cite security as their chief problem, the economic mood is more optimistic than a year ago. Companies have adapted to the regular power cuts and electricity rationing is

gradually being reduced.

The economy thus continues to show the resilience it has demonstrated even through the 1980s when the rest of Latin America was suffering recession. Most independent analysts agree that 1993 growth should be between 3 and 4 per cent and expect the 25 per cent annual inflation rate to drop by another 2 percentage points or so. According to Mr Eduardo Lora, director of the economic research group Fedesarrolio, higher public spending, private investment projects and the oil industry will all help growth.

1993 with a sweeping modernisation programme designed to streamline state institutions in line with the economic liberalisation of the last three years. Apart from abolishing some entities and restructuring others, the programme involves cutting some 23,000 jobs, which is generating hostility among labour unions. A national strike of public employees, including teachers, has been called for mid-February.

None of this has done much to improve the popularity of President César Gaviria, which sank after power rationing was introduced and Escobar escaped from jail. However, political attention is even now shifting away from Mr Gaviria to the candidates for next year's presidential elections.

Amazon tribe urges expulsion of miners

By Christina Lamb in Bresilia

THE leader of the Amazon's largest surviving tribe yesterday protested to Brazil's President Itamar Franco about an invasion of illegal goldminers

threatening his people, Mr Davi Kopenawa Yanomami told Mr Franco that the Yanomami people faced extinction from diseases such as malaria and influenza brought into their territory by the garimpeiros (miners). He called for immediate action to remove the miners.

According to government figures 11,000 garimpetros are operating illegally inside the reserve in northern Brazil where the remaining 9,000 Yanomamis live. Health Ministry officials recently withdrew from the area, warning of a repeat of the 1987 invasion which resulted in 1,500 tribespeople dying from malaria.

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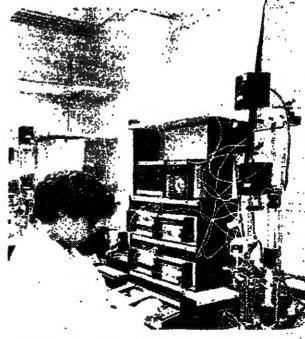
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FINANCIAL TIMES

NEWS: WORLD TRADE

Investors shunning developing countries

By David Dodwell. World Trade Editor

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DEVELOPING countries have been increasingly marginalised by foreign investors over the past decade, with their share of global inflows falling from 25 per cent to 19 per cent, according to an Organisation for Economic Co-operation and Development report.

Just 10 countries China and Hong Kong, Singapore. Brazil and Mexico accounted for three-quarters of the inflow.

This occurred at a time when dwindling access to bank lend-ing increased developing countries' reliance on foreign

Overall, the report says, the restoration of steady non-infla-tionary growth in the world economy is a prerequisite for maintaining the 1980s' unprecedented pace of investment growth.

The decade saw Japan emerge as the world's leading foreign investor, with a strong shift towards investment in services and high-technology

industries. The report notes that the impetus for a quadrupling of investment from \$48bn in 1981 to an average of \$188bn in 1999 and 1990 was economic growth, market integration, the globalisation of business, the growth of regional economies, and

technological innovation. What happens in the 1990s will depend largely on these

factors, it adds.
While foreign investment has been closely linked with deregulation, privatisation and the dismantling of monopolies "on an unprecedented scale" the report says a number of sectors remain "sealed off" from foreign investment and competition.

These include basic telecommunications, transport, public utilities such as gas, electricity and water, and sectors of "special economic interest" such as mining, oil and gas, and elec-

International Direct Investment Policies and Trends in the 1980s, OECD.





The big guns: General Dynamics has taken a slice of the lucrative arms market with the Abrams tank (left), while GKN hopes for a \$1.2bn order for its Warrior armoured personnel carrier

Kuwait cashes in on its \$10bn defence prize

But the emirate's insistence on reinvestment is taxing foreign contractors, writes Mark Nicholson

THE Arabian peninsula has become, since the Gulf war, the most lucrative arms market in the world, but it is also becoming the

Kuwait, alone, is proposing to spend more than \$10bn (£6.6bn) on arms procurement by the end of the decade. But, faced with a rash of other spending needs, it is insisting that 30 per cent of the value of any defence contract be reinvested in the emirate.

Defence contractors will not be alone in searching out investment openings, since Kuwait wants all contracts worth more than KDim (£2.1m) to return 30 per cent in reinvestment. That would generate investment exceeding \$3bn over the next seven years, making the "offset" scheme the biggest such programme anywhere.

By comparison, the offset target set by the Saudi Arabian government for the al-Yamamah project, a deal worth \$30bn-\$40bn, is \$1bn of reinvestment by British Aerospace and other contractors over a decade.

Even this target is proving hard to meet. After five years, 12 projects have been approved but just one implemented - a £10m Glaxo pharmaceutical manufacturing plant.

It is not surprising that Kuwait's offset proposals are boggling the minds of defence contractors. "It's a phenomenal task," says one western official. "There's very little here to invest in

Kuwait's ability to absorb foreign investment has been further diminished by the effects of the war. According to local economists, wartime damage to Kuwaiti businesses, the government's decision to cut the state's population from 2.2m to 1.4m, and low business confidence have seen the non-oil economy shrink by as much as 40 per cent.

The National Bank of Kuwait, the emirate's biggest, concluded in its latest economic bulletin that "given the new realities of reduced size of population, high priority assigned to rebuilding defence infrastructure and restoration of the oil sector, businessmen dealing with Kuwait will have to scale down their expectations of upcoming major projects, at least for the coming two years".

But Kuwait's government hopes the

offset programme will make up for the paucity of locally-inspired invest-

In particular, the scheme aims to encourage investment in education and training for Kuwaitis, high-technology industries, and joint venture manufacturing and assembly plants capable of exporting throughout the

After the war the government allowed Kuwait's non-oil industries to lie moribund. It has now changed tack and reverted to its pre-war policy of seeking to diversify as much as possi-

ble away from oil.

Accordingly, the offset scheme's architects at the Finance Ministry have devised a "multiplier" system as an incentive to steer investment into

Any sum invested, for instance, in a training project would be multiplied fivefold so that a \$10m investment would count as \$50m worth of offset. Investment in research and development carries a multiplier of

Recognising that lew contractors relish the administrative burden and

complexity of offset programmes, the ministry has added other incentives. The scheme will in some cases permit foreign companies to set up majorityowned joint ventures in the Gulf state; the government has hitherto insisted that Kuwaiti interests in any joint venture must always exceed 50

per cent.

In the end, however, the incentive for foreign contractors is simply the huge bounty offered by Kuwait's defence programme. "Companies will sign up readily because they want to do the deal, then worry about the problems of finding investment later," savs a US official.

ughes Aircraft Systems, the undertook to find reinvestment worth \$27.6m on a \$93m contract to supply an early warning system. Raytheon which has a \$370m contract to supply five Patriot missile batteries, is discussing a \$120m offset commitment. So far neither company has submitted specific investment proposals.

Kuwait's biggest arms deal since

tract to supply 236 MIA2 Abrams battie tanks, will not carry a full 30 per cent offset quotient, though, as the deal falls under the auspices of the US foreign military sales structure, whereby Kuwait will receive the equipment at the same price as would the US military.

Kuwait's next large military purchase is likely to be armoured person-nel carriers, a deal British officials hope GKN will secure, with a possible \$1.2bn order for up to 300 Warriors. British Ministry of Defence officials are already looking at ways to set up

a structure to manage the offset, per-haps through an assigned offset office in Kuwait or London. But, as one US official remarks, British, French and other international defence groups competing

for a share of Kuwait's \$10bn defence prize should not spend too much time examining potential offset deals.

"The US firms were wise to get off the mark first," he says. "Kuwait is going to run out of investment opportunities pretty quickly.

HK airport reclamation contract awarded

THE government awarded a HK\$2.6bn (£216m) contract yes terday to a consortium of Chinese, Australian, Dutch and local companies for reclamation work for Hong Kong's new airport project, AP reports

from Hong Kong.
A government statement described the contract with China's State Construction Engineering, Australia's Leighton Contractors the Netherlands' Van Oord Acz and Hong Kong's Lau Cheung Kee Marine Engineering as a key

part of the \$10.6bn project. The contract calls for reclamation of 90 hectares of sea bed and about 800 meters of sea wall at West Kowloon peninsula to provide for transport links for the new airport.

China has criticised Britain for going ahead with the construction of the airport without first obtaining Beljing's consent on the project's cost.

Hungary and Efta in trade accord

Hungary and the seven members of the European Free Trade Association have concluded a free trade agreement after more than two years of difficult negotiations, Frances Williams writes from Geneva. The accord, initialled at the weekend and due to come into force on July I covers free trade in industrial goods, processed agricultural goods, fish and other marine products.

Ericsson expands Japanese presence

Ericsson, the Swedish telecommunications group, has further increased its presence in Japan through a \$70m contract with Kansai Digital Phone Co for the expansion of the mobile telephone system in the Osaka region, Christopher Brown-Humes reports from Stockholm. The order follows an earlier SKr600m (£55m) contract from the same Japanese company and will approximately double the subscriber capacity of 75,000 envisaged under the first deal.

China condemns Nafta as threat to global trade

THE North American Free Trade Agreement (Nafta) is a threat to the global trading system and could shrink the amount of capital and technol-

yesterday, Reuter reports from Beijing.

ogy flowing into China, a leading Chinese newspaper warned (Gatt), according to the

The economic grouping of

the US, Canada and Mexico is a blow to the General Agreement on Tariffs and Trade

Guangming Daily. China should counter the threat by gaining a footbold in the North American market before Nafta formally takes effect

next year. The paper said trade with

North America accounted for 12.26 per cent of China's total. excluding a huge volume of trade that passed through Hong Kong. The US is a key source of capital and technol-

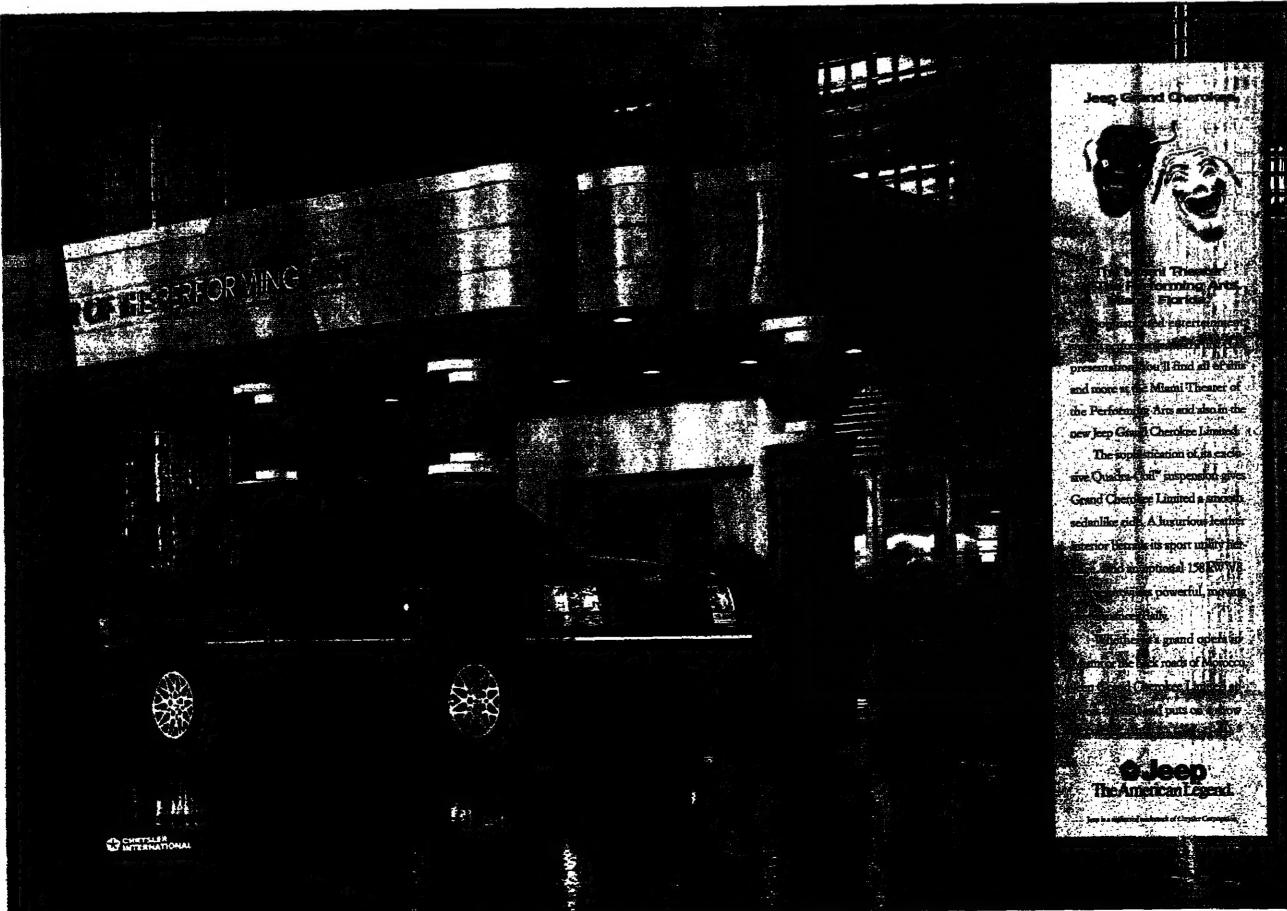
within Naffa

many similar goods for export. The newspaper argued that Mexican manufacturers would enjoy a competitive advantage

China is pressing hard to be

it quit after the Communists took power. It has adopted a series of market-opening measures over the past year and is strengthening copyright protection laws.





Guinness trial charges reduced

By John Mason, Law Courts Correspondent

THE prosecution of Mr Thomas Ward in the final Guinness trial was scaled down yesterday when two of the three charges he faced were dropped

for lack of evidence.

The charges, dropped on the order of the judge, alleged that Mr Ward, the US attorney and forner Guinness director, was guilty of false accounting and dishonestly procuring the execution of a valuable security in relation to the £5.2m he received after the company's 1986 takeover of Distillers.

1986 takeover of Distillers.

Mr Ward still faces a third charge, which he denies, alleging that he stole the £5.2m from Guinness.

At the start of his defence, Mr Ward told an Old Bailey jury that Mr Ernest Saunders, the former Guinness chief executive, had agreed he should be paid a fee that was "in the millions" for his contribution to the takeover.

The two men agreed this after the Guinness bid had been referred to the Monopolies and Mergers Commission, apparently ending all prospect of the bid succeeding.

Mr Saunders had been unhappy and depressed at the news. His advisers had told him there was nothing he could do about it and had moved on to work for other

clients. Mr Ward said.

Mr Ward agreed to search for a solution but insisted he be guaranteed payments of a size similar to those being paid to Guinness's other advisers such as and merchant bankers Morgan Grenfell, the court heard.

The trial continues today.

Lloyd's syndicates face £924m loss for 4 years to 1990

By Andrew Jack and Richard Lappe

GOODA WALKER syndicates at Lloyd's of London suffered losses of nearly £934m in the four years up to 1990 - possibly the largest ever experienced on the insurance market - according to estimates

released yesterday.

An interim report from GW Run-Off, the agency managing the defunct syndicates, showed substantially increased losses for 1989 of £621m - or nearly 30 per cent of losses across the

osses very depressing for Lloyd's nearly Names."

But Mr Ralph Sharp, chair-

ing year of £188m.

man of GW Run-Off, warned that the estimates could still increase substantially because they took no account of losses from asbestosis and pollution or allowances for the collapse of reinsurance compa-

In a measure of the difficulty facing Names trying to meet their commitments to the syndicates, the report showed that only two-thirds of the £598m in calls made from syndicates during 1991 and 1992 had been received by the end of last

Syndicate 387 alone posted losses of 750 per cent of its underwriting capacity for 1939, the last year in which it wrote insurance business and the highest ever proportion on a Lloyd's syndicate.

The other syndicates – 164,

290, 295, 296, 298 and 299 showed losses of between 5 per
cent and 150 per cent in the
years 1986-90.
Additional costs for 1986-89

Additional costs for 1986-89 rose by £142m, of which £46m was attributed to exchange rate losses and £24m was in further reserves against claims

connected with Hurricane

Hugo.

GW Run-Off said it was investigating several aspects of the management of the Gooda syndicates, including under-reserving – making insufficient provision against possible losses – on syndicates 164 and 290, and bonuses and salaries paid to former staff and a fleet of cars charged to syndicate

The report criticised Lloyd's for charging £12m in interest payments at 5 per cent over UK base rates on overdrawn

money held with the market. Mr Sharp called the charges "evenceive"

But Lloyd's defended its decision, which it said had been reviewed as recently as December. It also said the losses were in line with the estimates it had calculated late last year, and was confident these could be supported within the Central Fund, which meets claims that Names are unable to

Mr Deeny said that Names were to issue writs alleging negligence against Gooda Walker and other agencies within the next month and were confident that they had a strong case.

strong case.

• MSF, the office staff union, is threatening legal action to prevent de-recognition of the union by Zurich Insurance Company when it takes over the troubled local authority insurer, Municipal Mutual Insurance.

The union fears that de-recognition could give Zurich "a free hand to rationalise without consultation".

Trading outlook 'remains ominous'

By Michael Cassell, Business Correspondent

THE trading outlook for UK companies remains "ominous", with under-capacity, cancelled orders and cash flow problems still rife, according to a survey by Trade Indemnity, the credit

insurance group.

The survey, conducted among nearly 600 companies during December 1992, contradicts some other, recent findings suggesting that industry may be slowly moving out of

"We continue to express fears that the frost may yet get the green shoots", a Trade

Indemnity spokeswoman said.

"There is still plenty of gloom out there and the pessimists' views are supported by the damage being done to cash flow by seemingly insurmountable late payments problems", she added.

According to Trade Indemnity, there has been little change in overall activity levels among Britain's businesses.

Thirty per cent of companies say they are working at less than half capacity and most believe that immediate prospects for any improvement

entire Lloyd's insurance mar-

individuals whose assets underwrite the market – on

the seven Gooda syndicates

also received initial estimated

losses for the 1990 underwrit-

Mr Michael Deeny, chairman-elect of the Gooda Walker

Action Group, said last night:

"This is absolutely horrific. It's

ket for the year. Some 4,000 Names -

remain bleak.

Nearly half of the companies surveyed – covering all sectors of the economy and with annual turnovers ranging from £1m to more than £50m – do not expect any upturn in activity in the first three months of

The company, which continuously monitors the financial health of thousands of businesses, also warned that companies remain vulnerable to any economic upturn.

It said that growing numbers of companies, confronted with continuing, high levels of cancelled orders, are still reducing the levels of stocks of raw materials, work-in-hand and finished goods.

When orders started to pick up, the rate of company failures – already at record levels – could rise further, Trade Indemnity added.

Materials price rises hit builders

PRICES of plasterboard — widely used in construction and home improvements — are set to rise for the second time in eight months, writes Andrew Taylor. The move is likely to increase builders' fears of further price rises as the economy recovers.

Contractors which have taken jobs at fixed prices, simply to cover overheads, could face damaging losses. British Steel and Pilkington,

British Steel and Pilkington, which supply steel and glass for construction, both announced price increases in the past three weeks. Prices of some imported timber used in construction have also risen after sterling's devaluation.

BPB Industries of the UK, Europe's biggest plasterboard producer, says it will raise some prices by more than 10 per cent from next month. Lafarge Coppée of France and Knauf of Germany, which with BPB supply almost all the plasterboard in the UK, are expected to follow BPB's lead.



An artist's impression of the Forth estuary in the east of Scotland shows the two existing crossings - the rail bridge on the right, the road bridge in the centre - and the proposed second road bridge on the left, which would cost about £275m to build

Second Forth road bridge planned with private funds

By James Buxton and Andrew Taylor

A SECOND road bridge across the Firth of Forth estuary in the east of Scotland could be built by the end of the century, Mr Ian Lang, Scottish secretary, said yesterday.

Mr Lang announced that feasibility studies are to be conducted into building a privately funded bridge alongside the existing Forth road bridge ssociated road illiks, as well as into a scheme for a rapid transit system linking the bridge and Edinburgh airport with the centre of the city. Several construction companies have already indicated that they are interested in building the bridge and roads. The government envisages that both projects be funded from tolls levied on the existing and

the new Forth road bridges.

The new bridge would cost about £275m and new roads linking the bridges with the existing Edinburgh bypass and the M9 motorway, as well as improvements to the M90 on

the north side of the crossing, about £100m, Mr Lang said. The Scottish Office also pro-

The Scottish Office also proposes that British Rail builds new stations both on the north side of the crossing in Fife and on the south side to improve rail traffic across the Forth.

Mr Lang said that tolls on

Mr Lang said that tolls on the bridges would be set at the equivalent of the 2s 6d levied when the first road bridge was opened in 1964. That would mean a toll at today's prices of £1.25 compared with the present toll of 40p. The toll on the present bridge might be increased while construction of the new bridge was underway to help finance the project and act as a deterrent to unneces-

sary journeys.

Miller Group, the Edinburghbased construction company,
announced that it was forming
a consortium with John Laing
and GTM-Entrepose of France
to bid for the contract to build
the bridge and the associated
roads. Bank of America would

arrange finance.
Construction groups Balfour
Beatty and Trafalgar House

together with merchant bank Kleinwort Benson are also understood to be considering bidding for the project. Other groups expected to be interested include Sir Robert McAlpine and Tarmac.

Trafalgar House and Kleinwort were partners on the privately financed Dartford toll bridge across the River Thames and are working on the privately financed Birmingham northern relief road; John Laing and GTM-Entrepose are jointly building the new Severn bridge which also is being financed privately. Industry observers believe that about six or seven groups may hid for the contract. The Scottish Office would select the winner

from a shortlist of three.

Mr Lang implied that completing the project by 2000 was optimistic, although its could be done if the the freasibility studies were completed in two to three years, and the bridge built in four years. The capacity of the existing boad bridge would be exhausted by the end of the century.

Britain in brief



Banks face scrutiny over data

Banks may be evading their own code of practice and breaking the law in the way they obtain permission from customers to use personal and account details, the office of the Data Protection Registrar

said.
Mr John Lamidey, assistant data protection registrar with responsibility for financial services at the DPR, said he was seeking a meeting with the British Bankers' Association to raise concerns over how banks were obtaining and using data.

using data.

Mr Lamidey said he was worried about the methods some banks appeared to be using to ensure that their customers gave permission for banks to send them details of financial services and to try to sell them other products.

He added that clauses in

He added that clauses in some application forms which say that a customer must allow personal financial data to be used by all the bank's subsidiaries could be in breach of the banking code of practice introduced last March.

He said that he was examin-

ing whether they contravened the first principle of the Data Protection Act, which says information held on computer databases must be obtained and processed fairly and lawfully by companies.

Enterprise federation

Britain's 300-plus enterprise agencies, which provide advice to new and small businesses, have established a national federation to represent their interests.

Business in the Community,

which co-ordinates community activity by large companies, acted as an informal umbrella organisation for the agencies until last June when it announced plans to end the special relationship. Sir Graham Day, chairman of Cadbury Schweppes, has agreed to become the national federation's founding president.

Training 'ad hoc' in textiles

Textile and clothing companies should invest more in training managers, according to a report by Lancaster University's textile industry

research group.

Training systems in textiles and clothing are better organised in Germany, Italy and France, the report says, while training provision in Britain is closer to the ad hoc and relatively poorly co-ordinated systems in Greece. Portugal and Spain.

Bank declares ban on smoking

The Abbey National bank

one of Britain's biggest
employers – announced a total
smoking ban in all its offices
and 700 branches.

It said its meaning he officient

It said it would be offering an interest-free loan of up to £200, repayable over six months, to enable smokers among its 16,000 workers to have anti-smoking therapy. The bank said more than 80 per cent of staff were non-smokers.

Pools tax cut recommended

Reduced tax on football pools and a low rate of tax on the new national lottery would be the best combination for all concerned, including the government, a study commissioned by the Sports Council concluded.

London Economics, the consuitancy, found that a 7 percent tax on National Lottery proceeds would benefit the five nominated good causes, the lottery players and the

ITC to consider city TV stations

The Independent Television Commission will examine the possibility of separate commercial city television stations following its decision not to award a single national Chan-

nel 5 franchise.

The study will consider what to do about Channel 5 after the rejection of the only application from Channel 5 Holdings. a venture backed by Thames Television and Time Warner.

The original plan drawn up with the government was to use 33 transmitters, allowing 74 per cent of the population to receive the channel. The winner of the franchise would have had to pay for the retuning of millions of video recorders. The ITC will examine using different frequencies, removing the need for most retuning.



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fascinating places to explore, ideas to examine, people to meet, opportunities to pursue. Go.



BOEING

Officials hasten to deny rumours of policy rift

By Peter Norman, Economics Editor

YESTERDAY was a day that had the government's spin doctors in a

Number 10 Downing Street and the Treasury were working flat out to assure the world that there were no economic policy differences between Mr John Major, the prime minister, and his chancellor, Mr Norman Lamont.

For the second day running government officials were denying a story in The Sunday Times that Mr Major had taken overall charge of economic policy and was aiming to cut bank base rates to 4 per cent. Instead the prime minister's office, the Treasury and Bank of England underlined that last week's

East trading early yesterday forced the government to re-iterate its unusually explicit denial of a single newspaper story. For reasons not altogether clear, reports on the UK economy in The Sunday Times tend to exert a powerful influence over foreign exchange market trading in Tokyo.

But the intensity of the government's publicity offensive pointed to the bigger problem of faltering credibility that has dogged the rebalancing of UK economic policy and the person of the present chancellor since Britain left the European exchange rate mechanism on September 16 last year.

Rumours and suggestions that surprise cut in bank base rates to 6 per cent from 7 per cent was an act of policy that had been thought through and agreed among the UK policy is being made "by the prime minister, rather than the chancellor, is in the driving seat

monetary authorities. And so it appears to have been.

A sharp fall in sterling in Far as any dispassionate observer can tell, they do not apply in these timing and execution of circumstances. But the confusion surrounding last Tuesday's cut of 1 percentage point in bank base rates to 6 per cent gave them a new lease

> The government story, rehearsed a week ago and repeated yesterday, is that the base rate cut was agreed in principle by Mr Major and Mr Lamont in the week before the final decision on January 26. Since then, there have been numerous reports suggesting that the prime minister was the driving force behind the

> Downing Street yesterday denied that the cut was Mr Major's doing and said it was suggested by Mr Lamont. An official who took part in the meeting between the prime minister and the chancellor said it was a good-humoured affair in which both men agreed that the

the cut that ran into difficulties, Illustrating that the chancellor is, if nothing else, accident-prone.

A good time to announce the cut would have been when the big increase of 60,800 in the December unemployment figures was made known on Thursday January 21. However, the authorities had other things on their minds - they were gearing up to announce the appointment of Mr Eddie George as next governor of the Bank of England. Having missed that opportunity, Monday January 25 would normally have been the occasion for the Bank of England to begin softening up financial markets to expect a cut. However, this proved impossible, because of technical difficulties on

the domestic money market caused by a shortage of bills in the hands of the discount houses. unable to push rates lower in its money market dealings, it took the unusual step of announcing a minimum lending rate of 6 per cent on January 26. There was a whiff of panic about this move for those who were unaware of the money market problems. Concern about the government's action was fuelled by anger among the marketmakers in gilt-edged stock who had been positioning themselves for a large auction of new government bonds the following day and found themselves carrying large capital losses following the Bank's move.

Mr. Lamont's presentation of

Mr Lamont's presentation of events was not belped by the curious conventions of purdah, the period of self-imposed exile from the press and public events that Trea-sury ministers and officials undergo each year before the Budget. The last on-the-record interviews given by the chancellor had given the

tant to cut interest rates for fear of breaching the government's target of holding underlying inflation within the 1 per cent to 4 per cent range for the life of the present par-

His isolation from the media. together with that of Treasury ministers such as Mr Michael Portilio, the chief secretary, and Mr Stephen Dorrell, the financial secretary, made the eventual rate cut all the more difficulty to sell as a considered act of policy.

There was no discussion among officials and policymakers about a more drastic lowering of borrowing costs than the 1 percentage point

The government was, and is, concerned not to trigger a free-fall of the pound for fear of increasing imported goods prices and putting its inflation target in

The US approach of bringing short-term interest rates down to 3 per cent has not been considered relevant to UK conditions, in spite of the length of the recession. UK
officials say the drastic cut in US
interest rates was aimed largely at
preventing a "credit crunch" in the US banking system and geared to building up US bank profits. US interest rates charged to the consumer have fallen far less than those at which the banks borrow from each other.

The irony of the latest rate cut is that Mr Lamont went ahead with his decision with the specific aim of boosting confidence in the economy after hearing bad news of rising unemployment, falling output and declining retail sales in the latest batch of government statistics. The controversy that has surrounded government policy over the past week will have done nothing to help

'Lame-duck' chancellor is set for summer departure

ENIALS from Downing Street are no longer enough. The public support offered by Mr John Major yesterday did nothing to disguise the weakness of his

In the eyes of his colleagues on the Conservative benches at Westminster, Mr Norman Lamont is a lame duck. He has the office of chancellor but he lacks its political authority.

That is not the assessment of political enemies but rather of a broad swathe of the Tory party - ministerial colleagues among them. It is impossible to find more than a handful who expect him to remain in No 11 after the summer.

There is a chance they are wrong. The atmosphere which seeps from the lobbies, bars and corridors of Westminster is notoriously febrile. The mood of Tory MPs swings from euphoria to despair with

It is hard to recall that Lord Lawson, blamed widely among Conservatives for the country's present economic mess, was not so long ago acclaimed as the architect of an economic miracle. The Tory party is

Mr Lamont has first-hand experience. He was attacked for his economic policy before last year's general election; praised for the same policy in the wake of sterling's

quick to demolish them.

ignominious exit from the European exchange rate mechanism last September many thought he should resign.

Many Tories hope the tenant of 11 Downing Street will soon be ejected, says Philip Stephens

which followed and the growth strategy in November's Autumn Statement brought a reprieve, even a brief moment

By January Mr Major had rejected the advice of friends to switch the chancellor to the Home Office in a pre-Budget reshuffle. His decision reflected a combination of stubborn loyalty and his concern not to upset the political balance of his cabinet.

Mr Lamont had skilfully aligned himself with the Eurosceptics. His departure would have given dangerous ammunition to the opponents of the

Maastricht treaty. But keeping him carried a

The two most precious commodities for any chancellor are the confidence of the City and Westminster and the instinctive trust of the prime minis-

The uncomfortable truth is that the Tory party no longer ity to deliver the economic recovery he has promised so often. His political peers are quite happy to believe he is reading a script written in No 10. And in politics, perceptions often count for more than real-

A throwaway remark from a middle-ranking minister catches the general mood: "I don't blame Norman but I But the interest rate cuts don't know anyone in the

party who thinks he is an asset as chancellor." A backbench colleague is more blunt: "He should be allowed to deliver the budget and then packed off

to the Home Office." Cabinet colleagues are not briefing against the chancellor. But they make little pretence of expecting him to stay on for more than a few months. Instead they tend to shrug their shoulders, pause and then speculate about his suc-

Other ministers suggest he plays a muted role in cabinet discussions which go beyond a narrow definition of Treasury interests. Mr Kenneth Clarke, the home secretary, and Mr Michael Howard, the environment secretary, are established as front runners for the succession. Mr Norman Fowler, the party chairman, has joined Mr John MacGregor, the transport secretary as possible "compro-

There is some sympathy for of the ERM strategy was a collective rather than an individual failure of government. Sympathy, however, does not easily translate into confi-

A graphic example of the chancellor's weakness came last week in the typical reaction on the Conservative benches to the latest cut in interest rates. Instead of the applause he might have expecthe move greeted with deep suspicion: had he been pan-icked into the move or had Mr

Major demanded it? There is no evidence of personal animosity between the two Downing Street neighbours. Neither has vet formed a fixed view on the shape of the Budget. Their meetings are described by insiders as per-

But that is only half of the story. Mr Major and Mr Lamont have never been close political friends. If there is little animosity between them, there is no instinctive rapport.

As one insider puts it. "They have to work at it." The prime minister knows that his premiership hangs on securing economic recovery before the recession does irreparable damage to public. finances. So it is hardly surprising that he is taking a keener than usual interest in the Budget and has taken the lead in promoting a new indus-

But tacit acknowledgement by Mr Major's aides that he has been driving policy is hard to square with public pro-

Downing Street sees the risks on financial markets of a public rift. Mr Major has acted to bolster Mr Lamont's standing. But it may be too late. dence in the chancellor serve only to underline his weakness. Too many at Westminster remember Mrs Margaret Thatcher's description of Mr Nigel Lawson as "unassail-



Norman Lamont: many Tories believe he lacks the authority needed for the office of chancellor

Abbey **National** widens

margins

ABBEY National, the secondlargest mortgage lender, yesterday said it was widening its margins by cutting interest rates on some of its accounts by more than the cut in its

mortgage rate announced last The bank, which shed its building society status in 1989, is cutting gross rates by 0.95 of a percentage point on the highest band (£25,000 plus) of Instant Saver, its instant access savings account, and by 0.7 of a point across the board on its High Interest cheque

Its interest-bearing current account will continue to pay

0.5 per cent gross. The bank's mortgage rate was reduced by 0,51 of a point to 7.99 per cent on loans of less than £60,000 in response to last week's 1 point fall in base

Abbey National said it had to widen its margins. If it had passed on to borrowers the full base-rate reduction, it would. have had to cut savings rates cuts to its 90-day savings account would not be as great as on Instant Saver.

Rates on lower balances in the Instant Access account are being reduced by smaller per-

The reduced savings rates come into effect today while existing borrowers will have to wait until March 1 for reductions to monthly mortgage pay-

Scientists warn of rise in jobless By Emma Tucker, Economics Staff

URGENT government action is needed to regenerate British industry, an all-party alliance of politicians, industrialists and scientists warned yester-

The Parliamentary and Scientific Committee said: "With-out change, we shall at best become a manufacturing arm of Japanese. American and German companies, whose governments have for years taken a more positive attitude to science and technology and to manufacturing industry than UK governments. At the worst. this will lead to chronic mass community unrest and insta-bility."

The committee does not usually directly advise the govern-ment but it has sent its report to the prime minister and ministers responsible for industry. science and education.

in technology, which the com-mittee organised with the

Royal Society. Sir Gerard Vaughan, chairman, said: "The message from the conference was clear and extremely disturbing: unless country will become largely a labour market for other countries, without an adequate manufacturing base of our own. This will be disastrous for our future prosperity."

The committee points out that the combined research and development expenditure of five Japanese companies Hitachi, Toyota, Matsushita, NEC and Fujitsu - matched all such private-sector spending in the UK.
It says: "The government

must manifestly exert leadership in promoting recognition that science and technology are a crucial part of manufa turing industry and that both are essential for this country's

THE relative value of the pound is not something on which economists easily agree. The latest slide in sterling has done little to narrow their differences, and the arguments about whether the UK's currency is overvalued or under-

Last year, before the UK left the exchange rate mechanism and floated the pound on the foreign exchanges, the Trea-sury plus a number of City and academic economists argued that the pound was correctly valued at a central rate of

Their main argument was that the price of tradeable UK goods was roughly on a par with European goods, con-verted at the exchange rate prevailing then.

Others argued that DM2.95 was too high, and was pricing UK goods out of the international marketplace. They pointed to the size of the UK's visible trade deficit in the midthat manufacturing industry was unable to compete against

Experts at odds on pound's value

The latest drop in the pound to around DM2.38 puts sterling about 15 per cent below its old ERM floor of DM2.778. Predictably enough, some of those economists who thought the pound was correctly valued pefore devaluation now argue that the exchange rate has slipped too far and will lead to higher inflation.

Others are looking for it to fall even further before industry can regain international

Mr Bill Martin, chief economist at UBS Phillips & Drew, believes that the pound needs to fall to roughly DM2.00 and to parity against the dollar, over the medium term, before the country can deliver reasonable growth levels and relatively low unemployment. Low inflation would be delivered by the government acting to restrain consumer spending. But Mr Peter Spencer, chief economist at Kleinwort Ben-

son, says there is already evi-

dence to suggest that the UK

currency is heavily undervalued against the European currencies, if fairly valued against the dollar.

"You only have to look at some of the industry location decisions which are being taken at the moment, such as Hoover's decision to close its factory in Dijon, in France, and concentrate on its factory in Scotland," he says.

Economists will continue to disagree as long as different ways exist of assessing the cur-

Those who argued that sterling was appropriately valued at DM2.95 when Britain was in the ERM were using the "pur-chasing power parity" valua-tion method. This states that the correct exchange rate between any two currencies is the one that equalises the price of the same traded item in both countries.

The problem with this method is that it ignores other economic fundamentals, apart from export prices, which determine whether a currency is valued at a sustainable level

Thus Mr Martin argues that the PPP method gives a mis-leading view of a currency's

It is all very well for the companies that have survived to price their goods on a par with Europe and the US, but that ignores those companies that went out of business in the 1980s, unable to compete with the pound at that level.

The other method for assess ing the value of a currency is to use macroeconomic models estimate the exchange rate at which the economy can return the trade account into balance in the medium term. The two methods tall very different stories. For example, the PPP method suggests that

the D-Mark is overvalued, while the second method sur gests that the currency, given Germany's large trade surpluses during the 1980s, was undervalued. It is probable that they will

continue to tell a similarly inconsistent story about ster-ling as the latest drop in the currency makes its mark on

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How European slowdown is blocking exports favourable and a counter to

HE EXPERIENCE of the West Midlands suggests that the competitive advantage given by sterling's devaluation is being blunted by the slowdown in other European economies, especially that of Germany.

The slowdown in these econ-

omies is diminishing opportu-nitles for a sustained increase in manufactured exports.
Mr David Botterlli, chief executive of the West Midlands Engineering Employers' Federation, said: "On balance, those companies that have estabprice cuts to hold on to their lished export positions are finding it [the devaluation]

any diminution in these mar-kets. For those with less established positions its not clear whether increased inquiry is translating itself into orders." Market pressures in the larger European economies are increasing. Mr Eddie Kirk, chairman of Frederick Cooper which exports specialist metal coatings and rubber products to Germany, said that devalua-tion would change nothing overnight, but German compa nies were "more ready to take

market share" because home

demand for German manu-

Paul Cheeseright looks at why devaluation has failed to deliver the hoped-for competitive edge facturers was falling. Mr Kirk pricing at DM2.70 is a raised while that of, say, an Devaluation poses problems realistic rate. But it eliminates Austrian company, is dimin-

Devaluation poses problems for pricing policy. Sterling has been trading at about DM2.40 until this week, compared with its previous ERM floor of DM2.778. Mr Kirk doubted the wisdom of pricing at present exchange rates.

The calculation at Frederick

Cooper is that, in the medium

term, sterling will recover

against the D-Mark as German

some of the competitive advan-

Mr Stephen Hayes, finance director of Bromsgrove Indus-tries, explained that with automotive component exports, devaluation has "enabled us to secure the larger share of contracts which are overseas based, where we're on a dual source". Bromsgrove is finding interest rates come down. For its share of a supply schedule

Yet customers are not pre-

pared to allow UK companies the full margin of improvement implicit in the devalua-tion. Mr Hayes said: "Buyers are not fools." Buyers observe the potential ability of UK companies to make greater sterling profits at the same selling price and push for price

Mr Stephen Birch, export sales manager of Kenrick & Jefferson, the security printer, said that in price negotiations long-standing customers are telling the company that the effect of devaluation should be taken into account in the

agreed selling price.
On the other hand prices of imported materials are rising. Hampson industries reported that the sudden change in foam and fabric import prices for its furniture division forced it to offer its customers higher delivery prices or delayed deliveries while it re-sourced its materials.

BBC's capital venture

These are venturesome times. Prime Minister John Major returns from India and makes a plea for industrialists to become "merchant venturers" while BBC 2 launches a prime-time series on venture capital entitled The

Adventurers.
The six-part TV series follows a year in the life of Grosvenor Venture Managers, a mediumsized company which will back most deals apart from start-uns. The series provides an intrigu-ing picture of a little-understood

at conveying impressions it falls down on explanations. Why should the BBC be devoting six Sunday evenings to venture capitalists? What is their contribution to the economy and how are they different from bankers apart from driving smarter cars? This last question is crucial to the debate going on within pen-sions funds, banks and the ven-ture firms themselves on whether venture capitalists earn

their keep. What is the viewer to make of venture capitalists from the first two episodes? They do not appear to lead lives which are obviously more exciting than those of many other City professionals though episode two con-veyed the brinkmanship involved in some of their deals.

Despite the liberal use of Grand Prix scenes, episode two could only confirm the essentially humdrum nature of the game. The buzz provided by the Troubleshooter series is lacking, presumably because investing money is less visual than mak-

ing sports cars or brewing beer. The Adventurers was conceived at a time when venture capital still retained something of its buccaneering image for backing start-up, high-technology businesses. It has reached the screen at a time when a growing number of those involved are only too happy to drop the venture tag and settle for the more prosaic title of provider of private equity.

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AFTER nearly 30 years with the same accountant, Ellen Lunn recently switched SA Lunn the family-owned plumbers' mer-chants she runs

red tape with her husband, now gets a better service but she still resents paying for an audit she is convinced she does not need.

"I can understand the necessity for an audit in a large concern where there is a lot going on and they are dealing with other people's money, but I don't see the need in a small business," she says. Lunn and her husband are the only shareholders in the Farnborough-based com-pany, which has a workforce of 12. sales of just over £1m and no bank

paring annual accounts and carrying out the audit - and also takes up time. "Half a day goes on the meeting with the auditor, usually at an inconvenient time, and then there are the follow-up queries. If we weren't required by law to have an audit we wouldn't need to employ a certified auditor and we could go to a bookkeeper or do the

business owners in querying the value to small businesses of the audit. This issue has also vexed governments, the accountancy protion, banks and tax authorities for more than a decade

For the third time in 10 years the Department of Trade and Industry is engaged in a review of the small company audit and it expects to produce a discussion document in the next month or so.

about the burden of red tape on small firms, there appears a grow-ing consensus that the small company audit must go. But the debate is by no means over and there is certain to be heated discussion about the level at which the audit ceases to be necessary. There is also disagreement over whether or not it needs to be replaced by a simplified report on the finances of the

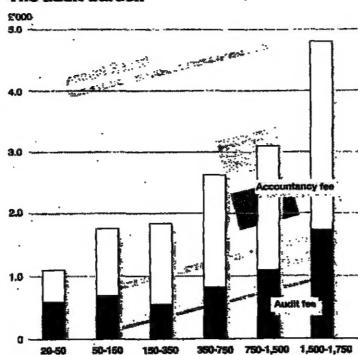
Defenders of the small company audit argue that it provides an independent review of the business for suppliers, banks and taxman. It also forces the business owner to keep his or her accounts in order.

unnecessary expense; that the requirement to file accounts with Companies House ensures records are kept; and that outsiders have other ways of monitoring performance. Freed from the audit, small business owners would regard their accountant as a friend and adviser,

Charles Batchelor reports on mounting pressure to drop the burden of small company audit

Unloved expense

The audit burden



not as an official snoop. Like so many of the regulations that control business, it is the smaller company that bears the heaviest burden of red tape. The typical company with sales below \$20,000 pays the equivalent of 4 per cent of turnover by way of audit fees, compared with 0.8 per cent for

the Chartered Association of Certified Accountants and many small accountancy firms. There are signs that the banks are coming round to the idea, while the institute of Chartered Accountants in England and Wales, though it did not oppose the plan in the past, is now more posi-tive.

Freed from the audit, small business owners would regard their accountant as a friend and adviser, not as an official snoop

Tumover (2000)

the company with sales between £100,000-£200,000, say consultants Graham Bannock & Partners.

The ICA suggested in a consulta-tion document last August that companies with sales up to the VAT registration threshold of £36,600 should no longer be required to undergo an audit. Those with sales

up to £300,000 should be able to dispense with the audit if shareholders were unanimously in favour.

But removal of the audit would

not free companies from external checks. The ICA wants in its place a "compilation report", based on financial information in the annual report and accounts. This report would have to be signed off by a qualified accountant.

Banks are prepared to back the proposal for removing the audit for companies with sales of less than £36,600, but are not keen for larger companies to jettison the audit, even if all shareholders agree. The British Bankers' Association says it wants to go "one step at a time". Feedback from ICA members to

the consultation document has shown 70 per cent are in favour of relaxing the audit rules, although most demanded that shareholders voted unanimously in favour even in the smallest of companies. In spite of more than a decade of

debate many accountants still appear confused at the likely impact of removing the small firms audit. Many argue that it would not make much difference to the smaller firm while claiming it would lead to a sharp reduction in accountancy fees.

Much work involved in the audit results from the need to comply with the Companies Act, says Lance Blackstone of London accountants Blackstone Franks.

"A lot of time is taken up with checks for compliance purposes," he says. "Without an audit there would be fewer notes to the accounts." Others are less sure. "We are

sceptical about the extent of the savings which the proposals can be expected to secure," says Paul Chis-nall, assistant director at the BBA. But the deep-seated fear of many of the 14,000 accountants who are registered auditors is that abolition of the statutory audit will allow companies to turn to cheaper book keepers to compile accounts. "Companies would shop around for any Tom, Dick or Harry to sign their compilation report," says Panos Mavron, a sole practitioner.

There is little doubt that many small companies would opt for the cheapest solution to the chore of preparing accounts. But great care will be needed in framing any new

The introduction in 1981 of abbreviated accounts for small businesses had the perverse effect of increasing the amount of work involved, since they could only be compiled from the full accounts.

Proponents of abolition point to

the US and many countries in continental Europe which do not require small companies to have an audit or to publish accounts. This has not prevented the development of a strong small business community.



Red tape strewn across Europe

British exporters believe regulations and red tape will represent the largest non-tariff barriers to selling in continental Europe, followed by discrimination against non-local goods and services.

One in 10 exporters regard Germany as the most difficult high-quality standards and competitive pricing demanded, according to a survey of 450 small businesses by Barclays Bank. France was seen as most likely to impose red tape or to discriminate against imports.

Despite this \$1 per cent of exporters were optimistic about future prospects. One third have increased their export sales and promotion and a similar number have made new contacts abroad.

Finding the right French manager

Small- and medium-sized high-technology companies keen to establish a subsidiary in France may be eligible for a special assistance programs which has been launched in Montpellier.

The Montpellier Languedoc Roussillon Technopole has created an "incubator" unit for British and US companies.

The unit's staff will help companies find an experience French manager to establish and manage the subsidiary, will provide help with the preparation of a business plan and provide premises at subsidised rates. The cost of these services is Iper cent of the French subsidiary's revenues over its first two years.

Contact Montpellier Technopole, clo Peter Prowse Associates, The Coach House, 24 Bridge Street, Leatherhead, Surrey KT22 88Z. Tel 0373 363025.

Partnerships in the local economy

A business partnership combining the efforts of local companies, business support groups and

public sector organisations has been formed in Hertfordshire to boost the local economy.

More than 100 business people and representatives of business organisations attended the first meeting of the Herifordshire Business Forum last month. The main instigators of the initiative are the county's Training and Enterprise Council, the county council and its development organisation, which was set up to attract investment.

Traditionally prosperous Hertfordshire has been spurred into action by the loss of some 13,000 jobs in defence-related companies such as Rolis Royce

and British Aerospace.

Contact Herts TEC. New Barnes
Mill, Cottommill Lane, St Albans, Herts ALI 2HA. Tel 0727 41449.

Brain and business form industry club

Durham University has launched an Industry and Commerce Club to encourage collaboration between its academics and

companies in north-east England. The university has taken its lead from the much higher level of informal contact between universities and industry in the US and believes many businesses are unaware of the relevant expertise academics have in product, planning and

management problems.
Ninety companies, from small businesses to multinationals, attended the launch. The university hopes the club will enhance the performance of north-east industry. First-year membership is £200 plus VAT a representative or £500 for up to three representatives.

Contact Prof. Bernard Smythe.

Durham University, Old Shire Hall, Durham DH1 3HP. Tel. 091

Fifth less new starts in 1992

A total of 380,000 new businesses were started in 1992, a fall of 22 per cent on the year before and well below the peak of 520,000 in 1990, according to National Westminster Bank.

Since 1988 an estimated 2.4m new businesses have been formed of which two thirds are still thought to be trading.

More businesses are making use of the founder's personal resources to start. In 1992, 65 per cent used their own money compared with 37 per cent in 1991 while just 20 per cent used bank finance compared with 41 per cent.

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Write to Box A4737, Financial Times, One Southwark Bridge, London SE1 9HL

BUSINESSES WANTED

VETERINARY PHARMACEUTICALS/SUPPLIES Major UK plc with established veterinary base wishes to purcha scentical products or Agent lines for manufacture and cribution in the U.K. or international animal healthcare markets. Principals only. Write to Box A4641, Financial Times, One Southwark Bridge, London SE! 9HL

BAYTREE INVESTORS

An International Acquisitions Firm is seeking to buy companies with arnover of \$10,000,000 plus, in Trucking, Manufacturing, chanical Contracting, Financial Services. Principals or their dvisers, please contact:

JOHN FITZGERALD B.L. BAYTREE INVESTORS 6 Sullivan's Quay, Cork, Irela Tel: +353 21 963877

Fax: +353 21 310273

APPLICATION SOFTWARE HOUSE Expanding software and compute services organisation seeks to equire application software house to complement existing business. Merger possil Write to Box A4705,

Financial Times, One Southwark Bridge, London SEI 9111 SPECIALIST LIGHTING

BUSINESS

to its Republic of Ireland Plant.

OEM Non-Consumer Light Emission/Detection Product

aving Niche Market. £1M-£5M

Phone 010 353 61 472577

Fax 910 353 61 472390

Seeks Product Line for Relocal

Fortune 200 US Multi

by acquiring related businesses. Of particular interest are those established and active in Environmental Consultancy and Consumer Goods Testing. Write to Box A8271, Financial Times, One Southwark Bridge, London SE1 91 (L.

HAULAGE BUSINESS

REQUIRED

Expanding Contractor Require

Haulage Fleet Based Betwee

South Yorkshire and Midlands.

of 32 Tonne Rigid 8 Wheel

Please send brief details un

Must Contain a Large Number

Tippers.

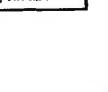
Write to: Geoff Smith,

Good Ideas. Surrey TW9 IBN.

Box A\$256, Financial Times, One Southwark Bridge, London SE1 9FL VERY LARGE PLC with solid core business is seeking to expand its Laboratory/Test House activities

EXPANDING PUBLISHING COMPANY Seeks To Acquire Specialist Consumer Magazines Or Publishing Company With

Stoy Hayward, Spencer House 23 Sheen Road, Richmond,



Cutting

borrowings.

The audit is costly – the present accountant charges £2,500 for prefinancial sector.

A problem is that while the fly-on-the wall technique is good

job ourselves," she says. Lunn is not alone among small

Spurred by growing concern

Abolitionists say the audit is an

Opposition to abolition of the small firms audit has mainly come from the tax authorities, the banks,

MARKET AND ECONOMIC ANALYSIS

Increased parties are invited to write with the anvelope bolog method MEA "Confidential" to Supplies Hall RCA, Hursward Philips, Prospect House, 2 Athenesism Road, Whetatone, London N2O 9AE

SOUGHT

A significant equity stake would be available for the right investor(s). Interested parties please fax details to: 0635 255195

MANUFACTURING

A software house serving a systems seeks a substantial profitability in excess of £100,000 ps. Principals only. Box A8283, Financial Times, One Southwerk Bridge, London SE1 9HL,

Equity partner(s) sought for superb development in Please apply directly to the principal.

Box A4736, Financial Times, One Southwark Bridge, London SE1 9HL

Entrepreneur needs £150,000. CB3 DAH or Tel. 0223-351765. passibility of high rewards. Potential investors are advised to take professional advice before investing.

PRIVATE FAMILY COMPANY

with one million assets plus cash wish to merge with public company (full listing) in suitable sector. We would consider public company in need of cash injection provided it had operational companies. Up to two million in cash available to suitable company. Contact: Box AGII, Financial Times

One Southwest Bridge, London SE1 SEIL PERSONAL CARE/OTC **BRANDS WANTED**

international Company seeks outright purchase Distribution of Licensing Rights for UK and/or Abroad. Suit Companies looking to trands need to be established with roven track record.

Write box number AB281, Finencial Times, One Southwark Bridge, Lendon SE1 9HL LONDON, W1 DOUBLE-FRONTED HOTEL 17 BEDBOOMS, COMPLETELY REPURSEED. ALL WITH WARRASHS, CH. CHW. LET. DENING ROOM.

Pagez £85,000 FAR: 071 402 6001 ALGARVE, PORTUGAL Land For Sale or Partner Sought

50 Bed. Hotel (3 Star),

90 Town Houses, 13 Villas,

Swimming Pools,

Tennis Courts, Mini Golf.

PRINCIPALS ONLY

LOUNCE. LARGE PITTED KITCHE

PLUS TWO KITCHINGSTES. LAUNCE

LEASE (ESPERNASES). £46,000 P.A.

ROOM OFFICE STORAGE 8 YEAR

Telephone (0752) 708555 Management Buy-Out What is your company worth? PC spreadshoot valuation model, as us by venture capitaling. £49.95 + VAY. For fusher details consum: BIAS (London) Ltd.

28 Georgesor Street, Landon W1X 9FE Tel: 071-917 9711 Fax: 071-917 6002

Weste to Box AS280, Pinancial Time One Southwesk Bridge, London SEI 9HL FIXED INTEREST FUNDING

money for clients.

for business purposes only 5.59 -9% p.e. Fixed human Reto Fran stile, securities - L/C Bank Gorer Acceptable, Sections - Live Season CDS, Gills, Quoted Shares, Saving Bonds, Commercial and Residential Properties. Contest - Mr Moom Telephonn - 1924 62628 Fee - 1924 62628 Second Vonges P.L.C. 11 Thirds Plats, Absolum, AB1 1UZ.

CHANNEL ISLANDS ma & BVI etc Total offshore facilities and services.

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Jeffrey Green Russell, 56 New Bond Street, Land

Box H6758, Financial Times

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FINANCIAL TIMES TUESDAY FEBRUARY 2 1993

THE EUROPA GATWICK HOTEL



Convenient for the airport, M25/M23. Prestigious 4 Star standard Hotel constructed 5 years ago to a high specification in a unique hacienda style.

- 178 cn suite bedrooms plus 33 requiring completion.
- ■2 concept restaurants and bar. ■ Comprehensive conference facilities for 300
- Syndicate rooms with the latest communication
- Extensive landscaped car parking (250). Professionally designed Health and Leisure Club.

Offers in the region of £10,000,000 freehold

For further information, please contact: CHRISTOPHER DAY or GERARD NOLAN on 071-486 4231

CHRISTIE & Cº CORPORATE DIVISION

MIDLAND BASED SHOPFITTING CONTRACTORS

BUSINESSES FOR SALE

Display and Shop-Equipment Limited Northgate Aluminium Systems Limited

The Joint Administrative Receivers after for sale the business and assets of the above companies. Principal features of the businesses include:

Northgate Aluminium Systems Limited

- aluminium shop from manufacturer
- turnover \$2.0 million with 21 employees
- modern plant and equipment blue chilo customer bose.

For further information, piecese contact JIII Howsam of Coopers & Lybrand, Cumberland House, 35 Park Row, Nottingham NG1 6FY. Tel: 0602 419066 Fax: 0602 410192.

Display & Shop Equipment

- manufacturer of bespoke interior shopfitting equipment
- freehold property
 furnover \$2.0 million with 47 employees modern plant and equipment
- For turther information, please contact Gill Stational at Coopers & Lybrand, 43 Temple Row, Birmingham B2 5.JT. Tel: 021 236 9966 Fax: 021 200 4040.

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PROFITABLE HOUSEHOLD TEXTILE MANUFACTURER

Annual T/O £7M. Strong UK and Export Customer Base Named Principals Only Contacts

Box A4699, Financial Times One Southwark Bridge, London SEI 9HL

FOR SALE MANCHESTER CAR & VAN HIRE BUSINESS Well Enublished usted Close to City Centre Current Annual Turnover C350K Plus

Leasehold Premises

For further details wells or phone: Mr D Davis, Humbartree Ltd. I Weave Street, Lorde LS4 2AU. Total 832 311401

COURIER COMPANY

London based, highly profitable firm for sale. Established for many years with strong client base dealing with major UK companies. Turnover currently in the region of £1.6 million. Considerable room for expansion.

Offer sought for long leasehold premises, goodwill, fixtures, fittings equipment, etc. Existing management willing to remain for a period to be agreed for continuity.

Principals only, write to:- Box No. A8279, 1, Southwark Bridge, London SE1 9HL.

FOR SALE

3 Well established fashion menswear stores in Croydon, Kingston and Walworth Road. Turnover for 1992, £1,180.000 apprx. For sale as a whole or will sell individually.

Genuine enquiries only to: Mrs E Leonard, 317 Homecove House, 35 Holland Road, Westcliff-on-Sea, Essex

ANNOUNCEMENT OF A PUBLIC AUCTION FOR THE HIGHEST BID

GREEK EXPORTS S.A., registered in Athens at 17 Panepistimiou Street and legally represented, in its capacity as Liquidator in accordance with article 46s of Law 1892/1990, as supplemented by article 14 of Law 2000/1991 and then by Decision No. 9583/1992 of the Athens Court of Appeal

ANNOUNCES

a Public Auction for the Highest Bid with sealed, blading offers for the purchase, in toto, of the assets of the company under special liquidation named COATED ABRASIVES INDUSTRY (VIEL) S.A. registered in Alberts.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY VIEL S.A. was founded in 1981 (Govt. Gazette 2627/81) and is engaged in the production of costed abrasives, the sale of these products in the Greek market and their export abroad. The Company's manufacturing installations are in the Industrial Estate of Patras at Patras. The factory cands on a plot of about 12,806m2. The factory building covers a space of 3,568m2. There are also auxiliary buildings totalling 587m2 (offices, etc). The basic manufacturing machinery is of German make (BRUCKNER) and the auxiliary machinery is Austrian (IGEL).

TERMS OF THE AUCTION

- To take part in the auction, interested parties are invited to receive from the Liquidator the Offering Memorandum
 and the draft Letter of Guarantee in order to submit a scaled, binding offer to the Athens Notary Public assigned to
 the auction. Mrs. Adriana-Dimitra Economopoulou-Zapheiropoulou, at 18 Voukourestiou Street, 5th floor, Tel. 30-1-301.8249 up to Tuesday, 23rd February, 1993 at 1900 hours. Bids must be submitted personally or by a legally appointed representative.
- 2. Bids will be unscaled before the above Notary on Wednesday, 24th February 1993 at 1100 hours with the Liquidator in attendance. Bidders who have submitted their offers within the prescribed time limit will also be cultifed to attend. Hids submitted beyond the prescribed time limit will not be accepted and will not be taken into
- 3. The scaled offers must clearly state the purchase price offered for the assets, in toto, of the Company and must be accompanied by a letter of Guarantee from a bank legally operating in Greece, to the amount of fifty million drachmas (50,000,000 dra.) or its equivalent in U.S. dollars (U.S.).
- The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, etc. are to be sold and transferred "as is, where is" and, more specificalty, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not.
- The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/91) article 463, para. 1 as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required, the transfer of elements of the assets, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's broks, as they stand on the date of signature of the sale contract, shall prevail.
- Prespective buyers hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to impect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are benchy reminded that, in accordance with the provisions of Law 1892/90, article 46a, para, 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.
- Bids should not contain terms which might prevarient their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their incustestable discretion, to reject offers which contain terms and conditions. irrespective of whether these offers contain a higher price than that of other bidders. Such unacceptable terms would be, for example, requests for the regult, improvement or transfer of fixed assets, or requests for guarantee in the collection of claims or the outcome of court actions brought by the Company in this respect, or compliance with recommendations regarding the accurity of the installations, or for safeguarding the installations of the installations.
- in the event that the person to whom the auction is adjudicated, fails in his obligation to appear within swenty (20) days from being invited to do so, and sign the relative sale contract and fails to abide by the other obligations sections from the present announcement, then the above-mentioned guarantee of fifty million drach (50,000) and dr.,) is furficited to the Liquidator in compensation for expenses of any kind, time spent, and any extual or hypothetical large surfamed, with no obligation on the Liquidator's part to famish any specific proof or drem that the amount first been feufested to him as a penalty classe, and collect it from the guaranter bank. Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Creditors and the highest blader's guarantee shall be returned to him after he has paid the tale greet and the act of sentlement has been drawn up and signed.
- . The highest bulder is deemed the one whose offer has been so judged by the Liquidator and approved by the Majority Cichines as being in their heat inferests.
- 10. The Liquidator shall not be liable to participants in the auction either with respect to the evaluation report or for bia selection of the highest bidder and neither will be be liable to them for the cancellation of the auction in the event that its unicouse is not approved by the Majority Creditors.
- 11. Participents in the auction do not acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason.
- 12 Transfer expenses of the assets for sale (taxes, stamp duty, notarial and mortgagor's fees, rights and other capenaes for drawing up topographical diagrams as required by Law 651/77, etc.) are to be borne by the Buyer.
- 1.3 Those taking part in the auction will be committed to keeping the enterprise operating in its present form.
- i-ce any micemaines, interested parties can apply to:
- a) The head office of E. F.B.A. S.A., Directorate of Public Holdings, 87 Syngrou Avenue, (2nd floor), 117 45 Athens Linerce, Tel. 42 142 94 195 and 44 1.02 94 706 and to
- b) GRITER PNPORTS S.A., 17 Pantylistation Street, (1st floor), 105 64 Athens, Greece, Tel. 30-1-32-43.111 to 30-1-

Process Plant Fabricators

Sheffield

Titanium Fabricators Limited (In Receivership) was established in 197 and is a market leader in the design and (In Receivership) was established in 1971 fabrication of high integrity process plant in corrosion resistant materials including titanium, zirconium, tantalum, nickel alloys and stainless steels for the chemical, offshore and nuclear industries worldwide.

- Annual turnover circa £4m
- Substantial order book circa £900k Blue chip customers
- Highly skilled workforce 8
 - · Audited and awaiting certificate to BS5750 Part 1

OFFICE FURNITURE MANUFACTURERS

(in Receivership)

Formode (UK) Limited offer the assets of the business, including goodwill, for sale as a going concern :

- Houghton Regis, Beds
- ◆ Est. 20 years, turnover £1.75m Large order book, blue chip customer
- Skilled workforce, 32 employees
- coverage
- Own transport fleat
- All interested parties should contact Paul
- M Davis, the Joint Administrative Receiver, quoting reference L3812 Levy Gee & Partners

Or by telephone to Emma Marriott at the company on: 0582-861058

business and assets of the following trading companies operating out of long leasehold premises in Huddersfield are for sale:

TS Lawton & Sons Limited (In Administrative Receivership)

- Annual sales £2 million
- Order book of £165,000
- Reminding: Annual sales £0.5 million
- 24 employees

(in Administrative Receivership)

- · Manufacturer and supplier of door entry systems, alarms and monitoring systems

FW Taylor & Son Limited

- (In Administrative Receivership)
- 3 employees Turnever £100.000
- For further information, please contact:



Touche Ross

Tarbert Fyne Foods Limited (In Receivership)

Processors of smoked salmon and fish based, chilled, value added

- The Receiver offers for sale the business and assets of a processor of smoked salmon. □ 10,000 sq ft factory - leasehold.
- ☐ Prime "M74" site at Motherwell Food Park, Bellshill, Strathelyde. □ Smoking capacity 15 tonnes a week.
- ☐ Modern factory. fixtures & fittings and computer controlled equipment.
- Supplier to major UK retailers.
- ☐ Member of Scottish Salmon Smokers Association. ☐ Turnover for 1992 - £3m. Turnover capacity - £7m.
- For further information please contact Robin Wilson or Roy Russell at the address below.

39 St Vincent Place, Glasgow G1 2QQ. Tel: 041 204 2800. Fax: 041 221 1864.



The Joint Administrative Receiver offers for sale as a going concern, the business and assets of M.Y. Sports & Games Ltd..

The company which is based in Milton Keynes is a long established manufacturer and wholesaler of toys and games. Principal features include:

- Established trade names of Halex Sports, Halex Table Tennis, Tru Toys, Sportcraft and M.Y.,
- Turnover in excess of £8 million per last audited accounts.
- Leasehold premises in Milton Keynes and Birmingham.
- Substantial order book and prestigious customer base. ■ Stock holding with a book value of some £1.4 million.

For further Information contact the Administrative Receiver, Tony Thompson, KPMG Peat Marwick, Norfolk House, 499 Silbury Boulevard, Central Milton Keynes, MK9 2HA. Tel: 0908 661881.

KPING Corporate Recovery

Adamson Modular Systems Ltd.

Reddish, Manchester The Administrative Receiver offers for sale the business and assets of

- Principal features include:
- Manufacturer of metal freight containers, security units, North Sea
- Turnover for year to 30 April 1992 of £6.3 million. ■ Well established business with many years of trading experience,
- significant European market share. ■ Over £1.0m of specialist engineering and welding plant and

For further information contact the Administrative Receiver, Philip Ramsbottom, KPMG Peat Marwick, 7 Tib Lane, Manchester M2 6DS. Tel: 061 832 4221. Fax: 061 832 7265.



Ready Meal Manufacturer

The Administrative Receiver offers for sale as a going concern the assets and trade of Madigan Foods Limited of Port Talbot, South Wales. The Company's business comprises the manufacture and preparation of chilled and frozen ready meals.

- Principal features include:
- Specialist niche sector. Major supermarket customers.
- High growth market.
- Present turnover £2.5m.

For further information contact the Administrative Receiver, Barry Mitchell, KPMG Peat Marwick, Marlborough House, Fitzalan Court, Fitzalan Road, Cardiff, CF2 1TE Tel: 0222 468000. Fax: 0222 468202 or 468203.

FULLY EQUIPPED

KPMG Corporate Recovery

OFFICE EQUIPMENT

SYSTEMS FURNITURE STOCKS TO CLEAR 75% OFF LIST PRICE 500 Grey/oak boxed desks 350 systems storage cupboards

650 chairs many boxed

executive furniture

board tables

Tel: 081-743 2100

Fax: 081-749 9500

NORTH WEST ENGLAND

WRITE BOX A4694

FINANCIAL TIMES, ONE SOUTHWARK BRIDGE, LONDON SET BHIL

■75,000 sq. ft. Property avails Freehold or to Lease on very attractive terms

T No. FLOOR BORRES

4 No. VERTICAL BOXES

8=122=PLANER

E OVERTEAD CLANACE to 70 homes III

EXTENSIVE SMALL TOJOLS, B. PROTURES, FITTINGS &.

able as a fully equipped facility. Skilled local workforce.

FOR SALE

SWISS STOCK CORPORATION - International Paper and Board Company, own capital stock, activities in all European countries Well situated and with good reputation.

SUCCESSOR/CHAIRMAN is wanted Interested parties please write in detail to Box A4701, Pinancial Times, One Southwark Bridge, London SE1 9HL



 Highly experienced design department 84 For further details contact the Joint Administrative Receiver: Geoffrey A Gee, Grant Thornton, 23 5 Kenwood Park Road, Sheffield, S7 1NG. 0 Tel: 2742 687736. Fax: 2742 687838. 8) Grant Thornton The Link marriest feet of Green Thornton International Assistances of the Institute of Chartered Assistances in Figure 6 and Wales to carry up investment beginns **BUSINESS FOR SALE**

ONDON • MANCHESTER

Formode (UK) Limited The Joint Administrative Receivers of

Leasehold factory, c. 40,000 sq ft in

- New product range
- · Good dealer network, national

100 Chalk Farm Road, London NW1 8EJ Tel: 071-267 4477. Fax: 071-485 1486

As a consequence of receivership, the

Electrical contracting:

- Customers include power generating companies
- 72 employees
- **TSL Electronics Limited**
- 11 employees Annual sales £400,000
- Light engineering business

GC Horsfield, Price Waterhouse, 9 Bond Court, Leeds LS1 2SN. Talephone: (0532) 442044, Fax: (0532) 441401/439475.

Price Waterhouse



PRINTED CIRCUIT **BOARD MANUFACTURER**

The business and assets of the Central Circuits group of companies are offered for sale as a going concern

- Manufacturer of conventional multilayered and PTH boards, based in Telford, Shropshire
- Freehold and leasehold factories of 63.500 souare feet
- Annual turnover of £8 million with well established customer base
- Plant and equipment with a book value of £2.5 million
- ISO9000, BS5750, UL & MILSPEC Approvals ■ Skilled workforce of 200

For further information, contact the Joint Administrative Receivers Andrew Menzies or Ken Jones of Robson Rhodes

ROBSON RHO

Centre City Tower, 7 Hill Street, Birmingham B5 4UU. Telephone: 021-643 1936. Fax: 021-643 4993

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

COMPUTER RETAIL CO

B.J.HAMBLIN & P.R.HAMBLIN offer for sale the business and assets of FUTURE WORLD COMPUTERS LIMITED

- Specializing in all leading brands of home video
- Established for 18 months
- £2.5 million turnover.
- 6 leasehold shops in prime locations situated in Bedford, Luton, Welwyn Garden City, St. Albans, Northampton and Basildon.
- Leasehold warehouse and office premises, 5000 square feet located in Bedford.

For details, please contest: P Robert Hamblin or Brian I Hamblin Pannell Kerr Forster Pannell House 159 Charles Street Leicester LE1 1LD Tel: 0533 856611 Fax: 0533 854651

Andrewood by the lattifuse of Clasticand Accordings England and Wales to carry on investment business

PANNELL KERR **FORSTER**

Z. Brierley Ltd (In Administrative Receivership) C. 1001 1127 7

The loant Administrative Receivers offer for sale the business and assets of the above company

- Long established precision manufacturers of high tech CNC and conventional drill grinding machines
- World wide blue chip customer base Turnover in the region of £1.4 million
- Excellent spare parts business Operating from fully equipped freehold premises in Llandudno Junction

For further details please contact the Joint Administrative Receiver F W Taylor Ernst & Young. Silkhouse Court, Tithebarn Street, Everpool L2 218. Telephone: 051-236 8214. Facsimile: 051-236 0258.

■ Ernst&Young

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TRAVEL AGENCY FOR SALE LONDON

Fully equipped & licensed ABTA/IATA/ATOL. Travel Agency £1.7 million retail/trade. Write to Box A8285. nancial Times, One Southwerk Bridge, London SE 1 9HL

ENGINEERING COMPANY FOR SALE BS 5750 registered and profitab West Midlands engineering company for sale.

Projected turnover of £1.5M to crae blue chip customer hase Net asset value of around £500K. Principals only to: Bux A4727, Financial Times, One Southwark Bridge, London SEI 917L

OPPORTUNITY TO ACQUIRE GROU OF RETAIL COMPUTER SHOPS IN THE HOME COUNTIES furnover c. C2 million
Applications in writing from
pancipals only to:
LAWRENCY GRANT CHARTERED ACTOLYTANTS, 37 STANSBURE HELL, STANSBURG MINDE HA7 3DS

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Smith & Williamson

The Joint Administrative Receivers offer for sale the business and assets of

FRANK ENGLAND & **COMPANY LIMITED**

The Company is a manufacturer and supplier of monumental memorials in marble, granite and other natural atones to remilers. The principle features of the business are:

- ★ Turnover curca £1 million per annum
- ★ Significant order book/customer base
- * Experienced and dedicated workforce
- * Leuschold premises in Retford, Nottinghamshire ★ Fully equipped workshop.

* Substantial stock For details, please contact Michael Stevenson or John Bell at the offices of Smith & Williamson, No. 1 Riding House Street, London W1A 3AS, Tel: 071-637 5377. Fax: 071-323 5683, or at Frank England & Company Limited, Tel: 0777 708771/2.

Smith & Williamson Chartered Accountants uered to carry an audit work and thorsed to carry on investment sees by the Institute of Chartered numerous in England and Weles

15 and 6, pers. 15 of Law 2000/91.

Smith & Williamson Securities Audiorised institution under Banking Act 1987. Member of IMRO. Member of the British Merchant Banking

ANNOUNCEMENT

For the sale by the Industrial Reconstruction Organisation (I.R.O.) of the shares of the company ELINDA S.A.

The LR.O. announces a public auction for the highest bid for the sale of 14,338,830 ordinary voting shares of the company HELLENIC INDUSTRIAL ELECTRICAL APPLIANCES ELINDA S.A. registered at the Municipality of Metamorphosis, Attica, in accordance with the decision dated 2.12.92 of the Interministerial Committee for Denationalization (LC.D.) and the provisions of articles 5, para

The shares for sale represent 99.98% of the cotal deposited share capital of the above company.

PLINDA S.A. was established in 1977 following the merger of the productive units of the companies IZOLA S.A. and BIOMETAL ESKIMO S.A. and the participation of the NATIONAL BANK. The company's main line of activity is the production said sale of

Interested buyers are invited to receive from the offices of the IRO (234 Syngrou Avenue, Athens, 3rd Floor, L.R.O.

The Memorandum is obtainable from 0900 less on 8.2.93 to 1500 less on 10.2.93. Interested parties who will wish to obtain the

Memorandum after this time limit will do so at their own risk insofar as the time remaining for them to check the company data and prepare their offer is sufficient before the date on which binding offers must be submitted. The Offering Memorandum will be handed to the interested parties themselves, in the case of individuals, and to a legal representative in the case of legal entities or associations, as well as to persons so authorised by a notarised power of attorney or an authorisation document on which the

signature has been attested to by a police matherity. The LR.O. reserves the right to deny the Offering Memorandum to person

All the data contained in the Offering Memorandum are indicative and aimed only at providing information. They are conditional on confirmation by interested parties while checking the company and cannot establish any liability on the part of the LR.O. as to

Confidentiality Agreement - Draft Agreement - Checking the Company

On receiving the Offering Memorandam, the recipient will be obliged to sign a Confidentiality Agreement with respect to the data
it contains. The LR.O. reserves the right to hand over, also, to each recipient of the Memorandam, a Draft Agreement for the sale
of the shares and art the time and procedure for negotiating its terms with each potential buyer before the submission of binding
offers. Each potential buyer receiving the Offering Memorandam within the above time limits will be excitled to check the

company's data. The time, which will not exceed 2 days, the dates and the remaining checking procedure will be specified by the LR.O. on the basis of the date of submission of the binding offices, the number of interested parties and the priority in receiving the Offering Memorandum. Potential buyers who will sak for and obtain the Offering Memorandum beyond the time limit and on their own responsibility, will be treated and facilitated in the time left without and discrimination towards them, resulting solely

Binding Offers must be submitted at the latest by 1300 hrs on Thursday, 25th February 1993 at the offices of the LR.O. at the

address mentioned above, in return for a receipt. Offers which have not been banded in personally but sent in any other manner (by prest. ctc.) will be considered as having been submitted in time and will be taken into account only if they have reached the

offices of the I.R.O. before the above time limit irrespective of the date of posting or any other means of despatch. Offen

The offers will be unscaled on Thursday, 25th February 1993 at 1400 hours at the offices of the LR.O. The unscaling may be attended by anyme who has legally submitted a binding offer or by his legally authorized representative as described above. The offers will be unscaled, checked with regard to formality (letter of guarantee, composition, etc.) will be entered and will be attached to a special report of the unscaling which will be signed by those present. A copy of this report will be given to each person who has legally submitted an offer. Copies of the offers will not be released until the end of the auction for the highest bid.

Offers are kept by the LR.O. and are evaluated at its discretion. The Board of Directors of the LR.O. will make the final de

as to the acceptance (adjudication) of an offer, or its rejection, within two months of its submission, i.e. up to 26th April 1993.

Recalls, modifications, improvements, etc. of offers up to the final decision of the LR.O. to adjudicate or to reject, and counter-

Offers arest be submitted within a sealed envelope entitled "BINDING OFFER FOR THE PURCHASE OF THE SHARES OF

ELINDA S.A.". They must be written and signed and must not have erasures, deletions or insertious. Offices submitted in any other manner (e.g. by telegram, telex, fax, etc.) unsigned, or bearing grasures, deletions or insertious will not be considered. The offers must refer to the total of the states for sale (14,338,830) and if this is sot specifically mentioned or wrongly indicated it will

offers must refer to the total of the shares for male (14,338,830) and if this is not specifically mentioned or wrongly moucased is well accelerate referring to the total (14,338,830). They will contain a price expressed in dischmes. They will specify the manner of payment and, if payment is to be usade of the whole amount or in instalments, will specify the exact dates of payment, without interest or with interest (and in this case at what rare), of each instalment, and the guarantees provided for payment of these instalments. It should be noted in this respect that in evaluating such offers, their conversion to current value will be calculated at \$200. Any terms contained in the offers shall be absolutely clear and specific on pain of giving the right to the LR.O. at its

The offer must be accompanied by a letter of guarantee from a bank legally operating in Greece for Dm. 200,000,000. The LR.O., on delivery of the Offering Memorandum, will provide a draft of this letter of guarantee which must be adhered to. Offers unaccompanied by a letter of guarantee, or accompanied by a letter of guarantee, or accompanied by a letter of guarantee.

The present is not a proposal for drawing up an agreement but an invitation to submit an offer.

The LR.O. retains the right to cancel or postpone the suction at its discretion, to supplement or clarify or modify the terms of the present announcement and in general act within the framework of article 199 of the Civil Code and Law 2000/91, bound only by the decisions of the interministerial Committee for Denationalisation.

All the expenses concurring or related to the transfer of the shares and the participation in general and exception of the presen

The participation of each of the potential buyens in the present section presupposes the full and enequivoval acceptance of the

Any previous relative announcement, invitation or proclamation, etc is hereby revoked and the only valid terms are those con-

The offer must include data on the identity and activity of the bidder, while a description of a business plan and the bir

fers most be of at least two months (i.e. up to 26.4.93).

For any further information or elacification, interested parties can apply to the LR.O., Denotionalisation Dep

procedure shall be borne by the buyer and each of the participants accordingly.

from their own fault is receiving the Memorandum at a lain date, being possibly construed as unequal treatment.
Submission of Rindling Offers - Unscaling

submitted beyond the time limit will not be taken into account.

offers are not acceptable and will not be considered.

ion, to go as far as rejecting the offer.

Evaluation - Adjudica

CONTENT OF THE OFFER

thereof, will be duly appreciated

LETTER OF GUARANTEE

will not be considered. OTHER TERMS

electrical white goods. It maintains factories at Bolilla, Attics and at Thebes and all its personnel has been dis

Those who may have already obtained the Memorandum prior to the publication of this Annou-

The terms for the public suction for the highest bid, in accordance with the present sun

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A

- Principal features of the business include: 20 fully fixed leasehold shops in prime
- locations throughout the South of England. Substantial stocks of high quality own design Indian Ladies footwear sold under the 'DUO'
- and 'EVENT' name.
- Country clothing sold under 'CADOGAN' name and 'BENETTON' clothing.
- ♦ Turnover circa €4m per annum. For further information contact the Joint Administrators Raymond Hocking or Sara E Dayman, Stoy Hayward, 8 Baker Street, London W!M 1DA. Tel: 071-486 5888, Fax: 071-935 3944. Ref: 7/ECL.

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ANNOUNCEMENT

For the sale by the Industrial Reconstruction Organisation (IRO) of the shares of the company AZINCO S.A. The IRO amountees a public suction for the highest bid for the sale of \$2,617 ordinary registered voting shares with a nominal value of Drs. 1,000 each of the company AZINCO S.A., registered in the Manicipality of Metamorphosis, Attics, in accordance with the decision dated 2.12.92 of the Interministerial Committee for Denationalisation (ICD) and the provisions of articles 5, para, 1b and 6, para, 1b of Law 2000/91.

es officeed for sele represent 190% of the total deposited share capital of the above com

AZIPCO S.A. was established in 1966 and is engaged in the production of plastic and cast-present parts for industrial see. The complexities are contained in a self-owned factory building at Dragman, Thebes.

The terms set by the LR.O. for the public section for the bishest life, in accordance with the present autoon

ted buyers are invited to receive from the offices of the UNU (254 yangsun expense). Assembly have been sur confliction Department) the Officing Microsrandum in which the relevant data of the company have been sur confliction of this Assembly which to the sublication of this Assembcement see invited to receive

m is obtainable from 0900 has on 8.2.93 to 1.500 has on 10.2.93, Interested parties who will wish to obtain the Ma The IR.O. peerves the right to deep the Offering Memorandum to persons who do a policy approach to deep the IR.O. peerves the right to deep the Offering Memorandum to persons a notice of the property of the IR.O. peerves the right to deep the Offering Memorandum will be handed to the interested parties themselves, in the case of individuals, and to a legal representative in the case of legal entries or seociations, as well as to persons so authorized by a notation power of attorney or an authorization document on which the signature has been attended to by a policy against the IR.O. peerves the right to deep the Offering Memorandum to persons who do not fulfill the above requirements.

All the data combined is the Offering Memorantum are indicative and almost only at providing information. They are conditional on continuation by interested parties while checking the company and cannot establish any inbility on the part of the LR.O. as to their accuracy

Confidentiality Agreement - Druit Agreement - Creeking fine Company.

On receiving the Officing Memorandom, the recipient will be obliged to sign a Confidentiality Agreement with respect to the data is contains. The LRO, reserves the right to hand over, also, to each recipient of the Memorandom, a Druit Agreement for the sale of the starce and set the time and procedure for negotiating iss terms with each potential buyer before the submission of binding offices. Each potential buyer receiving the Officing Memorandom within the above time limits will be entitled to the che. the company's data. The time, which will not exceed 2 days, the dates and the remaining checking procedure will be specified by the LR.O. on the basic of the date of submission of the binding offers, the another of interested parties and the priority in secriving the Officing Memorandom. Potential buyers who will ask for and obtain the Officing Memorandom beyond the time limit and on their own responsibility, will be treated and facilitated in the time left without any discrimination towards them, reashing solely from their own foult in receiving the Memorandom at a late data, being possibly construed as wearond beautiful.

Saturatesion of Bladine Offices - Uncoding.

Hinding offices must be saturated at the latest by 1300 has on Thomsday, 25th February 1993 at the offices of the LR.O. at the address mentioned above, in return for receipt. Offices which have not been handed in personally but sent in any other manner (by post, ste) will be considered as lawing been submitted in time and will be taken into account.

ectry, 29th Peteruary 1993 at 590 has at the offices of the L.P.O. The unsealing way be extended by a biodinac office or by his legally authorized approximative as described above. The offices will be made The offices will be unrealed on Therestry, 25th Pebruary 1993 at 500 has at the offices of the LR.O. The unrealing may be attended by anyone who has legally submitted a binding offer or by his legally authorised approximative as described above. The offices will be mascaled, checked with regard to forwardly (letter of guarantees, composition, etc.) will be entered and will be attached to a special report on the unsteading which will be signed by those process. A copy of this seport will be given to each person who has legally submitted as office. Copies of the offices will not be released until the end of the quotion for the highest high.

Offices are best by the U.U.D. and are evaluated at its discretion. The Board of Directors of the LR.D. will gaste the final decision as to the acceptance (adjudication) of an offer, or its rejection, within two mostles of its submission, i.e. up to 26th April 1993. Recalls, modifications, improvements set of offices up to the final decision of the LR.D. to adjudicate or the reject, and counter-offices are not acceptable and will not

CONTENT OF THE OFFER
Offers must be submitted within a scaled envelope criticid "BINDING OFFER FOR THE PURCHASE OF THE SHARES OF AZINCO
S.A.". They must be written and signed and must not have ensures deletions or insertions will not be considered. Offices submitted in any
other number (e.g. by telegram, telex, fax, etc.) unsigned, or bearing ensures, deletions or insertions will not be considered. The offices must
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total (SZ.617). They will contain a price expressed in dractures. They will specify the muster of payment and, if payment is to be made of
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each instalment and the gestrance provided for payment of shore instalments. It should be noted in this respect that in evaluating such offices,
their convention to current value will be calculated at 22%. Any terms contained in the offices shall be absolutely closer and specific on pain of
violate violet to the LR.O. or its discretion, to one as for an electrical the offices. their convention to exceed value will be calculated at ZOM. Any terms conto giving right to the LR.O. at its discretion, to go at the m rejecting the offen.

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The denotion of the offices court be at least two months (i.e. up to 26.4.93).

LETTER OF GUARANTEE The offer must be accompanied by a letter of guarantee from a bank legally operating in Greece for Dat, 40,000,000. The LR.O., on delivery of the Offering Memocandum will provide a deaft of this letter of guarantee which must be affected to. Offers maccompanied by a letter of guarantee, or accompanied by a letter of guarantee, or accompanied by a letter of guarantee, or accompanied by a letter of guarantee.

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All the exponent concerning or related to the transfer of the abuser and the participation in general and execution of the present procedure shall be borne by the buyer and each of the participants accordingly.

The purisdpation of each of the potential buyers in the present action presupposes the full and unequivocal acceptance of the terms of the present attractancement.

Any previous relative associated, invintion or proclamation, etc is hereby revoked and the only valid terms are there contained in the

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BUSINESS FOR SALE ON PAGE 12

Clean steel gets to melting point

xecutives are breathing scale than blast furnaces, thus should have put in a Corex plant at more easily these days at Vocst-Alpine, the stateowned Austrian industrial group, thanks to a new order from the Far East which could open up sales prospects around the world for a cheaper and cleaner way of mak-

The group has just won an order from the big South Korean steel concern, Pohang Iron and Steel (Posco), for its Corex technology for reducing iron ore directly to hot metal. According to Herbert Steinwender, president of Voest-Alpine Industrieanlagenbau (VAI), the group's engineering unit, it is in discussion with 35 other steel companies about possible orders.

Direct reduction (DR) and smelting reduction (SR) technologies have tantalised steel makers for decades. The idea is that the oxides and other impurities present in iron ores can be removed in a single thermal process, using an ordinary bydrocarbon or coal as a reduction

This would enable steelmakers to dispense with the cumbersome and expensive traditional processes of refining coke from coking coal in huge ovens and then using the coke

opening the way for new entrants into the steel industry.

Another feature that has increased interest in recent years is that SR plants produce substantially fewer emissions than coking plant-blast furnace complexes. In the 1960s, the focus was on natural gas driven DR plants, but interest faded with the sharp rise in gas prices in the early 1970s. In the mid-1970s, Willy Korf, the maverick German mini steel mill entrepreneur who died in an air crash in 1990. started development of a coal-based SR system, originally called the KR (Kohlereduktion) process and later changed to Corex.

In 1979, Voest joined Korf in building a 60,000 tonne per year pilot plant at Kehl, on the upper Rhine in Germany, and four years later took over the whole project when Korf's business collapsed. VAI won its first commercial contract for a 300,000 tonne per year Corex plant from Iscor, the South African steel company, in 1985. But the installation had considerable teething problems, and was not running properly until two years after its commissioning in 1987.

Since then, things have been

the Linz works of its sister company, VA Stahl, to demonstrate its confidence in the technology.

But this was difficult to justify economically as long as newly modernised iron making facilities, which were well adjusted to downstream facilities, were working effectively. "So we are very happy that Posco has come along. It is the third largest steel company in the world," he says.

The Posco order is for a plant that is double the size of Iscor's. VAI will not disclose the value of the order, but says normally a plant of this size would cost Sch3bn (£179m). Questions have been raised about how much further the technology can be scaled up without running into new complications. Steinwen der says the next step up to a plant of about 1m tonnes per year should be achieved without difficulty, as the equipment needed has already been used in DR plants. Opinions are divided within the

group as to whether Corex will be as big a success as Voest's development in the late 1940s of the LD (named after its Linz and Donawitz steelmaking sites) basic oxygen technology process for converting as a reduction agent in immense tense in Linx, to say the least. "We biast furnaces.

SR plants could also be operated economically on a much smaller since then, things have been for a special tense in Linx, to say the least. "We iron into steel That technology is tense in Linx, to say the least. "We iron into steel That technology is still, the spag for many production on universally used in integrated ers, like Voest itself, is that as long second contract," Steinwender says.

Some executives felt that VAI has produced a steady income still working well, it is difficult to

stream for the group for decades.

VAI claims that total Corex plant costs for producing a tonna of hot metal are about 20 per cent less than those in a coking plant-blast furnace complex. Total energy requirements are about 15 per cent less, but considerably more excess energy is available for driving a

power station.

justify investing in Cores. And, as Othmar Pühringer, deputy chairman of Austrian Industries, Voest's parent company, says, "there is already a significant overcapacity of hot metal in the world".

Pühringer believes that market development will take some time. "The real boom will take place when environmental controls get more stringent

"We did not see this when we developed the process, but it is a beautiful by-product."

Technically Speaking

Unix's survival at stake

By Alan Cane

A FEW days before Christmas last year, Novell, a US computer networking company whose annual sales are now close to \$1bn (£600m) signed a letter of intent to acquire Unix letter of intent to acquire Unix Systems Laboratories, a company in which AT&T has a majority stake and which is responsible for the licensing and development of the Unix computer operating sys-

The deal, worth \$350m, has to be ratified by 11 other computer companies which own shares in USL. These include Amdahl, Fujitsu, ICL, Motorola and Sun Microsystems. It is nevertheless remark-able, given the history of Unix, that there has been a dearth of comment on a development which may fundamentally reshape the open systems movement. It may simply have been the imminence of the New Year; others see more sinister forces at work.

To recap briefly: open systems imply a common set of rules for interworking so that no supplier has a technical advantage over any other in developing standard products.

Unix is one of a number of operiting systems vying to be adopted as the open systems standard. The development of such an operating system would have to be free from the control of any one manufacturer or group of manufacturers.

Unix was created by AT&T at Bell Labs but has since been widely licensed, leading to a damaging multiplicity of "standard" versions. These include Sunsoft's Solaria and IBM's AIX.

The competition includes IBM's personal computer operating systems OS/2, the Open Systems Foundation's OSF1 and Microsoft's Windows NT, a new operating system which has yet to be launched commercially.

AT&T established USL, and encouraged other companies to Take stakes in it, to promote the idea of Unix development independent of itself or any other company. In doing so, it showed it had learned the lessons of the 1980s when plans to establish a standard Unix between AT&T and the

A FEW days aggressive workstation company, before Christmas Sun Microsystems, provoked an Sun Microsystems, provoked an

11

Novell, however, is one of the industry's newly emerging dominant forces with some 60 per cent of the global market for networking software. The 1990s are set to be the decade of computer networking so Novell, along with Intel and Microsoft, can claim to be an architect of the new world order in computing.

So by selling off USL to Novell, has AT&T thrown away the idea of an independent Unix? And if it has, does it matter?

The answer to the latter ques-tion would seem to be "No", judging by the lack of controversy over the proposed sale. Why should that be?

One possible answer is that AT&T and the rest of the industry are already anticipating that Windows NT will be the operating system of the future and have thrown in the towel.

Windows NT - standing for "New Technology" - is Micro-soft's first multiuser, multitasking operating system suitable for pow erful network servers. It is Microsoft's attempt to lay siege to the market for enterprise-wide computing, taking advantage of the shift away from mainframes and

mainframe operating systems. Microsoft has a deserved reputa-tion for tenacity in bringing reliable products to market even if there are several false starts on the way. But coming as it does from a background in stand-alone personal computers, it has little experience of enterprise data procassing. It knows this very well and is taking steps to remedy its

But multiuser computing is complex and critics argue that Windows NT will have to go through several versions before it approaches the reliability and robustness of Unix.

Many believe that Unix represents the best opportunity of developing a genuinely open oper ating system for the 1990s and beyond. With the loss of an independent USL, however, there may be again a proliferation of Unix variants - to nobody's advantage.

SmithKline cures a corporate headache

central to corporate life, but it can be time-consuming and socially awkward for many managers. In a move that introduces a touch of the television game show to business, Smithkline Beecham is trying to take the headaches out of joint decisions.

The Anglo-US pharmaceutical group's solution is Teamworker, dreamt up by Tony Gear and Martin Read of Decision Dynamics, a small UK communications company. It consists of handsets, similar in design to pocket calculators, linked by radio to a central stan-

Troup decision-making is dard microcomputer. This is loaded with special software which presents data in logical order to the participants, who vote or register opinions on the keypads. The results appear instantly on a large POTTONIA.

Teamworker is also used by the Ministry of Defence, Manchester University, and Allied Breweries. where it shows what the members of tasting panels think about differing beer flavours.

The Head of SB's Gastrointestinal R&D Category, Leanne Wagner, says the system makes research and development meetings much

more effective. It was adopted to gives the one for each project cut the length of time spent reviewing SB's extensive project portfo-

"Our practice has always been to brainstorm in groups of 12 to 15 staff from a variety of disciplines, as well as to gather smaller groups dealing with individual therapeutic areas," she says. "The idea of portfolio review is to pinpoint where our resources should best be concentrated and evaluate research opportunities." But this was often time-consuming and complex.

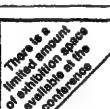
option to be presented and for its technical and commercial attractiveness to be discussed." A group vote then shows instantly where disagreements arise, without participants being influenced by others' opinions.

"Social pressure is thus considerably diminished; participants can disagree without confrontation. producing a more honest spread of opinion. It becomes much more difficult for a senior member to domi-nate the meeting," Wagner says. Wagner says meetings are now This is important when people from better organised. "The computer different disciplines are involved. This is important when people from

John Dent, SB's former senior vice-president of project management, says meeting times are now much shorter. "We normally took a 15-day yearly meeting to review our portfolio, and that has been cut to around four."

He is not sure whether the decisions are actually better. "But one point which is important is that everyone understands what decision has been reached. At least this way, people who disagree have a fairer chance of being able to persuade the others."

James Arnold



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Mr Edward Bleier* Warner Bros Inc.

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Dr Burkhard Nowotny Deutsche Welle

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Mr Arthur Dunkel* **GATT**

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Federation of German Industries (BDI)

Dr Hans Tietmeyer* Deutsche Bundesbank

Mr Henning Christophersen Commission of the European Communities

Mr Jean-Claude Trichet Ministry of Economy, Finance and the Budget, France

Mr Dominique Strauss-Kahn Minister for Industry and Foreign Trade, France

Mr Peter Sutherland SC Former EC Competition Commissioner

Mr Michel Pebereau Crédit Commercial de France

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Second Marshall case opinion given



ond Marshall case was delivered last week. The case concerns compensation payments made EUROPEAN under UK legislation for breaches of

EC sex discrimination laws. The European Court has been asked to rule whether national limits on such compensation payments are lawful.

In the first Marshall case, the court ruled that Miss Marshall was entitled to rely on the provisions of an EC directive in her action for wrongful dismissal on grounds of sex discrimination against her employers, Southampton and South West Hampshire Area Health

Authority.

Under the relevant UK legislation, the maximum compensation which could be paid to Miss Marshall at the time was £6,250. The Industrial Tribunal assessed her loss at £18,405, which included £7,710 in

The Area Health Authority paid the capital sum, but appealed against the tribunal's award of

In his opinion Advocate-General Van Gervan rejected an argument put by the UK and Irish governments that the court should restrict itself to ruling on the question of the interest payable. He said the court should also consider the much wider point of a general compensa-tion limit. In order to deal with this issue, it was necessary to decide the scope and content of the relevant

EC law rights. The advocate-general found that the relevant provisions of EC law did give rise to rights which could be relied on by individuals in their national courts against member states and public authorities.

These rights comprised not only the right to obtain an effective judicial remedy against sex discrimination, but also the right to obtain specific compensation, which had not previously been recognised by

the court. Mr Van Gervan said national compensation limits were not, in themselves, unlawful, but that the compensation awarded had to be adequate in relation to the damage sustained. That did not mean that the compensation had to be equal to the damage. It was for the national court to assess the adequacy of the compensation in every case and remedies for breaches of Commu-

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those for breaches of domestic law.
The question of interest was divided into two:

"legal interest" - to comper for any delays in the payment of the damages agreed by the national court - was due from the date of delivery of the national decision establishing the amount of compen-

and "compensatory interest" which is a component of the compensation package, should form part of any award, otherwise that award would not be adequate in relation to the damage suffered and thus breach the Community rights of the individual concerned.

C-271|91: M H Marshall v South ampton and South-West Hampshire Area Health Authority, Opinion livered on 26 January 1993.

Discriminatory tax treatment not unlawful.

In a case involving tax benefits in Germany, the ECJ found that national tax rules, which made certain tax allowances dependant on the German residence of the taxpayer, were not contrary to the provisions of the Rome Treaty dealing with establishment rights and the rules against discrimination.

C-112/91: Hans Werner v Finanzamt Aachen-Innenstadt, ECJ FC 26 January 1993.

Preliminary references to the European Court.

The European Court gave a salutary reminder last week to national courts wishing to refer preliminary questions to the ECJ. An Italian court had referred two questions to the ECJ for preliminary ruling concerning broadcasting restrictions and their compatibility with EC competition law. However, the questions were, according to the court, so laconic and lacking in precision that it was impossible to identify the questions to be answered.

The court stated that it was the duty of the national court to identhe factual and legal framework within which questions for preliminary ruling were raised. As this had not been carried out by the Italian court, the ECJ could not answer the questions referred.

Joined cases C-320/90, C-321/90 and C-322/90: Telemarsicabruzzo SpA and others v Circostel, Ministero delle Poste e Telecommunicazioni et Ministero della Difesa, ECJ FC, 26

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he American writer Ambrose Blerce defined lit-igation in his Devil's Dic-tionary as "a machine which you go into as a pig and come out of as a sausage". He could have added that you

must also pay for the privilege. Court-based justice is slow and expensive and for every winner produces a loser. The cost of a two-year commercial dispute culminating in a one- or two-month trial can run into millions of pounds.

Yet during the UK's deepest recession in 60 years, when businesses ought to be doing all they can to cut variable costs, they are spending more and more on fighting costly battles in the courts.

The Centre for Interfirm Compari-

son, an independent research group, says that on average London lav firms reported a 25 per cent growth in litigation in 1992. That came on top of an average 43 per cent rise in litigation in 1991.

There has been some progress in

the search for cheaper and fairer methods of handling commercial disputes in the UK over the past two years. But industry has been slow to embrace the concept of alternative dispute resolution (ADR) - which in the UK mainly takes the form of mediation despite Confederation of British Industry (CBI) backing.

In November 1990 the CBI sup-ported the launch of the Centre for Dispute Resolution. CEDR is a nonprofit making organisation, backed by industry and professional advis-ers, dedicated to reaching better commercial solutions to domestic and international business disputes.

Founder members included BAT. Ford (Europe), Grand Metropolitan, ICL Smiths Industries and Trafalgar House Construction, plus a dozen of the UK's leading law firms and four of the big accountancy firms.

Six months later membership of CEDR had passed 100. New recruits included RTZ, Legal & General, Midland Sank, BOC Group, Prudential, John Laing, John Mowlem Construction, British Telecom and Black & Decker. Today membership totals more than 250 with almost 50 per cent drawn from commerce and industry. Many companies have actively promoted ADR.

CEDR has established links with a growing number of UK and international ADR organisations and is to supplement the work of the London Court of International Arbitration. The Law Society, the Bar and the Lord Chancellor's Department have all expressed support for ADR as a concept.

In its first two years 230 cases, involving more than 2800m, were referred to CEDR, of which about 25 per cent went on to complete formal ADR processes. CEDR estimates that more than £30m in potential

Industry is still paying a heavy price for ignoring a fast, cheap alternative to litigation, writes Robert Rice

Out-of-court settlement





" I HOPE THE MEDIATOR THROWS THE BOOK AT YOU.

legal costs have been saved and substantially more if management

So, with CBI-backed industry support, goodwill from the professions and at least the beginnings of a sound record, why has ADR failed to take off in the UK?

Dr Karl Mackie, CEDR's director, says: "The low level of experience of lawyers and clients with the process is still an obstacle and the traditional adversarial mindset and culof business disputes involving well-known companies. Examples include the four-year IBM/Fujitsu computer software copyright dispute, Borden's \$200m trust action against Texaco and American Can's \$41m action for breach of contract against Wisconsin Electrical Power. In the UK no company which has been through ADR has yet been prepared to talk about the experience in any detail. Industry has had to

judge the process from brief second-

In America the success of ADR techniques came from publicity surrounding the successful resolution of business disputes involving well-known companies

ture of lawyers and clients in litigation a positive barrier."

But old habits dying hard is not a complete answer. While lawyers' interests are unlikely to make them the first to suggest it. Dr Mackle concedes that CEDR has made "considerable headway" in recent months in persuading lawyers to take ADR more seriously.

The real problem is in industry, where there is lack of awareness of ADR and what it has to offer, edged with a large dose of scepticism. in America the success of ADR techniques came from publicity surrounding the successful resolution hand accounts of anonymous disnutes provided by CEDR.

All that may be about to change, however. Although not a household name, one of the two companies involved in the largest dispute handied by CEDR so far has allowed its lawyers, Warner Cranston, to talk about the resolution by mediation of its £27m claim against a product design consultancy.

The company, Autocar Equipment, an automotive equipment manufacturer and distributor, agreed with an American to manufacture and market in the UK a steriliser he had invented and

patented for the dental industry. Successful UK marketing required several design changes. Autocar approached a London product design consultancy and subsequently accepted its quote for cost

and time.

The design changes took a lot longer and cost a lot more than anticipated. Autocar felt it had lost market opportunities. Eventually the American exercised his right to ter-minate the agreement with Autocar under US law and Autocar decided to sue the design consultancy for negligence and breach of contract

Mr John Wright, the Warner Cranston partner handling the case for Autocar, said initially they went down the traditional route. A writ claiming £27m was issued in April 1989 and a split-trial was agreed . the first trial, expected to last eight weeks, to determine liability, the

second to determine damages.

Traditional negotiations failed to produce a settlement but did narrow the issues. Eventually, four months before the date for the first trial, the design consultancy suggested one final attempt should be made to settle the dispute by mediation. Autocar agreed and together they approached CEDR.

Two mediators, Mr Michael Burton QC and Dr Karl Mackie, were nominated and a date fixed for the earing. The mediation took a day. It began with a short opening summary of each side's case in open session followed by a series of private caucuses, or open and frank discussions, between the mediators and each side in turn about their respective cases.

The case was eventually settled late in the afternoon for less than £1m, but only after the defendants had increased their original offer by more than 70 per cent. Both sides appeared satisfied with the outcome. "In a way," says Mr Wright, "they had had their day in court."

The total cost of the mediation was less than £20,000 for both parties. Avoiding two trials lasting as much as four months overall saved somewhere between £1m and £1.5m for each side, he says.

Even if mediation fails all that has been lost is the cost of a dav's mediation, he adds. For it to work, however, both sides must be willing participants and they must have top managers there who are capable of taking decisions on the spot because the function of mediation is to persuade each side to move away from their entrenched positions.

ADR provides a cost-effective, simple and quick alternative to litigation. It will not always work and it will not be suitable in all cases But as the Autocar case illustrates the potential savings are enormous. Business continues to ignore ADR

LEGAL BRIEFS



Bank loses claim for negligence of property valuers

ommercial property valuers facing a pile of negligent valuation claims arising from the collapse of the London commercial property market should take heart from a High Court decision last week in a case brought by The Private Bank & Trust Company against Sallmanns (UK). The bank claimed to have made advances relying on an allegedly negligent valuation made by Sallmanns in June 1990 on an office development in north London. But the Court ruled that the commercial property market in London had not collapsed at June 1990 as the bank claimed and that the valuer could not reasonably have been expected to foresee the speed and extent of the imminent collapse in commercial property values. Hugh Williams, of solicitors Williams Davies Meltzer, who represented the valuers, said: "Encouragingly the court showed itself willing to place itself in the position of the valuer at a critical time in the commercial property market rather than adopting the hindsight vision of pundits who claim subsequently to have been able to foresee the market collapse and who suggest that the valuer in the field should likewise have done so."

Russian opening

London-based international law firm Linklaters & Paines have been appointed to advise local overnment agencies in Chelyabinsk, a previously closed part of Russia, on their dealings with foreign investors. Chelyabinsk region, in the southern Urals about 2,000km east of Moscow, is a eading centre for Russia's military lefence and nuclear weapons industry and is rich in natural resources. Linklaters expects keep interest from foreign oil and mining companies as well as the high-tech industry.

Persimmon

Yorkshire-based Persimmon

regarded as one of the best

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FINANCIAL TIMES

FT CONFERENCES

EUROPE - THE WAY PORWARD Paris, 10 & 11 February

and business leaders to address a whole series of questions on Europe's future. Speakers include Mr Plerre Beregovoy, Prime Minister of France; Dr Hans Tletmeyer, Deputy Governor of the Deutsche Bundesbank: Mr Jean-Claude Trichet, Director of the Treesury at the French Ministry of Economy, Finance and the Budget: Mr Peter Sutherland, Chairman of the Group Report on the Implementation of the Single Market Post 1992; Dr Tyti Necker, President Federation of German Industries and Mr François Perigot, President of CNPF.

THE LONDON MOTOR CONFERENCE London, 22 February

The aim of this year's meeting is to discuss the challenges and opportunities facing the European motor manufacturing and components industry and review developments in distribution and franchising. Speakers include: Mr Bill Ebbert, Chairman and Managing Director, Vauxhall Motors Limited; Mr John Towers, Group Managing Director of Rover Group Limited; Mr Trevor Bonner, Managing Director of Automotive Drive Line Systems Division at GKN plc and Professor Garel Rhys, OBE, Professor of Motor Industry Economics at Cardiff Business

CABLE & SATELLITE BROADCASTING London, 23 & 24 February

The Financial Times annual conference will review the state of progress of the new international television channels, their effect on the conventional television companies and the associated business, investment and regulatory issues. Speakers include: Sir George Russell of the Independent Television Commission; Sir Bryan Carsberg of the Office of Fair Trading; Mr John Birt of the BBC; Dr Burkhard Nowotny of Deutsche Welle: Mr Adam Singer of International Telecommunications Inc. Mr Edward Bleier of Warner Bros Inc. and Mr Gary Davey of British SKy Broadcasting.

TRANSPORT IN EUROPE - CREATING THE INFRASTRUCTURE FOR THE FUTURE

London, 2 & 3 March The conference will examine a broad range of policy issues for liberalising and harmonising transport in Europe, financing Infrastructure improvements and the development of pan-European integrated transport systems. Speakers include: The Rt Hon John MacGregor OBE, MP, UK Secretary of State for Transport; Prof Dr Günther Krause, German Federal Minister of Transport; Mr Capel Ferrer of the UN Economic Committee for Europe; Mr John Welsby of the British Railways Board; Mr Pitt Treumann of the European Investment Bank; Mr Gunther Hanreich of the Austrian Ministry of Public Economy and Transport; Dr Andras Timar of the Hungarian Ministry of Transport: Mr Christopher Garnett of Eurotunnel and Dr Adrian

von Doemberg of Deutsche Lufthansa. THE EUROPEAN WATER INDUSTRY London, 15 & 16 March

Environmental legislation, the cost of up-grading water quality and to review moving to new methods of waste disposal as well as opportunities and challenges for companies seeking fresh markets in Eastern and Central Europe. Speakers include: Mr David Maclean, MP, Minister for the Environment and Countryside; The Rt Hon The Lord Crickhowell, PC, of the National Rivers Authority; Mr Ian Byatt of Ofwat; Mr Jean-François Didion of Lyonnaise des Eaux Dumez, Mr Nikolai Mikheev of the Ministry of the Environment and Natural Resources of the Russian Federation and Mr Josue Tanaka

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PEOPLE

Hawley resigns from HMH

Mel Hawley has resigned as chief executive of Haden MacLellan Holdings, the industrial conglomerate, only a year after his promotion to the post. His responsibilities have been taken on by Harold Cot-

tam, appointed chairman last September, and by the heads of the two main divisions, Clive Mayhead and Richard Taylor. Cottam says these two were almost joint managing directors" so it was difficult for the chief executive "to add a great

deal of value in operational As he, Cottam, had been brought in to help "restore the group's fortunes, to look at its management structure and to

transform its image in the City, it was difficult for the ceo to contribute in that area" either. He adds that Hawley, 47, lived in Yorkshire when the group's head office was in Surrey, and so he had "become a little remote". The parting was natural, with a reasonable set-

Hawley, a chartered accountant whose links with companies that are now part of Haden MacLellan - notably London and Midland Industrials - go back more than 20 years, became chief executive in February last year when Philip Ling, his long-time leader, became non-executive

Cottam, formerly managing partner of Ernst & Young, is in the process of withdrawing from his remaining roles at the accountancy firm. He is spending most of his time with HMH, which last year saw its first-half pre-tax profit slide from £7.9m to £2.4m and

slashed its interim dividend. One of the chairman's goals is to recruit a financial director - a new post for HMH. Cottam says: "In a sense everyone has been a finance director . . . and that's not the way to do it" - a neat piece of counter-culture when part of the Ling credo was: "It doesn't matter who gets it right so

he says. "That is not the way

to foster economic growth."
Gottlieb is the proprietor of
Smollensky's Balloon and

Smollensky's in the Strand. He

became convinced of the need

for reform of the commercial

property system after writing

group chief executive as part of a reshuffle of board responsibilities. White, who has been with the group since 1979, was formerly executive chairman of the housing division responsi-ble for the Midlands and south long as someone does

east England, and is replaced by Mike Farley. Mike Allen, 48, who has been with the group since 1976, becomes deputy chairman. He retains responsibility for the Yorkshire and north east England markets.

Davidson, 51, has ambitious plans to expand the company's size and has decided to strengthen senior management accordingly. "We would like to double output to about 4,000 homes a year by the mid-1990s," says Davidson who, with his wife, owns just over a fifth of the company. "The timing of expansion, however, will depend upon recovery in the

housing market." Davidson says the decision to split the functions of chief executive and chairman is in line with the recommendations of the Cadbury committee. He stresses, however, that the decision was not prompted by that report: "It is just coincidental that we believe this is the right thing to do for a com-pany of our size and at our

Non-executive directors



chairman of Guinness, and Peter Birch, group chief executive of Abbey National, at DALGETY. Graeme Odgers will retire in April. m Bill Caldwell is to become chairman of H YOUNG HOLDINGS on the retirement in July of John Wilson. ■ Albert Hargreaves, former chairman of CI Group, as chairman at APOLLO METALS on the retirement of Bob Teare.

The Hon Charles Cayzer has resigned from DE MORGAN GROUP.

■ Peter Levine, senior partner at Teeman Levine, at SEVERFIELD-REEVS. ■ Ralph Hodge, former chief executive of ICI chemicals and polymers, at ENRON EUROPE. Sir Ivor Cohen and Paul Lewis have resigned following AB ELECTRONIC PRODUCTS acquisition by TT Group. ■ Brian Allison, founder of BIS Group, at UNITECH.

Michael Abrahams has resigned from GABICCL
Shaun Dowling, a former director of Guinness, and David Tucker, a former director of M&G Group, at ML HOLDINGS. Mark Littman and Ladislaus

Rice have retired from

BURTON GROUP.

Gottlieb: aiming to prick the rent balloon

Civil servants' stores

Michael Gottlieb, owner of two London restaurants, has been elected joint chairman of the Property Market Reform Group, an organisation cam-paigning for changes to British property leases.

Gottlieb, 45, is a fierce critic of several "iniquitous" aspects of the commercial lease system, namely its lack of transparency, its biased arbitration procedures, its upward-only rent review clauses and privity f contract, which makes original tenants liable if a subsequent tenant defaults.

"Rents are now becoming the main cost factor for all retailers and the simple fact is that rent increases are forcing businesses into bankruptcy,"

Working for The John Lewis

Partnership, the high street retailer owned by its staff, has

sometimes been likened to a

career in the civil service - it is not hard to see why.

took over as chairman yester-day, was a civil servant for 13

years and his new deputy chairman, David Young, 50.

had worked almost twice as

long as a civil servant as he

has been a John Lewis partner.

Both men are Oxford graduates and joined John Lewis in 1982.

his job as finance director, spent most of his civil service

career in the Ministry of

Defence, before joining John

David Young, who retains

Stuart Hampson, 46, who

an article in a trade magazine about his own experience. This generated a huge response from the restaurant industry; he is vice-chairman of the Restauranteurs Association of Great Britain, which is a member of the Property Market Reform Group. This was launched last summer with the intent of persuading parlia-ment to legislate against practices such as upwards-only rent reviews.

stage of development," he says.

Lewis. Before becoming finance director he ran a number of stores including Peter Jones in London's Sloane Square. The deputy chairman traditionally chairs the principle executive committee, a con-ference of directors which dis-

Meanwhile, the group has also promoted a third ex-civil servant to its board - Luke Mayhew, the 39-year-old director of research and expansion. Born in New Zealand and educated at Oxford also, he worked in the Department of Industry between 1974 and 1978. From there he went to Thomas Cook Travel and then British Airways where he rose



to be general manager human resources. In May 1991 he was appointed chief executive (Europe) of Shandwick, the troubled public relations group, and in June 1992 he FEGAL MA

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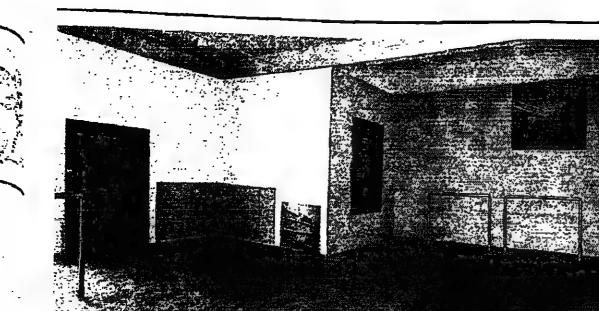
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The winning entry, the mixed-media installation '8.30', by twins Jane and Louise Wilson

Crème de la crème goes sour

for nothing is more dispiriting than to find oneself yet again playing the critical curmudgeon when the whole point of the exercise is the celebration of youth and hope and precocious achievement. So the Barclays Young Artist Award comes round again, for the ninth time and, at £10,000 to the winner and a further £10,000 shared between the other finalists, very generous it is. Drawn from London's post-graduate colleges, nine young artists, if we count collaborating twin sisters as one, make it to this year's final exhibition - three from Goldsmiths'; four from the Slade; two from Chelsea; no-one from either the Royal College or the Academy Schools. Seven are women.
The young, like the poor, are

always with us, and I am ever less convinced that they should be encouraged in this way. I can see well enough how attractive the scheme must seem - young artist starving in garret, help when most needed and all that - but in truth young artists need encouragement no more than the rest of us. Some of them, of course, have much to offer in prospect, but those committed to their vocation will persist in any case. As for the quality of the work, student work is by definition, well, student work. Test it in open competition by all means, but to limit it to itself is to include in a kind of

But if there is to be such a student competition, one drawn moreover from the very cream of the country's art students, skimmed at their most ambitions and particular, the cory least we mucht expect is a fairly broad trawl through the full range of student activity. A certain mature accomplishment might well be lacking, but in its place surely we should find some excitement, idiosyneracy, experiment, above all some variety. If you cannot take any risks when you are a student, when can you take them?

It seems that the riskiest thing to do nowadays, il student preferment is aspired to, is to work directly from the visible world, is there

really not a single student in all the London post-graduate schools of a sufficient quality to interest the selection panel who is working from the life-model as painter or sculptor, or looking at landscape or still-life, or modelling or carving, or even welding and assembling, the unique object? Evidently not. Is it because, such technical, disciplined and analytical instruction is no longer to be had in the modern art school? Are such arcane preoccupations actively

discouraged? Who can say? What we get instead, distilled in the Barclays' selection, is the critical orthodoxy of the international market-place of the late 20th century. The important thing is to

> William Packer reflects on the Barclays Young Artist Award

strike an attitude, make a statement, present an image, an idea, a formula. If it is about art, or may be made to bear a feminist, socio-political or economic reading, so much the better. Glenn Brown (from Goldsmiths', that seminary of the thinkine artist) makes paintings of reproductions of paintings, that follow every mark of the original images in the closest detail - yet offer nothing of their reality of surface and texture, and the active qualities of their making. They are "completely devoid of vitality" remarks the catalogue approvingly.

The only other painter is Suzanne Walker (Slade), whose large canvasses each carry as image a single flat, black stihouette. These turn out to be derived from tower-blocks, thus quabling her "to discuss both the language of painting and its relevance to contemporary urban life...the epitome of post-war idealism turned sour." Laura Thomson (Chelsea) is a painter too, of sorts, but makes of her painting a performance to be registered on video. A single line appears on the wall as she pulls away the strip of maskingtape. Face to the wall, her arm describes a broad black circle around her body.

The rest is sculpture, photogra-phy and installation. From high on the wall of an otherwise empty white space, the recorded voice of Georgina Starr (Slade) drones on in impenetrable, indulgent monologue, "a highly emotive 'absent pres-ence". Tacita Dean (Slade) offers a series of photographic tableaux after a "Martyrdom of St Agatha", she of the severed breasts. Siobhan Hapaska (Goldsmiths') has filled narrow channels of perspex with brown sugar to make cumulative minimalist reliefs, thereby, we are told, "redefining categories, discov-ering unexpected potential for speeded up or slowed down commu-

Hilary Wilson (Slade) makes wooden bed-ends that she leans against boxes of various sizes, confounding expectations of ease and comfort, these rather "sites of phys-ical displeasure and psychic unease." Renato Niemis (Cheisea) has simply made two small rooms or large boxes, roughly the size of a rubbish skip, and as roughly made of timber and board, the one floor carpeted, the other plain. The artist stresses "the inadequacy of these meagre, jerry-built structures as containers for human aspirations." And at last we come to the joint-

winners of the Award, the Wilson twins, Louise and Jane (Goldsmiths'), with their photographic and mixed-media installation, a metal crush-barrier, a patch of paint, a number of photographs leant negligently against the wall, showing corners, stairs and doorways littered with odd scraps and remnants, vaguely suggestive of some active destruction. The ensemble arouses "the guilty suspicion that one is somehow responsible for the sordid circumstances, if only through indifference or neglect." Or not, as the case may be.

The Barciays Young Artist Award Exhibition, 1993: The Serpentine Gallery, Kensington Gardens W2 until February 28; sponsored by Barciays Bank

As Emilia, Roderigo and Montano, Margarita Lilova, Wilfried Gahmlich and Claudio Otelli were all more than competent. Benedikt Robel, singing his first Cassio here, cut an unusually personable young figure - a plausible ladies'-man, for once - though his tenor began to display some colour and ring only in Act 3. The Vienna chorus stood in lines and walked through their well-trodden moves without excitement; the Vienna Philharmonic offered moments of beautiful playing, though Adam Fischer's conducting was unequal to the full range of Verdi's great score. He and

Ballet/Alastair Macaulay

Thoughts on 'The Sleeping Beauty'

movement is another. But put the two LV L together, and the amalgam is something else again. To hear Tchaikovsky's score for The Sleeping Beauty is marvellous, but not half as marvellous as hearing it accompany the vision Tchalkovsky had in mind. And here is the main. pleasure of Ninette de Valois's 1977 Royal Ballet production of Beauty, 90 per cent of the time. Simply, it tells its story with near-constant musical detail. To return to this after three years in which London has seen both Bolshoy and Kirov productions is like walking through clover after mining for gold.

Looking again at de Valois's staging, I marvel at the near-perfect

harmony (until late in Act Two) it weaves between sight and sound. This is at its clearest in the big mime scenes - at the end of the Prologue, for example, when Monica Mason's slighted Carabosse lays her fateful prophecy on the royal court and Genesia Rosato's Lilac Fairy overrules her; or when Rosato returns in Act One, to reassure the court about the lifeless Aurora "She is not dead, but sleeps"). Every gesture, every opening of an eye, every lighting effect, makes a visual frame that answers the music's tapestry movingly.

Yet however good it is to see this Beauty, listening to Mark Ermler's conducting of the score brings no joy. He has flamboyance and panache, yes; but he clots the lucid textures of Tchaikovsky's wonderful orchestration, and - worse he keeps tugging the music from beneath the dancers' feet by his notions of rubato. Royal Ballet dancers try to be careful timekeepers at all times, but if the company is fully to recover from its 1980s recession, it must recover its old musicality and dance in real phrases. With conducting as egotistical as Ermler's, however, this will

Darcey Bussell, dancing her first Princess Aurora on Saturday night, coped more than handsomely with the double threat of debut nerves in the supreme 19th-century classical role and a difficult maestro. When Kenneth MacMillan made the ballerina role of his three-act Prince of the Pagodas on her, he was prepar ing her for this role. (He dedicated his production to Margot Fonteyn, the Royal's greatest Aurora.) And if Bussell now learns to unfold all the role's musical and poetic nuances, she will reward both us and herself for years to come. Already she comhines expansiveness, innocence, and

technical command in near-ideal

measure There has never been anything wrong with this production that could not be out right by listening to Tchaikovsky more feelingly. The two big Act Three pas de deux -for the Bluebird and his Princess, and for Aurora and her Prince are conceived too little as musical revelations of character, too much as showstopping arrays of big steps. And the production has already begun to flag – in lighting, musical timing and dramatic sense – as the Prince enters the Lilac Fairy's boat to the sleeping castle. Why do we see Carabosse when the music tells us she is just a memory? Why does the Prince keep looking back? And

The Royal is dancing Beauty with more confidence and attack than in the late 1980s. Among the many soloist performances on Saturday, Nicola Roberts and Bruce Sansom stand out. Jonathan Cope, dancing the Prince, is no actor and (unlike Bussell) has no assurance in addressing an audience. But he is noble in the way he stands, in the flowing amplitude of his dancing, and in the self-effacing good man-ners of his partnering. He and Sansom are almost alone among Royal male dancers in the way they do



Darcey Bussell, who made her debut on Saturday as the Royal Ballet's latest Princess Aurora

not try to take their steps by force. As for the women, Bussell is almost the only one under the age of 30 who is truly classical. In current Royal Ballet style, you try to dance firm and brisk beneath the waist, and soft and gentle above the waist; and then, like an afterthought, you try to synchronise the two. (Not everybody succeeds.) Royal dancers are more classical and more vivid when they mime,

because then they follow a single impulse. But this mime/dance dichotomy used not to exist here, and it should not now. Dance should simply take mime virtues and make them lyrical and brilliant. And Tchaikovsky's score tell you

In occasional repertory at the Royal Opera House, Covent Garden, putil April 3

Concert/Richard Fairman One of the passing benefits that accrue from the present fashion for recording entire areas of a compos-Elgar's Lux Christi er's output is that live concerts often include rarities which one would not otherwise hear. Over the past couple of years Richard Hickox

has been working through Elgar's Lux Christi had been conceived oratorios and he has now reached against the odds, by a poor wretch eaching all day, resigned to com-The latest instalment is Lux posing after dinner with a splitting Christi, or "The Light of Life", as headache. But, he added, the "spirit Eigar's publishers preferred to call and will" were there. That shows it. Timed with an eye on the marthrough not in any tangible sense of ket-place, where Hickox's recording resolve, for the music lacks direcof Coroccocus has just arrived this tion and its quality is up-and-down, month, Sunday's performance at but in its very personal tone. This is a score which searches deep in its the Barbican could well win supsoul for what it wants to say at its porters for a work that has been so overshadowed by the masterpieces that followed as almost to disappear

in this performance those almost always occured when Jesus was singing, in the person of the bass

Elgar remarked in later life that John Shirley-Quirk. His magnanimity of utterance and long-breathed vocal lines remain as imposing as ever. Arthur Davies sang the blind man who is restored to sight, not without some constriction in the voice, though he has both the outgoing romantic ardour and the quiet sense of wonder for the music. Judith Howarth was the soprano Mother: Linda Finnie the contralto Narrator.

The choruses are not the work's strength. Elgar was still feeling his way towards the grand structures that crown his mature oratorios, but the London Symphony Chorus

concealed howfour-square much of the writing is with their sheer energy. Hickox himself, conducting an attentive London Symphony Orchestra, still rushes at climaxes, which arrive in a few bars rather than over several pages, as they should; but his passionate Elgar is preferable to the old, sedate style.

Unlike its successors, Lux Christi is short enough to allow another piece in the first half of a concert On Sunday, that should have been Maria Joso Pires in what one imagines would have been a deeply-considered performance of Beethoven's "Emperor" Piano Concerto, but Pires was ill and her place was taken by Jon Kimura Parker ruthlessly exact, a brilliant organiser of the pianistic effects that make the surface of this concerto sparkle, but not often more.

On Saturday Julia Varady sang her first Desdemona at the Vienna State Opera, which provided her with with a well-worn production by Peter Wood, and a seasoned Otello and Lago Or rather, perhaps, overseasoned in the case of Vladimir Atlantov, and under-seasoned in that of Renato Bruson. Neither of them seemed remotely inclined to adjust his standard performance to his colleagues. Atlantov bawled at unstinting volume sometimes effectively, but sometimes pitched and hammed in a manner one had thought long gone; Bruson stamped gruffly through his role, a

solid character without subtlety. In the circumstances Miss Varady made a brave but qualified impression, fler keenly focused voice made

Vienna Opera Varady in

her partners sound rough, and passages in the mezzo range told more strongly than lighter-voiced sopranos can make them do. Her musical intentions were admirably precise, her dignity impeccable. In the other hand, she cannot pass for Italian; her timbre does not float, and the curves in her line never suggested lyrical innocence - at some cost to the essential pathos. Her brimming vitality and self-possession do not make an ideal Desdemona.

Bruson wrong-footed one another throughout the evening.

Philip Larkin loved to hate Archie Shepp, the US tenorist who shared a double bill earlier this week at Islington's Union Chapel with cornettist Nat Adderley. Larkin thought his sound was "like Flight of the Bumble Bee scored for bagpipes and concrete mixer". In those days, the mid-1960s. Shepp and his avant-gardists claimed they were trying to make order out of chaos. Twenty-odd years on, the old order has prevailed and the brutal stylist has given way to a populist blues-

into oblivion - a forgotten proto-

type for the fully-finished product.

obscure territory.

inflected post-bopper.

Accompanied by his regular band of Horace Parlan (piano), Wayne Dockery (bass) and Steve McCraven (drums), Shepp began in a lugubrious mood but progressed through mellow compositions from his last album I didn't know about you, to a funk piece which involved James David Murray | Brown style "ow" exclamations.

Jazz/Garry Booth

Matinee idols

Surprisingly, given his doleful appearance, old Shepp has a fine singing voice which he uses enthusiastically - a deep blue buritone crooning on a ballad like his own Dejà Vu" or shouting the blues, which he is also prone to.

The tenor playing, while it retains much of the gruffness and rough edged familiarity with the melody. is growing more friendly with age and Shepp sounds more comfortable savouring a ballad than punching out tough phrases. Parlan, who shares the writing with the leader, is an empathetic accompanist and combines a Monk-ish right hand with a less percussive left for bittersweet chords Cornettist Nat Adderley leads a similarly distinguished regular band which features elder statesman Jimmy Cobb in the traps and the promising young altoist Vincent Herring, alongside Walter Booker on bass. An altogether more zippy affair, Adderley's set is delivered with gags and patter while the numbers swing hard and fast.

Younger brother to the late altoist, Cannonball Adderley, Nat is an agile horn player and alternates between the crisp, silvery tones of the muted instrument and fatter, unfettered blowing. Choice material, from Zawinul's "Scotch &

Water" to his own big earner, "The Worksong", is moved along briskly by Bargad who pecks away at the keyboard furiously and Cobb, a metronomic time keeper. Booker, a ragged improvisor, provides dark shading for Adderley (in "Autumn Leaves" for example) and natters cheerfully throughout young Herring's fierce solo spot in Hank Mob-ley's "This Idea Of You".

Islington's Union Chapel, incidentally, is an unusual and atmospheric addition to the London jazz circuit, though the reverberating sound may not be to everyone's taste. The octagonal floorplan and cavernous vaulted roofspace accommodated over 1000 worshippers for the Adderley/Shepp double-bill whose Sunday matinee performance commenced shortly after a handful of Congregationalists had left their



AMSTERDAM

Muziektheater Tonight, Fri and next Mon: Christoph Prick conducts Richard Jones' production of Der flingendo Hollander (in repertory till Fub 21). Tomorrow: Noderlands Dans Theater in works by Hans van Manon, Jiri Kylian and David Parsons Fob 12, first night of Dutch National Ballet mixed bill (6255 455)

Concernsebouw Tonight Julian Bream guttar. Temerrow and Thurs: Myung-Whun Chung conducts Royal Concertgebouw Orchostra in Rakhmaninov Sal: Giden Kremer select with Netherlands Chamber Orchestra. Sun Alexander Teradzo piano rocital Next Tues James Bowman heads cast in Handel's faraet in Egypt. Next Wed and Thurs: Gallini conducts Royal Concertgeboow (6718-345)

BRUSSELS

Georges Octors conducts Walteon cast includes James Morris. CONCERTS

Chamber Orchestra in works by Mozart, Bach and Gluck, with soprano soloist Aga Winska. Thurs: Ronald Zollman conducts Belgian National Orchestra in works by Mendelssohn and Mozart, with soloists Tabea Zimmermann and Hagai Shaham. Fri: Pierre Bartholomee conducts Liege Philharmonic Orchestra in works by Haydn, van Rossum and Beethoven. Sun afternoon: Muhai Tang conducts Royal Flanders Philharmonic Orchestra in works by Liszt, Dohnanyi and Dvořák, with plano soloist Ju Hee Suh. Mon: Philippe Herreweghe conducts Mendelssohn's Elijah,

507 8200) THEATRE The main event this month is a production of ibsen's John Gabriel Borkman directed by Luc Bondy and designed by Erich Wonder First night Feb 13, daily except Mon till Feb 21 (Theatre National 217 0303)

with soloists including John Mark

Ainsley. Feb 18: Anne Sophie

Mutter (Palais des Beaux Arts

■ CHICAGO

CHICAGO SYMPHONY Daniel Barenboim is conductor and soloist on Thurs. Fri and Sat in a programme including works by Mozart and Rimsky-Korsakov and the world premiere of a new work by Melinda Wagner (435

CHICAGO LYRIC OPERA Zubin Mehta conducts August Everding's new production of Das Rheingold tomorrow and Sat (also next Tues and Fri). The

Ekkehard Wlaschiha, Tatiana Troyanos and Bryn Terfel, Fri, next Tues and Sun: Un ballo in maschera with Antonella Banaudi, Taro Ichihara, Paolo Gavanelli and Fiorenza Cossotto

PARIS

DANCE/OPERA Palais Garnier La Bayadère: Nureyev's Opera Ballet omorrow, Thurs, Sat, Mon, Tues and Wed. Feb 23-27: Pina Bausch Tanztheater Wuppertal (4017

Théâtre de la Ville Anne Teresa de Keersmaeker: the Belgian choreographer's experimental dance group Rosas presents a new work entitled Erts, music by Seethoven, Webern and Shnitke, daily till Sat. Feb 9-13: Studio DM presents new work by Catherine Diverres. Feb 18-21 Nederlands Dans Theater (4274 2277)

Opéra Bastille Les Contes d'Hoffmann: Vinson Cole. Jean-Philippe Lafont Mara Zampieri and Natalie Dessay head the cast in Roman Polanski's production, conducted by John Nelson (next performances tomorrow and Mon. in repertory till Feb 27). Un bello in maschera: Thomas Fulton conducts Nicolas Joel's production, with Dennis O'Neill and Gabriela Benackova (next performance Set, in repertory tili Feb 20). Thurs: Dmitri Hvorostovsky song recital. Fn: Hedwig Fassbender song recital (4001 1616). Next Tues at Opera

Comique: first of six performances of Mozart's Ascanio in Alba (4286 8883) CONCERTS

Théaatre des Champs-Elysées Tonight Heinrich Schiff joins Alban Berg Quartet in Schubert chamber music. Tomorrow: Philippe Herreweghe conducts Mendelssohn's Elijah. Thurs: concert performance of Werther. Sat: concert performance of lphigenie en Tauride, with Martine Dupuy. Sun: Maria Joao Pires piano recital (4720 3637) Châtelet Tonight: Yvonne Kenny song recital. Next Mon: Pierre Boulez conducts Philharmonia Orchestra in works by Boulez, Elliott Carter and Messiaen, with soloists including Maria Ewing (4028 2840)

Salle Pleyel Next Mon: opening of week-long residency by Berlin Philharmonic Orchestra, during which Claudio Abbado will conduct a Brahms cycle with soloists including Maurizio Polilni and Maxim Vengerov (4563 0796) JAZZ/CABARET Jazz Club Lionel Hampton Strunz

and Farah, two virtuoso gultarists whose music combines Latin American rhythm with Spanish, Oriental and African improvisations. Daily till Sat, music from 22.30. Feb 8-20: organist and trumpeter Joey DeFrancesco, American swing virtuoso (Hötel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr. tel 4068 3042)

■ WASHINGTON KENNEDY CENTER Opera House: American Ballet

Theatre presents a mixed bill including works by Mark Morris and Balanchine (tonight. tomorrow, Thurs) and a tribute to Agnes de Mille (Fri, Sat, Sun). Concert Hall: Paavo Berglund conducts National Symphony Orchestra in works by Mendelssohn, Schumann and Haydn, with piano soloist Eliso Virsaladze (tonight), and Debussy, Brahms and Prokofiev with violin soloist Midori (Thurs, Fri, Sat), Vienna Chamber Orchestra gives a late afternoon concert on Sat, and Jean-Pierre Rampal a flute recital on Sun afternoon. Feb 14: Georg Solti conducts Vienna Philharmonic Feb 15: Charles Dutoit conducts Philadelphia Orchestra.

Opera's season continues next week with La Cenerentola on Mon and Bizet's Pearl Fishers on Tues. Feb 20: Turandot with Eva Marton (202-467 4600) **BALTIMORE SYMPHONY** ORCHESTRA

Eisenhower Theater: Washington

Thurs and Fri at Joseph Meyerhoff Symphony Hall: Christopher Seaman conducts Gerhard Samuel's Looking at Orpheus Looking, Rakhmaninov's Second Piano Concerto (Garrick Ohisson) and Shostakovich's Fifth Symphony (410-783 8000) THEATRE

 The Cornedy of Errors: Shakespeare's comedy directed by John Retallack. Till March 14 (Shakespeare Theater at the Lansburgh 202-393 2700) The Alchemist: Ben Jonson's play of greed and deception. Till Feb 21 (Washington Stage Guild

202-529 2084)

 It's the Truth, if You Think It is: Pirandello's mystery thriller directed by Liviu Ciulei. Till Feb 21 (Arena Stage 202-488 3300) JAZZ/CABARET Blues Alley Jazz Supperclub

Tonight Rebecca Paris, Jazz vocalist. Tomorrow: Kevyn Lettau, vocals. Fri, Sat, Sun: Stanley Jordan, guitar. Next Tues-Sun: Jerry Butler (1073 Wisconsin Ave, in the alley, 202-337 4141) Barns of Wolf Trap Thurs: The Nighthawks, blues, boogie, rock and roll. Fri: Jerry Gonzalez and Fort Apache Band, Latin jazz, Sat Livingston Taylor, acoustic folk guitarist (703-218 6500)

■ ZURICH

Opernhaus Tonight: Riccardo Chailly conducts Mahler's Seventh Symphony. Tomorrow and Sun: Nikolaus Harnoncourt conducts the Ponnelle production of Cosi fan tutte, with Lucia Popp and Ann Murray. Thurs and Sat: choreographies by Nijinski. Bernd Bienert, Arthur Saint-Léon and Jorma Uotinen. Fri: Die Fledermaus (262 0909) Tonhalle Tomorrow and Fri: Christoph Eschenbach conducts Tonhalle Orchestra in works by Mahler, Chopin and Stranz, with piano soloist Tzimon Barto. Thurs: American String Quartet plays works by Haydn. Mendelssohn and Brahms, Feb. 14: Alfred Brendel (206 3434) Theaternaus Gezunorellee Imoressions de Pelleas: Peter Brook's Debussy adaptation, daily till Sat (221 2283)

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n Kazakhstan, Russian rockets are being readied to take on their US and The US vice-president has called for a tough line to be taken in delicate talks between Washington and Moscow. China is waiting in the wings to pick off the losers.

It may sound like the cold war, but it is 1993 and the battleground is commerce, not ideology. The prize is a slice of the commercial space launch market worth \$2bn a year.

The Russian space industry is offering to launch western satellites for about half the cost normally paid in the west, and in some cases much less. But a price war could undermine western companies struggle to diversify out of defence contracts. The Clinton administration has indicated that it might protect what it sees as a strategic industry and end the Bush doctrine of supporting this area of Russian industrial strength.

Cut-price launches would bring many benefits. Tele phone calls and satellite television should become cheaper. There could be improvements in air traffic control, weather forecasting and environmental monitoring. Companies might be able to make economic use of the weightlessness and vacuum of space in precision manufacturing.

keen to capitalise on Russia's price advantage in the space industry. "Everyone who wants to put up satellites is thinking about the Russians," says an executive at an international satellite services

In December, for instance, London-based Inmarsat, one of the world's top satellite operators, gave Russia its first commercial launch contract, worth 36m. The equivalent launch with the international market leader, Europe's Arianespace, costs more than \$60m.

More western contracts should follow. Lockheed, one of the largest US defence contractors, has signed a pact with Russia's Khrunichev Enterprise, the builder of the world's most reliable rocket, the Proton. The joint venture will try to sell cut-price launches on Protons to companies and gov-erround the world.

This is the tip of an iceberg that will lower the cost of transportation into space,' says Mr Mel Brashears, assistant general manager of Lockheed Missiles and Space.

The iceberg is big enough to

a distinguished panel including:

Secretary of State for Transport

Mr José Capel Ferrer

Mr Günther Hanreich

and Transport, Austria

Eurotunnel

Mr Christopher Garnett

TRANSPORT IN EUROPE

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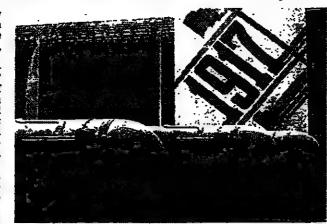
Mr Pitt Treumann

The Rt Hon John MacGregor, OBE MP

UN Economic Commission for Europe

Fight for the final frontier

Daniel Green and Leyla Boulton on the rise of Russia's satellite launch industry



Russia has offered to launch South African satellites on converted 88-18 or 88-25 intercentinental ballistic missiles

Share of global

satellite market

(% share)

FINANCIAL TIMES CONFERENCES

TRANSPORT IN EUROPE

CREATING THE INFRASTRUCTURE FOR THE FUTURE

London, 2 & 3 March 1993

The Financial Times fourth conference on European Transport will look at the

important issues in Europe's fast-changing transport industry. The liberalising

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Rest of world

(£600m) a year. Its FFr14bn

order book represents three

In the US, General Dynamics

and Martin Marietta, both

defence contractors, have their

Atlas Centaur and Titan rock-

ets, and McDonnell Douglas,

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ward off the Russian assault.

Vice-president Al Gore has

endorsed industry calls for

"fair market pricing" and lim-

its on the number of launches

made by eastern competitors.

industry competitors from

non-market economies

predatory pricing - the very

"The emergence of [space

the aerospace

company, has the Delta

rocket. Their

biggest cus-

tomer is still

the US govern-

ment, but they

also undertake

commercial

Despite

Arianespace's dominance in

launching com-

mercial satel-

lites, it is in the

US where efforts have

been greatest to

Professor Dr Günther Krause

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years' work.

on the requirements of arms and space races, the Russian space industry still launches more than 50 rockets a year for scientific and medical research, ground observation, and telecommunications. Mr Yuri Milov, deputy director of the Russian Space Agency,

says it could presently conduct four to five big commercial launches s year, and more in future with foreign investment. Arianespace, by comparison, had 10 launches last

The western launch industry also has roots in defence and is suffering

from the fall in

the value of contracts which has followed the end of the cold war. Many defence companies have tried to diversify into civil work such as commercial satellite

Four western companies have been successful in this business. Paris-based Arianespace, owned by more than 50 European aerospace and finance companies and five governments, has half the marthe 1980s to target and destroy the American manufacturing base," he said in a speech immediately prior to the November elections which out-lined the incoming administration's aerospace policies.
The Clinton administration

has the power to prevent Russian commercial launches by refusing export licences for satellites. This would be a reversal of the previous administra-tion's policy of encouraging both the Russian and Chinese space industries in an attempt to encourage economic reform.

Lockheed is confident that Washington's authorisation of its deal with Khrunichev, at a time when Bush administration officials were working closely with their successors, is a sign that policy will not

change much. Yet the pressure for protection of the western launch industry is likely to strengthen as Russia seeks to moreous its commercial launches.

Further Russian price cuts are stready on the table. Russia has offered to launch South African satellites on converted SS-18 or SS-25 intercontinental ballistic missiles. The sophisti cated guidance systems in the missiles should allow the accurate placing of a satellite in orbit. The price is \$10m.

In an attempt to avoid damaging dispute, Russian government and industry officials are holding informal talks with their American counter parts, as well as with the Euro-pean Space Agency and Euro-pean Commission. A tripartite deal setting quotas and price floors for Russian launches could emerge later this year. But commercial pressures

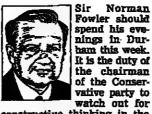
may quickly mount. Within days Eutelsat, the Paris-based group which provides satellite telecommunications between European countries, will choose to launch its next satellite with either General Dynamics, Arlanespace or Pro-ton. Mr Jean Grenier, Eutelsat's director general, acknowledges his organisation's pro-European "solidarity" with Arianespace and a recent success with the General Dynamice rocket.

But the Russians also get approval: "We need reliability and a good price and without any doubt the Russians have a lot of experience, they have invested a lot of money and talent in their space industry."

A second contract for Proton would confirm the arrival of the Russians as a significant increases the opportunities for presence in the satellite launch market. But in so doing, it same economic weapon that might also increase the prosforeign countries employed in pect of a trade war in space.

Joe Rogaly

Catching up on the Field



constructive thinking in the Labour Party. If Sir Norman tiptoes into the Exhibition Hall on Palace Green and stands silently at the rear he will strike paydirt. He will hear the Labour MP for Birkenhead, Mr Prank Field, deliver four lec-tures on why his party always loses, and how it can win.

Let me explain why Sir Norman will find it worthwhile to make a few clandestine trips. He is not asked to travel north in the expectation that he will discover how to prevent the opposition from winning. There is no danger of that, Labour will not listen to what Mr Field says. It never does. It would not do so if Nostradamus descended from Heaven and predicted that heeding the words of the member for Birkenhead would guarantee a majority of 50 seats at the next election and 100 at the one following. No, the prize to be had in Durham is in the form of a fresh stimulus to Tory think-

Such a trophy has been picked up before, and from the same source. In 1976 Mr Field advocated that Labour should transfer the ownership of council houses to their tenants. The people's party rejected his pro-posal. The then Mrs Thatcher's hard-faced Tories made a vote-winner out of it. "No policy...comes anywhere near to having the impact this...has had in summing up what political parties stand for," says its self-proclaimed author now.
"While the Conservatives
scooped the advantages, Labour's fractious opposition to the sale of council houses

marked its card equally clearly." The text of Mr Field's first Durham leature is a touch braggadocio, but the general conclusion it draws is inescap-

Conservatives have consistently presented themselves as on the side of those who want "freedom to get on and build their own lives", he said last night. Labour has as strenu-ously contrived to be seen as the party that wants "to hold people down". All the currently fashionable theories about why it lost the past four elections are brushed away in favour of this simple observa-

Long before Mrs Thatcher came along peo-It is the duty of ple were "opting for their own form of privatisation" bailding their their own world, one which "ruththinking in the Labour party lessly excluded officialdom Money taken in taxes competed

with the cost of new kitchens, bathrooms, or family holidays. The Tories understood and encouraged this; Labour did the opposite. Mr Field points out that one of Mr John Major's prominent speaking engagements in last year's election campaign was at a

do-it-yourself store. This perception that Labour must appeal to the aspirations of the ordinary voter is not new. It is at the centre of the thinking of most of the "modernisers" in the Labour party, including Mr Peter Mandelson, Mr Giles Radice, Mr Nick Raynsford and the potential leader of a resurgent opposition, Mr Tony Blair. It is emphatically not the same as saying that any party hoping to win must ape the ConservaMr Field is no closet Tory. In his second lecture tonight he will draw on his position as chairman of the parliamentary select committee on social security. When Baroness

Thatcher was in office she occasionally called him in for a chat. Now he is merciless in his analysis of the divisive effect of her government's policies. He flays her with accusations. The very rich have done very well. The rest have not The bottom 80 per cent have not increased their share of total income, no matter how you measure it. The top 20 per cent have. The pay of the poorest tenth of

British male wage-earners is now lower, as a the chairman of median earnthe Conservative ings, than it party to watch out records began for constructive in 1886. The number of people dependent on welfare has grown more since 1979 than

It did in the previous 30, years. Two-thirds of the population live in house-holds with incomes below the

Old Labour reaches two old conclusions. Either more must be spent on social security, or the present budget should be reallocated. The leader of the party, Mr John Smith, has appointed a Commission for Social Justice to see how these alternatives can be worked out. Echoing President Bill Clinton, Mr Field wants to get people off welfare. He wants total spending reduced, individual dependent's incomes increased. He proposes a "Commission on Economic Opportunity" which would work out policies necessary to re-establish full employment as a Labour goal. Another Labour thinker, the

thing in the BBC TV pro-gramme "On the Record" at the weekend. I hope Sir Norman is still

listening tomorrow night. As a former social security minister and the progenitor of private pensions, he should turn on his tape recorder. The member for Birkenhead proposes to "give people control over their own pension capital..." He clearly believes that in this he has a winner equivalent to the sale of council houses. His complex exposition of the idea indicates that he is better placed to poin the way than he is to draw the map. He recognises that unitisation of pension assets would jeopardise the principle that two thirds of final salaries. He wants a phased-in move to voluntary friendly societies employers, own the funds. Money purchase schemes should be reformed; employers should continue to contribute,

as the best do now.

Mr Field has floated other big-bang wheezes. He has suggested that the savings on state pensions could facilitate a cut in the standard rate of income tax to 15p. He has favoured "workfare" as a concomitant of full employment. The common thread has been to give people the dignity of earning their own money, while allowing them to keep as much of it as possible. Sir Norman might laugh and say that that is what Conservatives want. Mr Field tries to show how his party might successfully offer an alternative, one that serves the interests of the bottom 80 per cent. We will have to take Labour seriously when it overcomes its under standable irritation at the bumptiousness of the member for Birkenhead and adopts his central thems. Meanwhile, the pickings are there for Sir Nor-

THE EDITOR

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UK export effort in danger

From Mr J A Larkin. Sir, Trade Indomnity's paper

credits ("Warning over lack of cover for exporters", January 26) highlights a major concern Recent publicity about the portfolio management system and the problems of obtaining medium-term support from the government has overshadowed a potentially far more serious problem for the majority of UK exporters. We estimate that if political risk capacity cannot be found either from the government or the private sector 24bn of UK exports could be left unprotected. Most UK companies could not take these risks themselves and would have to withdraw from the

markets involved. This would be a disaster. We therefore hope the government will take these proposals for a partnership with the private reinsurance market seriously and give all assurance to UK exporters that they will con-tinue to top up NCM Credit Insurance's existing reinsurance arrangements as long as this is necessary. James Larkin,

deputy chairman, Credit Insurance Group, Centre Point, 103 New Oxford Street, London WCIA 1DU

No urging on ERM

From Mr Yasuo Nazaka. Sir. I am writing in connec tion with your article "Japanese urge Britain to re-enter ERM" (January 28). This referred to a speech given by Minister Tamon Kitabatake of this embassy to a seminar held by the Anglo-Japanese Parlianentary Group on January 27. When I read the article I was concerned that the headline and the first paragraph might be somewhat misleading, as they imply that Japan is urging Britain to re-enter the exchange rate mechanism. What Mr Kitabatake stressed was the importance of a stable pound for Japanese investment. He did not urge Britain to re-enter the ERM.

We appreciate that re-joining the ERM is a matter of considerable political and economic significance, and we would cer-tainly not take it upon ourselves to urge upon the UK government any particular Yasuo Nozaka,

director, Japan Information and Cultural Centre. Embassy of Japan, 101-104 Piccadilly,

Depressing not to have manufacturer among rights issues

From Mr R M Dantzic active approx Sir. I find it somewhat depressing that the rights issue season should have "kicked off without any representation from the manufacturing sector. With the government's heavy funding programme, equity capital is likely to be in short supply and, accordingly, the City's traditional "first come, first served" method of allocating capital needs to be

and company corporate advisers, should be encouraging the manufacturers and exporters to re-finance to take advantage of the opportunities created by sterling's decline rather than the retailers and importers of whom we already have a sur-

R M Dentzic 12 Bedford Road, Moor Park, supplemented with a more pro- Northwood, Middx HA6 2AE

Matter of course, not eccentric

Sir, I read your newspaper's article (January 25) about Yanase, a Japanese car dealer which makes staff use public transport to get to work, with much interest. The article pres-ented the policy as unusual and even eccentric. However, I In Japan for a long time

take it as a matter of course. many office workers have been told by their employers to use trains and buses in big cities. Yanase was a special case because the workers were allowed to drive into the city centre. The only reason was that they dealt in cars. The article also included a Stratford upon Avon

comment from the Japan Automobile Manufacturers' Association. It thought it was more important to improve the transport infrastructure. This se is quite understandable. Car manufacturers are always sited outside cities in the countryside. For workers in these factories there is no alternative but to use their own cars. For city centre workers, however, using public transport is the rule rather than an eccentric exception. Masamiisu Igaki, 1 Elm Court, Arden Street,

Gains may be costs From Mr Philippe Legrain.

Sir, Samuel Brittan (Economic Viewpoint, January 28) suggests an exercise for "some busy executive)". As a not-sobusy student at the London School of Economics, I believe his question should be re-

He suggests weighing up the gains from the boost to output provided by a larger budget deficit in a recession and the costs of a higher debt burden

to future generations. But what if the gains are in fact costs? The unprecedented alide from fiscal virtue to fiscal debauchery of about 6 per cent of GDP in two years has been accompanied by prolonged recession and high long-term interest rates (which cripple the investment needed for future growth).

In contrast, the fiscal tightening of a similar size in 1961 produced rapid growth and falling interest rates. Mr Brittan seems harnessed to the failed pseudo-Keynesian ideas

of the past. Britain can only gain from cuts in profligate current expenditure which is undermining confidence and hampering present and future growth. Philippe Legrain, 88 Lansdowne Road,

London W11 2LS

Coal recommendations should not be accepted From Mr David Porter.

From Dr Harold Hughes. Sir, Your editorial ("The committee and the colliers". January 30) on the the subject of the trade and industry select committee's report on the coal industry has the same reassuring statement about the lack of effect on the natural gas industry which the authors of the report would like the public to believe. The offshore natural gas pro-

ducers do not share this comfortable view; neither should those employed in the offshore industry or the 300,000 whose onshore jobs support its activi-The committee's recommen-

dations threaten both existing and new gas-fired power plants (CCCTs) and therefore the offshore projects supporting them. The committee recommends reducing gas use on existing projects, ignoring the substantial capital investments already made and the contracts entered into. Future CCGTs and offshore developments are tions to restrict their development, despite the fact that the committee has had to admit that not a single witness chal-lenged the position that gasfired plants are the cheapest

form of new power generation.
In our view the committee failed properly to address the consequences for gas arising from its recommendations. Its consideration of the gas side of the energy balance was per-functory and its conclusions on the subject buried away in sev-eral places. There was no attempt at a full and impartial study of the implications for Britain's vigorous offshore industry arising from the over-This offshore industry, far

from needing expensive long-term subsidies, is itself a significant taxpayer, having contributed over £115bn since operations began. It is respon-sible alone for a quarter of all the investment in UK's produc-tive industry. It is time the 55,000 worker

whose jobs will be affected if the government adopts these recommendations were given consideration equal to those employed elsewhere in energy production. The government should not accept these recommendations as they stand. Harold W D Hughes, UK Offshore Operators Association, London SWIX OLN

Sir, The select committee has made a brave effort to find ways of keeping miners at work when the demand for coal is falling. But when it recommends further protection for coal, it seems prepared to hurt other legitimate commercial interests.
Generators which produce.

electricity cleanly, efficiently and at a true commercial price might expect to be competitive in the new electricity industry. instead, if they are not beneficiaries of the new coal deal, they may well be forced out of the market. That is hardly what they expected when the government announced the electricity privatisation in its White Paper of February 1988. It promised that the new industry would be subject to competition and "protected from finc-tuating political pressures". I-hope that Mr Heseltine will take account of this when he prepares the White Paper of February 1993.

chief executive Association of Independent Electricity Produces Herodsfoot,

City

Country

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Tuesday February 2 1993

India needs faster reform

WHEN Mr Manmohan Singh was appointed India's finance minister during a payments crisis in 1991, he said: "We in this country have to wake up to the harsh realities of this new world." His economic reforms have begun to dismantle isolationist barriers, as well as improving India's creditworthiness and easing the bureaucratic stranglehold on business. But as he prepares his third budget to be delivered on February 27, Mr Singh still faces enormous

Though the economy is turning upwards and inflation is falling, exports and foreign investment are disappointing. Moreover, the budget will launch a session of parliament likely to be turbulent for the government of Mr P V Narasimha Rao. The prime minister's uncertain handling of the Ayodhya temple dispute has left his government lacking direction. A January cabinet reshuffle carried no message, wasting an opportunity to restore leadership. Just as financial crisis provided initial justification for economic reform, so the political malaise provides a platform for Mr Singh's budget. He can recreate an iden-

sive action to open the economy Among the steps he should take are sharp cuts in tariffs, including those on capital goods needed to develop infrastructure and export industries; a shift of tax revenues away from customs duties to new sources such as a value added tax; and reform of the financial system, including cuts in subsidised lending, more efficient management of state-owned banks, reorganisation of their balance sheets

tity for the government by decl-

Mr Singh also needs to prove that he can make the public sector shrink, while giving those who run the administration and state corporations greater flexibility to mage their staff. Recent distur hances may mean the time is not right for full convertibility of the rupee, but this should be achieved as soon as possible.

All these measures are politically charged. But all are neces sary if Mr Singh is to proceed with

The international climate remains fair for India. The British business leaders who travelled with Mr John Major last week were given a convincing picture of the opportunities. The settlement of India's dispute with Russia on debt payments improves the prospects for the balance of payments and for export markets. India continues to receive substantial aid commitments.

However, foreigners must question how much reform means when aid commitments for badlyneeded infrastructure projects are not utilised because of a lack of Indian counterpart funds. Investment projects cleared by one ministry can be blocked by another. Foreign business people must pay more than Indiana for hotel rooms and domestic airline tickets. Even a request for installation of a telephone line in reasonable time must go to the minister for com-

Mr Singh has the opportunity to erode significantly the mentality which creates such frustrations As a technocrat rather than a career politician, he can be bolder than his colleagues might be. He could even, as the fruits of reform pass into the economy, prove to be his party's saviour.

themselves as a pragmatic nation with no time for the formalities which often burden their Continental rivals. Yet there is growing evidence that business in the UK is hobbling through ever more tangled lengths of red tape - not all of it imported from Brussels.

Mr John Major is not the first prime minister to declare war on meet ministers and senior civil servants to hear their ideas for reducing the burden.

The extent of red tape has been well-documented. A small business owner would need to read 26 booklets running to nearly 270,000 words to understand all the regulations affecting him, one business lobby group has calculated. The 1980 edition of one of the basic textbooks on company law ran to 486 pages in 1980. By 1991 it had expanded to 3,544 pages.
Small businesses in particular have long complained about the

cost of administering VAT and the burden of compulsory audit. In recent years regulations have been added in food safety, child care, the environment and transport safety. Every piece of legislation may individually make sense but taken together they add up to a heavy burden.

The government has had a deregulation initiative in place since 1985 but has failed to stem the tide of new regulation. What practical First, it should resolve that new

THE BRITISH like to think of legislation will be drafted with a view to supervising the outcome of actions rather than attempting to control the details of the process. Business should be awars that there are effective penalties for actions which lead to financial

fraud, food poisoning or accidents. Within this general principle there are clearly many activities which still need light-touch regu-EC directives into UK law must be monitored to prevent UK civil servanta gilding the Brussels lily.

The government has already said it plans to introduce more formal techniques for measuring risks and assessing the cost to business of complying with new laws. These techniques and individual assessments need to be made public. Also, the existing deregulation drive requires a higher profils and greater political

In the end, any system will only be as good as the officials responsible for applying it. Training should focus on the need to enforce rules efficiently but sensibly. The FT's own research has revealed startling examples of offi-

The unseen costs of excessive regulation are considerable in terms of higher prices, the stifling of innovation and ultimately jobs. Removing red tape is an endless task requiring some delicate judgments but it is a challenge which yet again requires a sustained effort from the top.

ICI pays up

STROKING Britain's recession-weary business community is likely to be a central theme in the government's forthcoming budget. But while prime-minister John Major is keen to employ interest rate cuts and tax breaks as evidence that economic growth and an export-led recovery really are at the top of his agenda, British companies continue to resist

the message. Mr Major's heart will have sunk yesterday morning on seeing details of the latest pay package agreed by Imperial Chemical Industries. Manual workers at three ICI plants can expect to receive double-digit pay rises this financial year followed by an extra 4 per cent a year for two more years on top of the annual pay round. The agreement should in time cover all ICI's 20,000 manual workers. Meanwhile, the government, struggling to control the growing fiscal deficit and prevent sterling's recent devaluation from feeding into wage settlements, has imposed a 1½ per cent pay ceiling on public sector pay increases. Hold on a moment, ICI's management will say. Our pay pack-age does look a little embarrassing for the government, but this com-parison with the public sector really is not valid.

This year's pay increase, agreed last June, was only 5.1 per cent, perhaps a little high compared to inflationary expectations but not out of line with average pay settlements at the time. The extra 6 per

cent increase this year is in exchange for changes in shift pat-terns and other radical changes in working practices which will pro duce an equivalent saving. ICI knows its business and is updat ing its working practices in order to compete in the global marketplace in the 1990s.

ICI, they will argue, acknowledges that the end of a recession is not the best time to agree a real increase of 10 per cent; but the negotiations were started two years ago when an imminent recovery was confidently expected. Of course ICI would have preferred to achieve the changes without needing to offer this financial incentive to the work force to co-operate; but the threat of industrial action in a capital-intensive industry is too harrowing to consider, however high the official unemployment rate.

True, this pay package means the productivity gains will be used to increase workers' pay rather than to cut prices and increase exports to close Britain's gaping trade deficit; but the macroeconomy is the government's business. And yes, workers at Rover agreed last year to a radical change in working practices, in order to match Japanese productivity lev-els, while receiving no specific payments in return; but Rover is a special case. Offering large financial carrots in exchange for pro-ductivity increases is standard British practice.

It must cease to be so.

sion that they have not behaved as badly as many of their customers The inquiry was completed last week with the announcement that banks will allow businesses with turnovers of less than £1m to make complaints to the banking ombudsman, as personal customers already can. In spite of a public belief that banks had not passed on interest rate cuts to small businesses, it found that they had only slightly widened the gap between base rates

making loans to small busines

prohibitively expensive did not end as expected. Mr Norman Lamont,

the chancellor, started the inquiry amid a wave of public antipathy to banks. But it ended with the conclu-

he UK government's inquiry into whether high-street banks are

spoiling the chances of

an economic recovery by

and loan interest rates. Yet behind this facade of stability, the banks are engaged in a funental rethink of small-business lending, which could lead to far more expensive and restrictive loans. The 1980s lending that led to talk of an "enterprise culture" has gone so wrong that banks are now questioning the nature of the market. Barclays has been writing off bad loans to small businesses at the rate of £1m a day for 18 months.

The problem of small-business lending has big implications for British bank profitability. When banks faced growing competition in the personal and large corporate sectors of their business in the 1980s, small corporate lending appeared the last bastion of easy profits. Building societies were offering rival cheque accounts to personal customers, while big companies with better credit ratings than banks obtained money directly from wholesals markets.

In contrast, there was slim competition in small-business lending. Fewer than 1 per cent of the 29m businesses with an annual turnover of less than film are estimated to sell debt to obtain working capital, a process known as factoring. And in spite of speculation about competition from foreign banks, Barclays, National Westminster, Lloyds and Midland still provide the bulk of financial services to 84 per cent of the market.

Not only were there few rivals. but there also appeared to be little risk. Banks thought they could charge higher margins than they would get on large corporate lending without much threat of losing their capital Much lending was secured on properties of business owners, which were rising in price. Businesses that failed presented little risk, while most thrived in the This happy equation has since

fallen apart. As businesses have

UK banks are rethinking small-business policies, which could lead to more expensive loans, says John Gapper

The equation that didn't add up

failed and property prices fallen, lending secured on property has become unsecured. Banks have also found that some of the money they theoretically lent as working capital was used to substitute for equity in undercapitalised businesses. They had not followed loans closely enough to discover this.

The result was that money ploughed into the fabric of small businesses - disguised as "hard core" overdrafts - was impossible to get back. Banks now grumble that the return on their loans. was not enough to cover this sort of risk. "We have been lending much too cheaply, because we have actu-ally provided risk capital," says Mr David Lavarack, Barclays' head of

As banks have reassessed smallbusiness lending, they have been faced with the most worrying fact - they have no reliable way of calculating profitability. In theory, banks should allocate capital by assessing the risk of different forms of business, their profitability over a business cycle, and overheads. By doing so, they will not be over-influenced by profits during economic upswings, or recession losses.
In practice, banks are finding this

atremely difficult. Overheads are hard to calculate when different businesses are carried out through branches. And financial data are not good enough to monitor rewards over past cycles. "Banks are about five years behind other large corporations in their financial management," says one clearing brok director.

The finance directors of several banks are now working on producing better profit measures. Meanwhile, hanks are trying to increase profitability in two ways.

First, they are trying to reduce risk. They are changing how they assess the risk of loans, and trying to monitor companies once loans are made. Although banks insist that managers have always been taught to look at cash flow rather than loan security, the message is now being reinforced.

"I am a strong advocate of staying in touch. We and our customers benefit from them pulling out finanHigh street banks: the cost for small business Number of accounts 848,183 6,312 363,048 5,977 416,022 44,982 T.540,000 1,370,602 49,598 verage size of borrowing line 1991 (t) 37,300 58,400 14,000 Proportion of lending in margin bands #>£1m - £10m er <2 im

training courses for its managers so they can assess the competence of small-business owners more strictly. "Often everything is rest-ing on a single man's shoulders," says Ms Jane Bradford, NatWest's boud of small tominess.

Second, they have raised charges on services, such as cheque-clearing, and re-examined loan margins. It is this process, carried out over

the past 18 months, which led to the Treasury inquiry. Mr Terry Smith, a banking analyst at Collins Stewart, says banks are testing the market without a sense of what price it will bear. "They do not actually know the level of demand," he says.

Banks have traditionally tried to raise charges and loan margins as surreptitiously as possible. But this has become harder because of.

has forced the banks to publish charters for small-business customers, and to start notifying them of

charges before they are levied.
They have nonetheless been fairly effective in managing to hide from public view the size of their increases in charges. Barclays and National Westminster have discussed in the statement of the s closed that their average margin on small-business loans has risen from 2.9 percentage points above base rate to about 3.5 points over 18 months. But the level of fees and charges associated with these loans has been rising much faster.

Mr Smith estimates that Nat-West's commission income rose by 27.9 per cent and Barclays' rose by 18.2 per cent in 1991, while the over all value of transactions in the banks' clearing system fell by 0.9 per cent. He argues that small businesses probably bore a disproportionate amount of this rise, because there was stiffer competition among banks for personal customers

here are still few alternatives to banks for smaller businesses. Even if they can seek loan finance elsewhere, most small businesses rely on banks' clearing services. While most personal customers get free banking if in credit, business fees are rising. There is not a lot of choice out there, and most people are with one bank or another," says Mr Stan Mendham, founder of the Forum of Private Business. Banks have made moves to offer equity finance to small companies through venture capital. But they have little appetite

for taking equity stakes in a lot of small busin Some bankers now talk of the government having to provide tax breaks if they are to lend again to poorly capitalised businesses. But Mr Mendham argues that neither small businesses nor banks can abandon each other in a time of adversity. "I think most busines would prefer the devil they know

as long as the relationship improves," he says. The fuss over charges may indeed fall to break up the old relationship between banks and small businesses. If the banks get higher returns, and small businesses can complain to the banking ombuds-man, both sides may gain enough from the latest inquiry to satisfy em. But the severity of losses sus tained by the banks could lead to a breek with the past.

This depends on banks' new methods of assessing loan risks. For the first time, the assumption that small-business lending is an easy source of profits is being questioned. For now, banks will struggle along. But it is not certain that their old bonds with small companies will ever wholly recover from

Productivity leads America's recovery



transformation now shaping the basic fabric of the US economy. The evidence: an impressive turnaround in PERSONAL magic elixir that

VIEW hold the key to any nation's standard of living. Over the past year and a half, business productivity has risen at a 2.5 per cent rate - about dou-ble the rate that would have been expected in this anaemic recovery and all the more encouraging when compared with average increases of Only 0.2 per cent from 1987 to 1991. Productivity improvements in the US stem from the most powerful economic force of all — global com-petition. Record trade deficits forced manufacturing companies to slash costs with a vengeance. Now the pendulum of global competition has swung into the service sector, with deregulation and globalisation

prompting a new wave of restruct-

uring - hitting banks, airlines, tele-

communications, retailers, insur-

ance, advertising, accounting, and

The dark side to this outcome has not been lost on America's once sacrosanct white-collar workers. White-collar hiring in services has screeched to a standatill - rising only 0.2 per cent in 1991, easily the weakest performance in more than 20 years. And with private service industries accounting for literally three out of every four workers currently employed in the US, the outcome has been a dramatic compression in overall job creation.

What is critical to appreciate, however, is that today's pain could well be laying the foundation for lasting gain. Many positive benefits are already apparent. Reflecting intense cost cutting, business unit labour costs are now up only 0.5 per cent over the past year, a very hopeful sign for the inflation prognosis. Indeed, disinflation is the silver lining of a productivity-led recovery, broadening the purchasing power of beleaguered consumers, and auguring well for further reductions in longer-term interest rates. Needless to say, the beneficial impacts of such a productivity-led recovery may be difficult to appreci-

ate in today's tough economic cli- continually pushing out the enve- sources of job creation. In respons mate. That is because the US econcmy is still in the first stage of a productivity revival. The victims of restructuring are fearful of permanent ich loss. And survivors are hurting as well - less secure about their job prospects and working lon-ger and harder than ever before. Of course, productivity gains can-not be sustained just by adhering to the slash-and-burn strategies of intensified cost cutting. Such an outcome would lead to a "bollowing" of corporate America at precisely the time when rebuilding is essential to maintain global market

share in an ever-expanding global economy. Thus, the second phase of a productivity-led recovery requires companies to look beyond restruct uring - embarking on a bold course of enhanced capital formstion and providing workers with the latest in technologically sophisti-cated tools needed for improved affi-

There is also a third phase, entailing long-overdue upgrading of the quality of human capital - giving workers a new set of intellectual tools, so they can work smarter,

OBSERVER

lope of discovery and innovation. A key goal in the 1990s should be to craft economic policies that provide further impetus to this nascent. productivity-led recovery. Incentives for capital formation are critical, and in this regard President Clinton is to be commended for his support of an investment tax credit, ence conversion, and a permanent R&D tax credit, Moreover, Clintonomics has much to say about an upgrading of human capi

grammes, and worker re-training. While these prescriptions seem to match the imperatives of productivity enhancement, the benefits could be lost if the new president tilts away from trade liberalisation to shelter US industry from global competition. Equally disconcerting would be a lack of fiscal discipline - a possibility if the Clinton administration does not adopt a credible programme of deficit reduction. Policy must also be sensitive to

the dark side of a productivity-led recovery. America is now suffering

new sources of hiring must be stimulated - not by relying on make-work pork barrel projects but through the birth of new companies. Entrepreneurs and other risktakers will need incentives to fill the looming employment gap of the 1990s. Elimination of capital gains taxes for patient investors in business start-ups - together with an employment tax credit - would go a long way in satisfying this aim. Such targeted incentives are the most affordable of all: no tax break tal, stressing the combination of without a job creating start-up.

Most of all, America's new leaders educational reform, apprentice pro-

must now come to appreciate that the door is open. If the US is to earn its fair share in an increasingly competitive global market place, it must stay the course of a productly-

ity-led recovery.

Ultimately, that's what gives workers the fairest shake of all, getting paid a just reward for their innovative endeavours.

Stephen Roach

The second section of the second second second second

The author is co-director of global from a profound loss of traditional economics, Morgan Stanley & Co

Putting heads together

One of the more fascinating sub-plots in the hunt for the next boss of IBM is that it has thrown together the world's two top headhunters – Tom Neff and Gerry Roche. If it were any other company than IBM, it would be hard to imagine two of the world's most competitive headhunters being sked to bury their differences and share their contact books.

It is highly unusual for a firm to advertise its use of headhunters and even more unusual to hire two. However, IBM has announced that it has retained Heidrick & Struggles and Spencer Stuart, two of the top four US-based headhunters. The advantage of having two firms is that it proves to investors that everything is being done to find the right man.

It also overcomes the problem of headhunters who are harred from poaching executives of firms they have recently worked for because of self-imposed off-limits rules. Ever adhunters have ethics, it seems. If IBM is going to find a
tounderkind, then these two should
be able to do it.
The downside is that they are

fiercely competitive. Heidrick & Struggles' Roche is the acknowledged king of the headhunters. He was the man who found Apple's John Sculley, for example. However, Spencer Stuart's Neff is said to be coming up fast and has his eye on Roche's crown. Jim Kennedy, editor of Executive Recruiter News, describes him as "the young bull challenger to the

Well read

■ Denmark's new Social Democratic prime minister, Poul Nyrup Rasmussen, is taking no chances. Mindful of the fate of his predecessor, Poul Schillter, who resigned last month after having been caught out being a little too economical with the truth, Rasmussen has apparently decided that his civil servants should not be allowed to drop him in it. To whit he has ordered 30 copies of the Yes, Minister, and Yes, Prime

Minister books from the English Bookshop in Copenhagen. It can be safely assumed that Sir Homphrey and Machiavelli will continue to rule during what Rasmussen claims will be his "decade of decency".

Beach bums ■ A small rebellion has broken out

in Rio de Janeiro. The fun-loving capital of Brazil has refused to keep in time with the rest of the country Rio's decision to stay on summertime caused chaos in the city yesterday, particularly as the digital clocks placed along the

BANX

Twe been away - what's the currency of the month?' beach are owned by the central government and were showing the new time. Radio commentato did not know what time to give, resorting to "it's 10 minutes past the hour". Meanwhile, airlines flying in and out of Rio had no idea whether aircraft were running on Rio time or Brazil time.

Panlino Cicero, Brazil's minister of mines and energy, calls it an act of "insurrection", and says it's a bitter blow for a country which has always prided itself on its unity. But Cesar Maia, Rio's new mayor, is unrepentant. He says it's all part of his new campaign: "Up with Sun, Down with Bureaucrats." He

wanted to give his sun-worshipping

citizens more time on the beach before lights out. He insists his city will stay on summertime for two more months and says that if his people are confused they can always wear two watches.

Princess

■ The hot money is still on an internal candidate to replace Rupert Pennant-Rea as editor of The Economist magazine when he departs for his new job as deputy covernor of the Bank of England. The paper's culture, though ctually sparky, tends to be hostile to would be editors from outside. But one possible outside candidate has insider qualifications Sarah Hogg, head of the Number 10 policy unit, is a former

economics editor of The Economist. She also proposed Pennant-Rea for his new post at a late stage in the Whitehall job search.
What could be neater, now that it's all hard grind in Downing Street, to plop back into one of British journalism's more attractive seats, having emptied it in the first place. Now there's a Machiavellian

Key to spying

■ Controversy always surrounds America's number one spy. So when Jim Woolsey appears before the hearings on his suitability as the

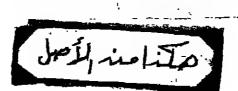
next head of the CIA, he can expect a third-degree interrogation.

Liberals will want to know whether he is a cold war warrior in disguise while the conservatives will want to be reassured that he is hawkish enough for their tastes. Like his new commander-in-chief. the 51-year-old Woolsey started in the sticks - Oklahoma - before climbing that well known path to power. Stanford, opposition to the war in Vietnam, a Rhodes scholarship to Oxford and Yale Law School.

But Jim Woolsey is not as buttoned-down as he seems. Just as his president seeks relief with the saxophone, Woolsey is a fiendish ballroom dancer, a one-time instructor at the Arthur Murray school. He is also a deep devotee of baseball, and not above drawing lessons from the game that are applicable to intelligence-gathering.

One thing he will have to come to grips with, however, is a change in life-style. After a particularly good party a few weeks ago, Woolsey received a late night call from the CIA. Would the director-designate please close his front door and, while he was at it kindly stop leaving the key

Composed ■ What do astrologers have on their





UN peace authority sees no security justification for attacks

Cambodians hit Khmer forces

By Victor Mallet in Phnom Penh

CAMBODIAN government forces have launched an offensive against Khmer Rouge guerrillas on several fronts in the worst fighting since the United Nations peacekeeping mission was established a year ago.

The UN Transitional Authority

The UN Transitional Authority in Cambodia (Untac) yesterday announced a catalogue of cease-fire violations since Friday in five of the 11 military sectors into which the UN has divided the country, including artillery and mortar fire exchanges.

Although the ceasefire has been in tatters for months, and there were no immediate reports of heavy casualities, the offensive will further damage Untac's credibility as it attempts to prepare for elections in May.

By Our Foreign Staff

contracts.

THE European Community's top

trade official, Sir Leon Brittan, yesterday condomned as "unilat-

eral bullying" Washington's threat to freeze out EC compa-

nies when awarding US federal

His comments followed a state-

ment earlier in the day from Mr

Micky Kantor, the US trade rep-

resentative, that the federal gov-

ernment would stop buying

goods and services from some or

all European Community nations

if the EC did not end discrim-

ination against US goods in pub-

lic procurement contracts by

trade measure in the first two

weeks of the new [Clinton] administration," the executive

EC Commission said in a state-

ment, referring to dumping

ical issue of whether the Maas-

tricht treaty will be ratified [by

all 12 EC countries] or not. This

Commenting on the devalua-

is taking far too much time -

tion of the punt, he said realignments in the European Monetary System should be made less dra-

matic, so they were no longer "the end of the world".

He added: "This would help get

the EMS off the ground again.

and avoid turning it into an ever

more political process, where

heads of state and government

On Germany's economic prob-

announce what is happening."

Timetable

for Emu

Continued from Page 1

time we do not bave."

"This is the second aggressive

Untac officials said villagers in some areas had fled their homes and government troops had conscripted civilians and former refugees recently repatriated from Thailand. Some were reportedly being used as forced labour to carry ammunition.

The Khmer Rouge almost from the start refused to co-operate with Untac, take part in elections or abide by peace agreements it signed in 1991, forcing the UN to acknowledge that the administration of Mr Hun Sen, the prime minister, had the right to defend itself.

Yesterday, however, Untac said the latest government offensive could not be justified by concerns about security.

Officials of Cambodia's Viet-

Officials of Cambodia's Vietnamese-installed government, many of them corrupt and unpopular, are worried about

Warm welcome: PLO chairman Yassir Arafat (right) embraces Jordan's King Hussein in Amman

yesterday. After their hour-long meeting discussing Middle East peace talks and the plight of

400 Palestinians expelled by Israel, Arafat left by road for the Iraqi capital Bagbdad to meet president Saddam Hussein. The 48-hour visit is Arafat's first trip to the Iraqi capital since January 1992

EC rejects US 'bullying' on

duties of up to 109 per cent provi-

sionally levied last week on US

steel imports from seven EC

states and 12 other countries.
"I cannot believe it is in any-

body's interest, European or

American, to attempt to deal

with trade issues in this way. We

do not accept this form of unilat-

eral bullying," he said, adding nevertheless that it was still too

early to paint the administration

Sir Leon urged the US to show

restraint, and said he would be

discussing the crisis with Mr

Kantor in Washington during his

first formal meeting with his US

The US action on public pro-

curement follows an almost year-

long effort to reverse an EC "util-

ities directive", which came into

force on January 1 and gives EC

companies preference in bidding

for public utility contracts in sec-

recession but was not entering a

"cumulative downturn". Since

counterpart on February 11.

as protectionist.

EMS: Grid

Escudo

Irish Punt

F.Franc

D.Krana

award of utility contracts

their likely performance in the elections and are probably mounting the offensive in an attempt to strengthen their grip on the countryside. This would give them a stronger hand in any

negotiations to form a coalition.

Khmer Rouge leaders are boycotting the polls, but are banking
on being included in a future
administration by Cambodian
politicians who will want to
avoid the permanent partitioning
of the country into Khmer and
government zones.

Among other attacks, government forces in the west have advanced to within 20km of Pailin, the khmer headquarters near the border with Thailand. Further incidents were reported in the north and north-east of Cambodia. Troops of Funcinpec, the royalist party,

were involved in at least one

tors like telecommunications,

power generation and transport.

not accepted an EC proposal which would have frozen the dis-

pute until a global solution was

found. The US had yet to respond

to a broader EC document aimed

The US complains that the EC

directive discriminates against

purchases with more than 50 per

cent foreign content by requiring

Community utilities to apply a 3

per cent price preference to "European" bids and giving utili-

ties the option of rejecting non-

European bids. Countering US

complaints, Sir Leon said Wash-

Ington had protectionist policies

of its own. He listed the Buy

American Act, the procurement

policies of state governments in

the US and access to US utilities

rent account deficit for "some

years", monetary policy had to

February 1, 1993

at solving all outstanding issues,

he added

Sir Leon said Washington had

clash, but most of the fighting was between the government and the Khmer Rouge.

The Khmer Rouge.

The Khmer Rouge was blamed for the deaths of 1m Cambodians during its reign of terror between 1975 and 1978, when Vietnam invaded and installed a pro-Vietnamese communist government.

UN military observers and electoral workers have often been impressed with the commitment and discipline of the Khmer Rouge troops, and Untac officials have therefore been surprised by the success of recent government offensives. But there have been signs of differences within Khmer Rouge ranks. Some Khmer guerrillas have registered to vote. According to a senior Untac officer, at least one Khmer Rouge commander refused to join in a battle for the defence of Pailin a few weeks ago.

Amato puts coalition's fate ahead of Craxi's problems

By Robert Graham in Rome

MR GIULIANO Amato, the Italian prime minister, has distanced himself from the mounting difficulties of Mr Bettino Craxi, the embattled Socialist leader, in an attempt to preserve the stability of his four-party coalition government.

This comes at a time when the coalition risks being undermined by a bitter battle between Mr Craxi – the prime minister's notional party superior and former close colleague – and the Italian judiciary. The government also faces a vote of no confidence on Thursday, proposed by the former communist Party of the Democratic Left.

Mr Craxi has received three separate advisory notes from Milan magistrates that he is under investigation for alleged corruption and illegal party financing. Parliament must now consider whether to waive his parliamentary immunity.

The Socialist leader has

The Socialist leader has rejected any suggestion of wrongdoing and has gone on the offensive, claiming the magistrates went to undermine Italian democracy. He claims they have overstepped their authority in the 11-month-old Milan corruption scandal and are conducting a campaign of denigration of himself and his narty.

himself and his party.

Behind the scenes, Mr Craxi is also reported to have threatened to withdraw the Socialists from the government coalition. This threat, coupled with the growing tension within the Socialist party over the fate of Mr Craxi, has obliged Mr Amato to place the plight of his government

above that of his party.

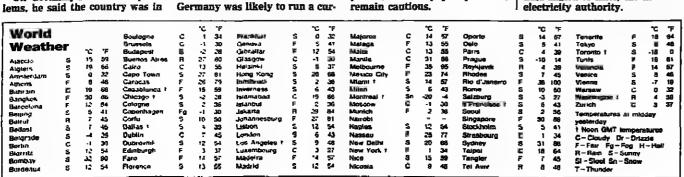
President Oscar Luigi Scalfaro has played an important part in encouraging the prime minister to take this position. On Sunday Mr Scalfaro summoned Mr Amato to the presidential palace. The extent of Mr Scalfaro's influence in keeping the coalition alive was also underlined by the former president. Mr Francesco Cossiga, who observed yesterday there was a return to a strong

Mr Amato's stance towards Mr Craxi has been adopted by Mr Claudio Martelli, the justice minister and potential candidate for the Socialist leadership, and Mr Carlo Ripa di Meana, the envi-

All three declined to attend a special party meeting convened yesterday to consider Mr Craxi's position.

The need to put the party's problems at arm's length from the government has also been emphasised by developments in what are now nationwide investigations into corruption being conducted by magistrates. The number of people arrested in 11 months by the Milan magistrates alone rose yesterday to 110. The largest number come from the Socialist party.

The latest arrests include senior figures in the energy business linked to Enel, the national electricity authority.



Paper tigers

It does not say much for the government's credibility that investors apparently prefer to believe the Sunday press on interest rates than official word from Downing Street. Strenuous denials from Number 10 could do nothing to dissuade the equity market from the view that rates are heading lower. Thanks to further slippage in the pound, overseas earners led the equity market higher. But handsome gains in inter-

seas earners led the equity market higher. But handsome gains in interest rate and inflation-sensitive sectors—such as banks and property—confirm a strong belief in easier money. Only a poor performance from Glaxo and Wellcome prevented the FT-SE 100 from testing its all time high.

from testing its all-time high.

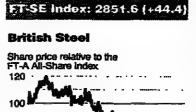
Whether investors are right to view the government's credibility gap with such equanimity is another matter. A lower exchange rate is doubtless part of the government's scheme to help fund the public sector borrowing requirement and promote an exportled recovery. But that is no easy outcome to orchestrate. Sterling's fall could get out of hand, especially when policy is in the hands of a government blown this way and that by short-term policy considerations.

Foreign currency borrowing would at least signal intent to intervene if necessary. That might help control the exchange rate as well as fund the PSBR. Lower German interest rates and a weakening D-Mark might eventually help avert a sterling crisis. But without a clear framework for monetary policy — let alone an explicit exchange rate target — the government might still have to tighten before it or the equity market would like.

British Steel

Paradoxically, given the row about US duties, things may be looking up for British Steel. This is only partly because the company has limited sales in the US. The row appears to be concentrating minds in Europe about cutting capacity. British Steel would benefit because its efficiency advantages would come into play in a more evenly balanced market. With sterling weak, it stands a better chance than its German competitors of making last month's price rises stick. Unsurprisingly, its shares are in demand, especially among US investors attracted by possible currency gain. Yesterday they rose a further 5 per cant.

The buil case, though, is flawed.
Detailed debate on European cutbacks
has yet to start. It would be rash to
assume the UK will escape additional





burden just because British Steel has already closed Ravenscraig. Other European countries may demand further sacrifices, especially given British Steel's exchange rate advantage. Besides, the economic downturn in Europe hardly bodes well for demand. Cheap imports from eastern Europe continue to depress prices.

British Steel is unlikely to revisit its earnings peak of 28.2p in the year to March 1990, not least because it no longer has net cash in its balance sheet. Investors cannot expect 8.75p dividends again. Last year's reduced dividend of 4.5p might be sustainable in the medium term. On a presumed yield of 6 per cent, shares would have a cruising altitude of around 100p against 77p last night. Patience will be required. British Steel would need profits of above £200m to cover such a dividend twice. Even if all goes well in Europe, the company may not be back in profit for another couple of years.

Iceland

There are different ways of peeling the same banana in the food retailing sector, as Iceland's perky trading record illustrates. By sticking to limited-range high street stores, Iceland has long delied conventional wisdom. Its latest decision to open 48 outlets within Littlewoods' stores typifies its lateral thinking.

By opening an additional 60 standalone stores, Iceland will increase its total trading space by about 20 per cent this year. That represents one of the fastest growth rates in the sector, as the market has been quick to appreciate. But with speed comes uncertainty. Opening so many new outlets imposes great demands on the management's adaptability. Making the Littlewoods' space sweat may also prove trickier than expected. A dedicated food retailer should certainly squeeze better returns than Littlewoods did. Nevertheless, it seems odd to create a combination resembling a poor shopper's Marks and Spencer when the wisdom of such joint trading

formats is coming under scrutiny. Iceland's share placing is also puzzling. Its progress in reducing gearing to 41 per cent suggests it could easily have coped with the £20m cost of fitting fridges at its Littlewoods sites. Iceland is clearly giving itself leeway to buy further parcels of stores — with the shrinking Gateway being the most obvious seller. But it will have to tread carefully.

ICI

ICI is getting into the habit of pulling off tidy deals. Yesterday's tie-up gives its Tloxide subsidiary a share in existing production capacity in North America and access to valuable tech-nology which can be deployed elsewhere. Competitors in the overcrowded titanium dioxide market may also be pleased, since ICI shelved plans to build its own plant in Canada. That underlines the dilemma for ICI chemicals after the demerger of the pharmaceuticals side. Maintaining a presence is expensive: a \$200m cosh outlay in this instance. But thanks in part to over-capacity, Tioxide's operating margins are probably less than half the 30 per cent achieved in 1989. Unlike pharmaceuticals, ICI chemicals will not enjoy a fancy rating. Funding its ambitions with paper will be far from

Unilever

Much time and thought went into Unilever's head office review as the Angio-Dutch giant continued to wage war on bureaucracy. But it is perhaps surprising that the outcome was not more radical.

Unilever has devolved greater management responsibility to the operating level. But it has preserved the cumbersome division and duplication of functions between London and Rotterdam. Reasons of tax and history make this a particularly knotty problem. But the incoming co-chairman, Mr Michael Perry, had a fine opportunity to remould Unilever in a far more inventive spirit. It is a pity he did not take it.

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John Crane's first computerised control system to monitor and lubricate its engineered seals has solved pumping problems which disrupted the Loire's electricity supply. The Cordemais power station's giant pumps frequently had to be shut down because the pump shaft liner and seals were being damaged by leakage of dirty water containing abrasive sand.

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The results are dramatic — shaft life has trebled, leakages are minimal and unprogrammed shut-downs have stopped.

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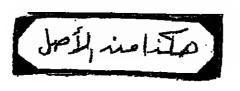
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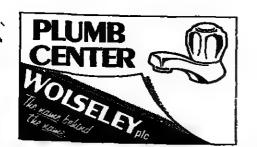
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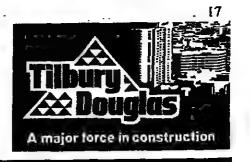




FINANCIAL TIMES

IPANIES & MARKETS

Tuesday February 2 1993



Furlaud

to lead

American

By Alan Friedman in New York

THE board of directors of

American Express, the troubled US travel and financial services

Express

INSIDE

Italian steel gets Japanese touch

Mr Hayao Nakamura has spent more than 30 years working in Italy, mostly with Nippon Steel, speaks good Italian, and has just accepted a remarkable challenge: to take over as chief executive of live, italy's alling state-run steel group. Italy has been highly protec-tive about letting in Japanese industrial competition, and Mr Nakamura is the first Japanese to be recruited into such a senior post in a state-run European Industry. Page 19

Swiss maverick flexes muscles

Mr Martin Ebner's eight-year-old securities house, BZ Bank, has just revealed 1992 net profits of SFr59.5m (\$40m), more than double 1991's SFr25.1m. That makes it Switzerland's fourth-largest bank in terms of profits, and the result shows that maverick BZ was not just a meteoric product of the frenzied late 1980s.

CP sees return to profit this year

Canadian Pacific, the transport, resources and property group forced to restructure by the North American recession, staged a turnound in the final quarter of 1992 and expects to strike profit in 1993. Operations at rail, road and marine transport remained depressed, but PanCanadian Petroleum oil and gas subsidiary doubled its contribution. Page 20

Shadow over the east



The shadow of Communist neglect still hangs over the countryside in eastern Germany . where economic restructuring is slowed by overstaffed farms and land ownership disput The Berlin-based Treuhand, responsible for rural reform, is having to administer hundreds of farms, many of which are insolvent. Page 24

lookand comes in from cold

Shares in iceland Frozen Foods lumped 21p to 668p as the food retailer announced a £27.5m placing to fund its move into Littlewoods outlets and forecast a 19 per cent rise in annual profits. Mr Malcolm Walker, chairman, said the move reinforced Iceland's recent transformation from freezer centre to high street retailer. The deal is expected to add £100m to annual

Equities move on speculation

Japan was the powerhouse of an equity world dominated by currency and fiscal speculation formance and Europe Indecisive, Tokyo gained 3.6 per cent on mounting expectations of an imminent cut in discount rate. The UK celebrated its base rate cut, but disappointing com pany results and continued earnings downgrades depressed sentiment in France and Germany. Back Page

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Cost of computer networks forces European and US competitors to pool resources

THE merger of two of the world's higgest airline computer reserva-tion systems was finalised yesterday, creating a new company called Galileo International

OTHE PINANCIAL TIMES LIMITED 1993

Computer reservation systems have increasingly become a key weapon in the competitive arsenal of international airlines. But the huge cost of setting up and operating these systems has forced airlines to try to pool

Galileo International will com-

European carriers and 50 per cent owned by US sirlines. It will be based in Chicago with offices in Swindon, England, and Denver,

Its main competitor is the Sabre network owned by American Airlines, which attempted but failed two years ago to merge with another European computer

merger still has to be approved

On both sides of the Atlantic, regulators are considering introducing new rules for reservation systems to prevent distortions in airline competition by the use of these powerful networks.

Mr Giovanni Bisignani, chief executive of Alitalia, has been chosen as chairman of the new merged company, which claims a 30 per cent share of the world airline reservation market. He said yesterday that the new

two recognised computer reserva-tion market leaders with a long success story of co-operation". The merger will also consoli date the two groups' data pro-cessing operations in one centre near Denver, Colorado,

The work of the Galileo data centre in Swindon, which employs about 800 people, will be absorbed by the Denver facility in the next 12 months, a process that will entail some job losses at

group, yesterday named Mr Richard Furland as its new non-executive chairman, replacing Mr James Robinson who resigned at The election of the 68-year-old Mr Furland, a former president of Bristol-Myers Squibb and a

member of the American Express board since 1972, caps a week of Internecine boardroom politics at the company. Mr Robinson said he would ever all ties to the company last

Saturday, only five days after he had staged a counter-coup by having himself re-confirmed as group chairman and taking over the same role at Shearson Lebman, the loss-making investment banking and brokerage arm. Mr Robinson's departure and

the swift election of Mr Furlaud followed protests from institu-tional shareholders to Mr Harvey Golub, the man who last Monday took over as group chief executive from Mr Robinson.

American Express stock rose by \$1% yesterday morning in unusually heavy trading; at midday it was up \$1% at \$24%. American Express sought to reassure the market by defining Mr Furland's responsibilities as

clearly as possible. It said that as chairman Mr Furland would be responsible "for ensuring that appropriate issues are identified for the directors to consider, determining the agenda for board meet-ings and seeing that significant matters of interest to shareholders are reviewed by the board". Mr Furland said he would work with Mr Golub "to implement the strategies in place to build the American Express brand franchise, restore Spear-son Lehman Brothers to profitability and strengthen the com-

pany's balance sheet". It is not known whether Mr Clark might be re-instated at Mr Golab would work with the board at Shearson on a succession plan "to deal with the longer term executive management

structure of the firm". Mr Furland , who is 68, was president of Bristol-Myers from 1989 to 1993. At American Express he serves as chairman of the board's compensation, benefits and nominating committee and as a director of Shearson, where he is a member of the

Biggest airline reservation systems merge

hine the European Galileo net-work with the US Covia-Apollo reservation system. Shareholders in the new company will include British Airways, United Airlines, USAir, KLM Royal Dutch Air-lines, Swissair, Alitalia, Aer Lingus, Air Canada, Olympic Airways, TAP Air Portugal and Austrian Airlines.

claims to be the first global com-puter reservation system group,

However, the Galileo-Apollo

■ Around \$39bn of foreign currency borrowings affected ■ Rating cut from Aa1 to Aa2 Biggest borrowers in the international bond markets

Sweden long-term debt downgraded by Moody's

SWEDEN, the heaviest borrower in the international capital markets in the past three months. had its long-term debt rating cut yesterday.

The downgrating to As2 from As1, by Moody's investors Service, the US credit rating agency. comes at a difficult time for Sweden, which needs to raise substantial further amounts internationally to finance its large budget deficit.

The cut comes just days after Sweden launched the higgestever foreign bond issue in the Japanese domestic bond, or "Samural", market. The Y200bn (\$1.7bn) issue ran into difficulty because of the aggressive pricing at a time when the country's credit rating was already under review for possible downgrade.

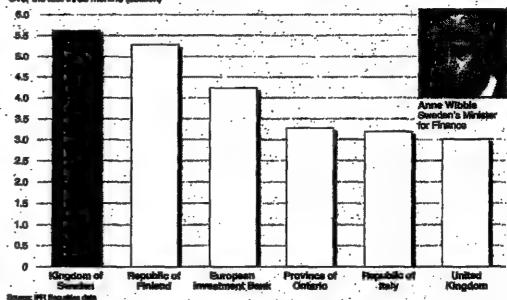
Moody's, which has had the

country's rating under review since last October, pointed to Sweden's weak economy, sizeable deterioration of public sector finances and high level of unem-

"These imbalances can only be corrected gradually, and may delay a needed recuperation of investment," Moody's said. "This, in turn, may hurt the country's long-term competitiveness and

About \$39bn worth of outstanding foreign currency debt is affected. Dealers said there was little impact on the price of the bonds because a reduction of two notches in the country's rating had been rumoured, The move leaves Sweden in the

unusual position of having con-flicting ratings from the biggest credit rating agencies. Standard & Poor's, the other big US agency, said it had no plans to downgrade Sweden from its cur-



Ms Anne Wibble, the Swedish finance minister, said she was not surprised by the downgrade, as Sweden was already on the

observation list. However, she added that the decision underlined the serious Swedish economic situation and

the finance bill implying structural reforms and measures needed to increase growth.

Mr Staffan Crone, director-general of the Swedish National Debt Office, said: "This move was to a certain extent expected by the market and I am not very per-

Sweden has been borrowing heavily in the international capital markets since last year, ever since parliament lifted restrictions on foreign currency borrowing. It has almost completed its SKr230bn (\$30.8bn) borrowing package announced last autumn Capital Markets, Pape II

Kronos sells 50% stake in titanium plant to ICI

IMPERIAL CHEMICAL Industries titanium dioxide subsidiary, Tioxide Group, is paying \$200m for a 50 per cent stake in a North American joint venture. The deal, one of ICI's largest single

investments in recent years, is with Kronos, a subsidiary of NL industries of Houston, Texas. The deal gives the British company a half-share of a 100,000 tonne-ayear chloride titanium pigment plant in Lake Charles, Louisiana. The plant was officially opened last October.

moning the construction of a C3175m. (US\$137m) plant at Becancour, Quebec, with an annual capacity of 60,000 tonnes. By postponing the plant, ICI avoids adding to overcapacity in the North American titanium dioxide market which is presently suffering from low prices, reduced operating rates and poor profitability.

ICI also announced it was shutting down part of its site at Tracy in Quebec, with the loss of 60 jobs. The partial closure will result in the complete elimination of waste acid pollution from the site, according to the group. Although ICI had a government

run foul of local municipal authorities which were calling for the plant's closure. The deal offers ICI immediate access to Krones' proprietary chloride technology for manufacturing titanium dioxide, an

area in which the British group has little experience. Chloride-based products are used in paints for the top-coats of vehicles and high durability coatings. The alternative technology using sulphate is used for products in inks, fibres and ceramics.

The joint venture, due to be completed during the second quarter of the year, needs to be cleared by the Federal Trade Commission. ICI presently imports tite-

nism dioxide equivalent to per cent of the US market. NL Industries has been suffering from the poor state of the titanium dioxide market. It reported a net loss of \$18.8m on sales of \$694m during the first nine months of last year. The titanium dioxide division's operating income for the first nine months fell 37 per cent compared with the same period in 1991, as it suffered from poor selling prices and the start-up costs of its Lake Charles facility.

ICI said the deal had no implications for UK-based titanium dioxide plants.

licence to discharge waste, it had recently Unilever increases staff in Netherlands after review

UNILEVER, the multinational consumer products group, yesterday announced a modest reduction in staff levels at its head office in London following a review of the way the group serves its 500 operating companies worldwide.

The reorganisation, propos last June, will involve physical transfer of some operating company managements away from the head offices where they have been historically located. Staff levels will rise by a "small" amount in the Netherlands as a result of transfers from Lond Unilever had restricted the reorganisation by ruling out an amalgamation of the dual head

office structure, split between

the Netherlands and the UK

Nevertheless, the relatively small reduction in the head count, involving less than 100 redundancies in the UK, is likely to lead to disappointment among observers hoping the cuts would have been been deeper.

The new centre will have 1,075 staff - 675 in London and 400 in Rotterdam. In addition, 260 jobs that support operating compa-nies will be dispersed from the two head offices to locations National managements in the UK and the Netherlands, which

are currently housed within the head office will also be sepa-rated, although they will remain physically within the head office complexes. In the UK this will involve 190 jobs and in Rotter-

relationships between support staff and those they serve". Mr John Campbell, food manu-facturing analyst at NatWest

Markets, said the important decision was to separate the national and operational managements. "There will be some who will be disappointed that the cuts were not more dramatic," he said. "I suspect that was unrealistic bearing in mind the nature

At the end of last year Uni-lever's head office staff count Lex, Page 15

Unilever said the new struc-ture would "clarify roles and sibilities, simplify report ing lines and bring about closer

of what these people do." Uni-lever was the world's largest producer of fast-moving consumer goods so the head office was unlikely to be much smaller, unless the two headquarters

Shake-up for UK food retailing

By Guy de Jonquières ner industries Editor

A SHAKE-UP in UK food retailing was signalled yesterday when Northern Foods, Britain's largest private sector dairy group, announced plans to buy milk directly from farmers. The move will follow the end-ing next year of the statutory

monopoly over supply.

The group is setting up a co-operative venture, the Northern Milk Partnership, to which it hopes to recruit more than 5,000 dairy farmers in England and Wales in the next few months.

Northern Foods has promised to buy all its milk needs from members of the partnership and to pay them more than the price paid by Milk Marque, the volun-tary co-operative into which the state monopoly plans to transform itself after the market is Haskins, chairman of Northern opened to competition.

Legislation to end the Milk

be a non-profit joint venture, owned and financed equally by Marketing Board's 60-year-old monopoly is before parliament and is expected to take effect by the summer of next year. The MMB will also be required to dispose of Dairy Crest, its

dairy-processing arm.
Northern Foods buys 2bn litres
of milk, worth about 2500m (\$755m) a year. It is a leading supplier of fresh milk to super-markets and for doorstep deliveries and manufactures a wide range of food products, many of which use milk.

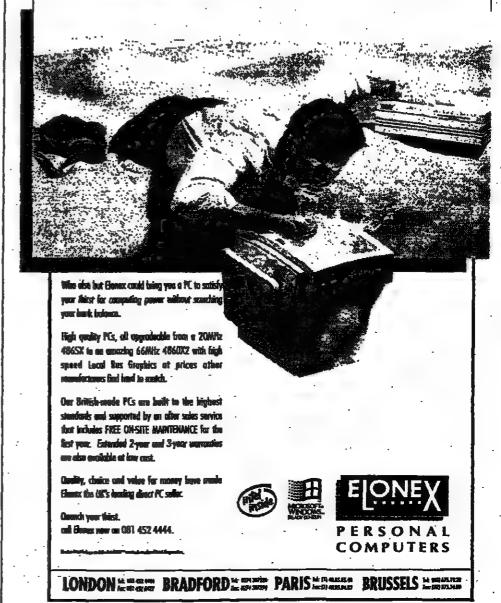
"We have had good service from the MMB over the years," but now that it is to go, we want to ensure security, quality and efficiency in our milk supply by dealing direct with our produc-ers," said Mr Christopher Foods.
The planned partnership will

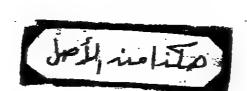
Northern Foods and the produc-Initial investment will be lim ited to a £1 subscription by each producer, to be matched by Northern Foods.

The partnership will be chaired by Mr Richard Smith, a dairy farmer who resigned as a member of the MMB last year. He and Mr Haskins said they were confident it would recruit enough members and would benefit both producers and the company by operating more efficiently than

contracts for long-term supply, Northern Foods would transport

ELOMEXHILARATION





INTERNATIONAL COMPANIES AND FINANCE

Argentaria opens with profits of Pta67.4bn

By Tom Burns in Madrld

ARGENTARIA, the stateowned Spanish banking corporation due for partial privatisation, reported net profits of Pta67.4bn (\$607m) and a cash-flow of Pta200m in 1992, its first full financial

Mr Francisco Luzon, chairman, said Argentaria's "excellent" results guaranteed "a successful flotation", but he said the government, which is Argentaria's sole shareholder, had "not as yet taken an explicit decision" to put the banking group on the

"All the necessary conditions are in place for us to go to the market as soon as the shareholder decides," Mr Luzon said.

The government would not comment on the timing of the flotation, but analysts believe the finance ministry, which is seeking to raise funds through disposals to reduce the public deficit, is anxious to give the go-ahead for Argentaria's partial privatisation as soon as

Mr Luzon said he hoped there would be "a major share placement" both in Spain and abroad which would bring in "some 200,000 shareholders". He said he wanted Argentaria to be "a liquid, blue-chip stock" in Spain and on the New York and London stock

Argentaria was created in 1991 when the government pooled five financial institutions it controlled, including Banco Exterior which is now the group's flagship bank, into a single banking corporation. The 1992 net profit represented a 14.7 per cent increase on the income earned by Argentaria's units during 1991.

The banking group, which is particularly active in the mortgage market in financing local authorities, had average total assets last year of Pta9,717bn, making it Spain's largest financial institu-

Mr Luzon said Argentaria's return on assets last year stood at 0.98 per cent, up from the 0.86 per cent calculated for the

Perstorp climbs to SKr81m

By Christopher Brown-Humes

PERSTORP, the Swedish speciality chemicals and plastics group, benefited from its acquisition programme and the devaluation of the krona to record a 21 per cent rise in profits in the four months to December 31.

Earnings after financial items increased to SKr81m (\$11.5m) from SKr67m, as sales rose 10 per cent to SKr2.61bn. The group said the recession had affected most of its markets, although it had benefited from an upswing in the US. In Europe, economic conditions remained weak and the decline in Germany deepened.

It expects that its profits for the year to August will at least The group is continuing its

rationalisation programme, with the focus on Sweden, Gernany and the UK. Stena Line, the Swedish ferry group, is planning a SKr750m rights issue during

the spring. The move is in line with a 1991 agreement with the Stena family when the company received SKr750m in loans to cover losses from Sealink, its

UK ferry operation. A total of SKr450m was provided interest free by the Stena family, in what was essentially an advance rights payment in respect of its 60 per cent hold-

ing in the ferry line. A further SKr300m was advanced at a 12 per cent interest rate.

Stena's fortunes have improved dramatically over the last year, and it is predicting a 1992 profit of SKr200m.

Banque **Indosuez** in move to new HQ

By Alice Rawsthorn in Paris

BANQUE INDOSUEZ, one of France's leading investment banks, is moving out of cen-tral Paris into the suburbs to a new corporate headquarters in the old BP Tower, the office block at the centre of a recent property scandal.

The move comes as Indosuez, part of the Suez industrial group, is trying to raise capital and cut costs to offset the steep provisions it has been forced to make on the losses on its property and busi-ness loans portfolios. Late last year, Indosuez,

which saw its net profits fall to FFr82m in the first half of 1992 from FFr517m in the same period a year earlier, raised FFr400m from the sale and leaseback of its prestige beadquarters in the heart of the Paris banking district. It plans in 1996 to move all

its operations, currently spread between five different buildings, into the BP Tower, now renamed the Paul Doumer Tower. The BP Tower has been clouded by controversy since the discovery of irregularities in its sale to Lucia, a French property company then headed by Mr Christian Pellerin.

Indosuez last month participated in a recapitalisation of Lucia, in which Suez, its parent company, is a minority shareholder with other French financial institutions.

The move for Indoseur forms part of the trend for large companies to move out of cen tral Paris. Société Générale. another leading French bank, is leaving its Boulevard Hause man headquarters in 1995 to move to the La Défense busineus district.

Ironically, the drift to the suburbs is intensifying the financial pressure on companies which have large property holdings in the French capital. The Paris property market is in a precarious state with average rentals down by 20 per cent in the past three years. The move out of the city centre is aggravating this problem by increasing the number of properties available for sale or rental.

adjusted.

A Swiss maverick exercises its muscles

Ian Rodger reports on BZ Bank's rise to become the country's fourth most profitable

HERE is a new power in the Swiss financial com-munity - Mr Martin Ebner's eight-year-old securities house, BZ Bank

BZ has just published its 1992 results, showing net profits of SFr59.5m (\$40m), more than double 1991's SFr25.1m. That makes BZ Switzerland's fourth-largest bank in terms of profits, exceeded only by the big three universal banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse. (In assets, BZ is

still a minnow, with a total of only SFr807.2m but it has no desire to be a lending bank.) The buoyant result also shows that the maverick BZ was not just a meteoric product of the frenzied financial environment of the late 1980s. Few other banks did as well in last year's volatile securities markets and depressed eco-

BZ has been the biggest player in the Zurich stock market for some time, with a share of about 20 per cent. It domi-nates the Swiss covered warrants market, and its two quoted investment trusts, BK Vision and Pharma Vision, have massive shareholdings in some of the country's biggest

BK Vision last month showed its willingness to flex its muscles by challenging the decision of UBS, in which it is the largest shareholder, to dump from their board Mr

ropean Community politician and industrialist and a close associate of Mr Ehner. Power is what BZ has been

all about ever since its begin-nings in 1985. Mr Ebner had J. Vontobel, the venerable Zurich private bank. He wanted the bank to reduce its emphasise on its slow-moving private client business and instead specialise on research and block trading for a small number of large institutional cli-ents. Vontobel refused and he

Two large institutions that he had got to know while at Vontobel, Sweden's Carnegie Fondkommission and the Swiss commodities trading house Gebrüder Volkart, backed him in setting up BZ, but they have since sold

The BZ group, with consolidated equity of about SFrlbn and SFrlbn in funds under ment, is now majority owned and controlled by its As for Mr Ebner, he figures in a recent list among the 100 wealthiest Swiss, with a for-

tune estimated at between SFr300m and SFr400m. The group cultivates a modest image. The bank itself has a staff of only 20 who work in a sparsely- furnished open-plan office above a department store

in a nondescript corner of

downtown Zurich It claims to have only a

include some of Switzerland's largest pension funds and insurance companies and a couple of UK merchant banks. From its beginnings. BZ was one of the most active players on the Zurich bourse, and one of the most successful. Other brokers soon began to watch it carefully, and often blindly fol-

lowed its moves. This has given the bank an extra power, and its persistent opposition to the development of a national electronic exchange, an issue over which Mr Ebner resigned from the hoard of the bourse three years ago, illustrates how reluctant he is to lose it.

BZ's first and most successful innovation, in 1986, was convincing Swiss institutions to write options on their registered shares of Swiss companies. At the time, most compa-nies refused to register shares held by foreigners.

t foresaw that these restrictions would gradually be removed as foreign pressure forced Swiss companies to fall into line with international practice. This would cause the shares to rise in value to the level of the companies' other securities, and the options gave all investors, including foreign ones, the opportunity to participate in these move-

The restrictions have now been largely removed, but the warrants continue to be popular as a tax avoidance device. and BZ leads in both issuing and dealing in them. The bank gained wider prom-

inence in 1988 when it launched an audacious, but ultimately thwarted, bid for Bank Leu, then the country's fifth-largest. BZ's most controversial

move has been into investment trusts. In July 1991, the group. together with Mr Blocher. bought a controlling stake in Pharma Vision. It was then a sleepy trust with large holdings in the big Swiss pharmaceutical companies, Ciba-Geigy, Roche and Sandoz, as well as some US shares and Ems Chemie, the Swiss speciality chemical company controlled by Mr Blocher.

Three months later, a similar trust, BK Vision, was formed to hold stakes in banks. BK got off to a strong start, as some of BZ's powerful clients exchanged their bank shares for its shares, and already has assets of SFr1.2bn.

Mr Ebner and Mr Blocher portray these ventures as the eading edge in shareholder power in Switzerland, As Mr Blocher, chairman of Pharma Vision, said shortly after the takeover: "Pharma Vision focuses on a small number of promising holdings. This facilitates communication with the management of the respective companies. Thus Pharma Vision assumes a role which cannot be played by the indi-vidual shareholder in an increasingly anonymous and fragmented shareholder com-

That is a laudable aim, even if it makes company directors uncomfortable. But critics claim that in a small market like Switzerland's, and one in which disclosure requirements are still primitive. BZ's concentration on large blocks of shares of a very few companies offers opportunities for manipulation that would not be available in more transparent

r Ebner makes no apologics for the IVA group's policy of focusing on only a few Swiss shares, saying he prefers to stick with what he knows best. Also, the group concentrates on blue-chip issues, where liquidity and transparency are

He acknowledges that BZ has some power over the conpanies in which it holds large blocks of shares, but he insists he uses it responsibly. He is not interested for example, in Insider information that might move the market in the short term. Rather, he wants to support managers who he believes will make their companies perform well in the longer term. That may be all there is to it. But it is intriguing that the

directors of UBS have chosen - by sacking Mr Blocher - to invite a confrontation with BK Vision and Mr Ebner now.

Metra takes majority stake in Italy's Sanitari Pozzi

By Haig Simonian in Milan

A FURTHER step towards the concentration of Europe's sanitaryware market was taken vesterday with the purchase by the Finnish Metra group of 51 per cent of Sanitari Pozzi, Italy's leading

The holding is being bought by Allia, the French sanitaryware company controlled by

The price of the deal, which will take place via a reserved capital increase, has yet to be agreed. However, the sale net at least L20bn

To the Holders of

WARRANTS OF

TOKYU CONSTRUCTION CO., LTD.

U.S. \$150,000,000 41/2 per cent.

Guaranteed Notes due 1993 with Warrants

U.S. \$170,000,000 41/4 per cent.

Guaranteed Notes due 1995 with Warrants

NOTICE OF

ADJUSTMENT OF SUBSCRIPTION PRICE

NOTICE IS HEREBY GIVEN that, as a result of the

issue by Tokyu Construction Co., Ltd. (the "Company") on

28th January, 1993 of U.S. \$180,000,000 23/8 per cent.

Guaranteed Notes due 1997 with Warrants to subscribe

for shares of common stock of the Company at an initial

Subscription Price of 432 Yen per share, the Subscription

Prices for the above captioned Warrants have been

Price at which shares are issuable upon exercise of the

Warrants issued in conjunction with the U.S.

\$150,000,000 Notes due 1993 has been adjusted from

1.210 Yen to (1.176.00) Yen per share of common stock of

the Company, and the Subscription Price at which shares

are issuable upon exercise of the Warrants issued in conjunction with the U.S. \$170,000,000 Notes due 1995

has been adjusted from 1,261 Yen to (1,225.60) Yen per

share of common stock of the Company.

TRUST COMPANY

Dated: 2nd February, 1993.

on behalf of:

THE INDUSTRIAL BANK OF JAPAN

TOKYU CONSTRUCTION CO., LTD.

With effect from 29th January, 1993, the Subscription

(\$13.7m) for Finanziaria Pozzi Ginori, the quoted holding company which owns both Sanitari Pozzi and the Richard Ginori fine china

Allia will have an option,

expected to be exercised, on remaining shares in Sanitari Pozzi. Sanitaryware accounted for about half Finanziaria Pozzi Ginori's 1991 sales of

Bankers say Sanitari Pozzi, controlled by Mr Salvatore Ligresti's Premafin holding company, has been on sale for

are available, but it is believed to have been making losses in recent years. The sale will realise an unspecified capital gain for Pinanziaria Pozzi Ginori.

The deal marks the second foreign acquisition of a big Italian sanitaryware maker in less

than three years. in July 1990, Blue Circle, the IIK cement and home products group, bought Ceramica Dolomite, the country's second-biggest sanitary and bathroomware maker, for L80bn.

The latest deal consolidates Metra's position as one of

Europe's leading makers of Apart from Allia, Metra controls Keramag in Germany, as well as a number of companies

in Scandinavia. The group, listed in Helsinki and traded on SEAQ in London, also makes diesel engines and locks. Istituto Bancario San Paolo

di Torino, the bank which floated 20 per cent of its shares last year, has released preliminary figures for its first year as a listed company.

Gross operating profits rose by 22.6 per cent to over L1.600bn, while interest income

jumped by 24.4 per cent to L2,900bn. Fee earnings increased by 15.4 per cent to L3,500bn. The comparisons are all adjusted for changes linked to the flotation

Direct deposits from customers rose by almost 13 per cent to L69.000bn, while total customer loans climbed 13.6 per cent to L70,000bn.

The proportion of the bank's troubled loans rose to 3.65 per cent from 3 per cent in 1991 as a result of the recession in

However, the ratio remained below the Italian average, said

VARD AS

Notice of Extraordinary General Assembly Notice is hereby given of an Extraordinary General Assembly of Vard AS which will take place on Tuesday 9 February 1993 at 1300 hrs. at Grand Hotel, Oslo.

1. Election of an assembly Chairman and two shareholders to endorse the minutes of the assembly. Registration of

2. Election of a new Board and Chairman of the Board. Einar Falck has resigned from the Board. As a result of his position as Chairman of the Board of Kloster Cruise Limited, Knut U. Kloster jr. has expressed a desire to withdraw as Chairman of the Board of Vard. Kloster will remain a Board member of Vard. The Board will submit a proposal to elect Terje Mikalsen as the new Chairman of the Board. Mikaisen is CEO of Mosvold Parsund AS. Chairman of the Board of Hafslund Nycomed and Norsk Data, and a Board Member of Tandberg A/S.

3 Consideration of the Board's proposal to the General Assembly to give the Board the authority to increase the share capital through the subscription of new shares in accordance with Securities Law \$4-8.

The Board has concluded a stock option agreement with Mosvold Farsund AS subject to approval by the General

The Board submits for approval the following proposal: The General Assembly authorizes the Board to increase the share capital by up to NOK 3.680.000,- through the issuance of up to 1.600.000 shares in the Company. The shareholders relinquish their preference to subscript ion rights and the new shares will be entitled to dividend

payments declared for the financial year 1993. The authorization will be employed to fulfill the terms of Mosvold Farsund AS' stock option to acquire shares for NOK 64, per share. Should Vard's share capital or the par value of the underlying share be altered or dividend be paid, the option price will likewise be adjusted. Upon exercise of the option, the option premium of NOK 5. per share will be deducted from the purchase price. The authorization is valid until 28 February 1994 inclusive."

The election of an additional Board Member may be proposed at the General Assembly. Miscellaneous

The Board of Directors of Vard AS Halfsveien 15, P.O. Bax 244, Skogen, 0212 Oslo, Norway

KB IFIMA N.V.

kB Internationale Financiennosmeatschappii N.V.

US\$ 150,000,000

Guaranteed Floating Rate Notes due 2011

In accordance with the Description of the Notes, notice is here-

by given that for the Interest Period from January 29, 1993 to

April 30 1093 the Notes will carry an Interest Rate of 5% pe

The Interest Amount payable on the relevant Interest Payment

Oate, April 30, 1993 against coupon No. 28 will be US\$ 126.39 per Note of US\$ 10,000 nominal

and US\$ 3 159.72 per Note

of USS 250,000 numinal

February 1993

The Agent Sank

Kredietbank Luxembourg

PRIMERICA CORPORATION

51/2% Convertible Subordinated Debentures Due 2002 (Originally issued by American Can Company)

NOTICE TO HOLDERS OF

NOTICE IS HEREBY CIVEN, pursuant to Section 14 of the Fiscal and Paying Agency Agreement dated as of April 22, 1987, as amended by the First Amendment Dated as of December 15, 1988 and the Second Amendment Dated as of December 8, 1992 (as so amended, the "Agreement") between Primeries Corporation a Delaware corporation (the "Issuer"), and Morgan Cuaranty Trust Company of New York, as fiscal agent and conversion agent (the "Agent"), under which the 51/2% Convertible Subordinated Debentures Due 2002 (the "Debentures") were originally issued by American Can Company, that (i) on January 27, 1993 the Board of Directors of the Issuer declared a 3-for-2 split in the Issuer's common stock, par value \$0.01 per share (the "Common Stock") in the form of a 50% stock dividend (the "Stock Dividend"] payable on February 26, 1993 to shareholders of record at the close of business on February 8, 1993 (the "Record Date"! and (ii) as a result of the Stock Dividend, the Conversion Rate of Debeatures (as defined in the Agreement) will be adjusted

Effective retroactively immediately after the Record Date, each \$1,000 of principal amount of the Deboutures will be convertible, in accordance with the terms of the Agreement and the Debentures, into 22,4720 shares of Common Stock plus eash in the amount of \$4.67 for each share of Common Stock so issued.

PRIMERICA CORPORATION By: Morgan Guaranty Trust Company us l'iscul ligent and Conversion ligent

Dated: February 2, 1993

Ahold raises retail holdings in Portugal

by David Brown

AHOLD, the Dutch retail and supermarket group, said yesterday its Portuguese joint ven-ture, Jeronimo Martins Retail (JMR), planned to take full control of a large Portuguese supermarket chain, Ino Super-

The deal will add 54 supermarkets and annual sales of some \$200m to the JMR joint venture, which presently consists of 40 Pingo Doce chain stores with annual sales of over \$300m. JMR now enjoys a 10 per cent market share in Portuguese food retailing. An Ahold spokesman said the terms of the deal would be finalised and disclosed "within

Est. Jeronimo Martins & Filho Holding, the leading Poracquired Inovacao Sgps, the parent company of Ino Super-

As part of the deal, two other Inovacao subsidiaries - a chain of mainly non-retail hypermarkets, called Feira Nova FN, and a smaller cash-and-carry operation were also acquired.

Discussions are under way between Ahold and Jeronimo Martins as to whether the Feira Nova operation, with annual sales of \$210m, should also be absorbed by JMR. Ahold atressed yesterday that its primary business interest remained food retailing.

When JMR was formed in July last year, Ahold paid Es7.7bn (\$54.4m) for its 49 per cent stake. The Pingo Doce chain was fully-owned by Jeronimo Martins, Under the terms of the venture, both

tuguese food producer which is partners have equal voting the 51 per cent majority sharerights and take key manageholder in JMR, has already ment decisions unanimously. **DnB** considers setting

up separate units By Karen Fossii in Osio

DEN norske Bank, Norway's biggest bank, is considering a sweeping reorganisation of its corporate structure to strengthen its healthier operations which have been weakened by five years of mas-

sive credit losses and mount-ing non-performing loans. The bank is considering establishing a holding company structure under which a so-called "good bank," its healthy operations, would be A "project bank" would also be established. This would hold

non-performing loans, high-risk loans and property acquired by the bank which served as collateral for loans which became non-performing. DnB has acquired property valued at an estimated NKr3bn (\$437m) and owns property worth another NEr3bn. The bank also has about NKr10bn in non-performing loans. These three portfolios accounted for

nearly 10 per cent of its assets at the end of last year. In November, DnB said it would establish DnB Elendom, a separate unit under the bank's current structure, comprising real estate commitments stemming from the

bank's own property, property acquired as collateral from customers unable to fulfil commitments and a substantial number of property loans which require "special" competence. OnB Riendom is expected to be operating this year, and if successful DnB could take a

further step by reorganising into a holding company struc-ture, but it does not expect this to happen in 1993. Although finance ministry officials have so far rejected scheme to help revive the banks in which their bad loans

would be transferred to a bank established by the state -so-called "bad loan" bank the government has said it might consider proposals by individual banks to establish their own subsidiaries into which they could off-load nonperforming loans.
The ministry is expected this

spring to present a paper on the future of the banking sector and which may provide an indication of the government's position on bad loan bank subsidiaries. The state currently owns about 70 per cent of DnB's share capital after last year providing the bank with NKr1.5bn in preference capital and a NKr600m state guaran-

This appointment appears as a matter of record on

VF CORPORATION

Brand names: Intima Cherry, Bylitis,

VIVESA (Spain)

Majestic and Gemma

VF CORPORATION

JEAN BELLANGER ENTREPRISES (France)

Brand names: Lou and Carina

acted as financial adviser to

VF Corporation January 1993

CITIBANCO

Temple Court Mortgages (No. 1) PLC

Citibank R4, 19, Le Parvis, 92 073 Paris - Le Défense, Fran

£175,000,000

Mortgage Backed Floating Rate Notes 2029 The rate of interest for the period 29th January, 1993 to 30th April, 1993 has been fixed at 65/s per cent, per annum, Coupon No. 13 will therefore be payable on 30th April, 1993 at £165.17 per coupon.

S.G. Warburg & Co. Ltd.

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R HAYAO Naka-mura conforms little to the stereotype of reports on the the Japanese business manager, despite his uniform blue suit and Nippon Steel hadge on

his lanel. He has spent more than 30 years working in Italy, mostly with Nippon Steel, speaks good Italian, and has just accepted a remarkable challenge. He has agreed to take over as chief executive of Ilva, Italy's ailing

state-run steel group.
The 56-year-old Mr Nakamura is the first Japanese to be recruited into such a senior post in a state-run European industry. He has also been offered the job in a country which has been the most protective about letting in Japanese industrial competition. "I was surprised that Ilva

was desperate enough to ask a foreigner, but at the same time I was taken by the brave decision," he said yesterday. "I first thought it would be easier if I didn't accept the offer," he added.

His appointment, announced on January 22, followed the dismissal of the Ilva board by IRI, the Italian state-holding company which is the share-holder of the steel group. Mr Nakamura, who left Nippon Steel last month, will take over

on on February 18. Unlike most Japanese executives who are reserved, he is prepared to give straightforward opinions. He has few illusions about the problems of tackling live with its debts of

changes at Italy's state steel group

urgent need to restructure as the group struggles to cope ing European steel prices. Ilva. which emerged from the remains of the former Finsider group, is expected to have losses for 1992 close to

L2,000bn. He already knows the Italian steel industry well, having worked on the extension of the vast Taranto complex in the mid-1970s and helped Ilva with its Novi Ligure rolled coils facility. But being an outsider, Mr Nakamura says, will allow him to take what could become drastic restructuring measures. An insider - or even another European executive - would have found it more difficult to take painful decisions.

The implication of these comments is that he plans big changes in the Italian steel industry. He believes the restructuring process will take up to three years and can be achieved via a mixture of changes in management, finance and production. He regards it as important to eliminate political appointees in liva management – this is also the philosophy of Mr Michele Tedeschi, the increasingly pow-erful chief executive of IRL

Further resort to outside talent will be limited, he says: over L8.300bn (\$5.5bn) and the and he claims he has no plans

from Nippon Steel.

The most pressing problem he envisages will be dealing with the workforce and Ilva's auppliers. He wants to instill a greater sense of responsibility for Ilva's products among the 40,000 strong workforce. He warned Italy's highly unionsed workforce that he would not be seeking consensus at any price,

line on strikes and overtime. He appears determined to tackle head-on the restructuring of the vast Taranto complex located in the beel of southern Italy. The importance of Taranto to local employment makes the issue of restructor-ing this plant politically sensi-tive. But having advised on the plant's engineering, he reckons he is one of the few outsiders who know how to run Taranto.

and that he would take a tough

n the financial side, he anticipates Ilva will transfer two-thirds of its debts to a separate corporation. This is a pattern which IRI is also following with Iritecna, its troubled general contracting group, whose board was dismissed

He denies suggestions of special ties being developed between his former employers and Ilva. But he recognises technological ties may be enhanced, especially in new steelmaking processes; and in an increasingly competitive international market his new employers in Italy may need all the help they can get.

Bridgestone reveals plans for senior management shake-up

By Charles Leedbeater

BRIDGESTONE, Japan's largest tyremaker, yesterday announced a senior management shake-up, with the promotion of the chief executive of its US operations to run the group.

Mr Yolchiro Kaizaki, Bridgestone's executive ce-president in charge of its Bridgestone/Firestone operations in North America, will become the group's current president, is resigning but will remain an adviser to the company.

Japan has not witnessed the

management which has hit large US companies in the past few months, with the departure of several senior executives from leading companies such as General Motors, IBM and American

However, the Bridgestone change is part of a more evolutionary change in senior management in Japanese corporations brought on by two years of falling profits at must companies.

The tyremaker's shake-up president. Mr Akira Yeiri, the follows similar changes recently at Sanyo, the electronics group, Cannon, the camera and copier manufacturer, and Honda, the

Mr Kaizaki, chairman and chief executive of Bridgestone Firestone, is widely credited with taking tough action to turn around its US plants, which were incurring heavy losses after Bridgestone acquired them, for \$2.6bn, in

Since then, Bridgestone has invested about 81bn to modernise the US plants.

Mr Kaizaki, 59. joined Bridgestone in 1962. He has spent most of his career outside the mainstream tyre dusiness running the eroup chemical and industrial products division. He moved to the US in 1991 to take over the operations. The company did not announce a successor.

Thai carrier registers 85% fall in net profits

THAI Airways International. Thai stock market. The share Thailand's partially-privatised national airline, yesterday reported an 85 per cent fall in net profits to Bt120.01m (\$1.7m) for the first quarter to December 31, down from Br792.23m a year earlier, AP-DJ

Gross revenues edged up 0.3 per cent to Bt14.09m from Bt14.05m, but operating revenues felt 1.7 per cent to Bt12.19m. Pre-tax profits, meanwhile, tumbled 85 per cent to Bt144.44m from

Operating profits from airline activities fell 61 per cent to Bt638.89m from Btl.63bn. Charges for aircraft depreciation rose 29 per cent to

The airline's shares, which began trading in July. represent nearly 6 per cent of the total capitalisation of the

BANK of East Asia, Hong

Kong's third-largest listed

banking group, has announced

a di per cent increase in net

profits to HK\$685.3m (US\$89m)

for 1992, up from HK\$501.4m a

The profit future, after trans-

fers to the bank's inner

reserves, was above market

expectations due to unexpect-

edly high non-banking carn-

ings. The bank operations

reported a 28 per cont increase

in profits, aided by unusually

wide interest rate margins and

a higher rate of growth in both

Bank of East Asia is the first

of Hong Kong's banks to

announce its 1992 results, and

analysts are anticipating a sec-

for average of close to 30 per

Mr David 1a, chief executive,

predicted an improved perfor-

mance from the banks in 1993.

The sector has been hit by a

government-imposed reiting of

M per cent on morigane Ananc

cent growth in net profit.

deposits and loans.

By Simon Davies in Hong Kong

year carber

\$ 30 B

Bank of East Asia

exceeds expectations

price fell Bt1 yesterday to Bt53.00 in moderate trading. Barclays de Zoete Wedd

Research lowered its earnings forecast for the full fiscal year to Bt22bn from Bt4bn. It said it had expected the airline to derive Bt1.5bn of its profit from the sale of three DC-10 and four Airbus jets this year.

However, the decline in carnings in the latest period was "larger than we were going for," Ms Sarah Knaggs, BZW analyst, said. She noted the first-quarter

result was particularly significant because it came during the tourist high season when the airline was expected to pull in the most revenue. Thai Airways company said

ing, but this is expected to be revoked as a result of lower property prices.

Bank of East Asia proposed a

final dividend of 52.5 cents a

share, making a full-year pay-

out of 80 cents a share in 1992.

the previous year.

compared with 62.5 cents in

• Malayan Banking (May-

bank). Malaysia's biggest bank,

has announced pre-tax profits

in the six months to December

31 1992 of M\$346.53m

(USS138.6m), a 27 per cent rise

un the MS272 im reported for

the corresponding period in

1991, Kieran Cooke reports

Mr Ahmad Mohamad Don,

managing director, said the

bank expected to maintain its

even though the Malaysian

ure. Loans and advances stood

(rom Kuala Lumpur,

slowing down.

increase on 1991.

an explanation of the steep fall in earnings would be released today, following disclosure to the stock exchange authorities.

ASC may act over Campbell bid complaints

By Bruce Jacques in Sydney

THE Australian Securities Commission (ASC) has reacted to criticism of the takeover bid by Campbell Soup, the US food group, for Arnotts, the Austra-lian biscuit maker.

Mr Michael Braham, the regional commissioner, said yesterday he had received complaints alleging shareholders had been misled by statements from Campbell which suggested the company would not extend its takeover bid beyond last week.

Mr Braham said Campbell had now stated that its final offer of A\$9.50 for Arnotts would be neither increased nor extended beyond February 5. "The ASC is concerned

where directors or their advisers use ambiguous language during takeover bids when communicating to shareholders or speaking to the media with the result that sharehold-ers are confused," he said.

"The ASC is considering issuing a practice note setting out its views on statements made during takeover bids. The ASC believes that companies and their advisers should take care not to make statements which, while not factually inaccurate, may mislead shareholders and the market or create uncertainty."

• MR JOHN McCarthy, head of ANZ Bank's property and investment services division, has been appointed managing director of RJL, the New Zealand property company, writes Terry Hall in Wellington. RJI, with assets of over

NZ\$1bn (US\$526m), is the biggest property company listed in Australasia. Mr McCarthy's appointment follows the resignation of RJI's founder chairmon and executive director,

profitability in the second half, Sir Robert Jones, last year. Mr McCarthy said he would manage the business from Sydeconomy was showing signs of ney, and did not rule out the Total customer deposits possibility that the company's stood at MS35.2bn at the end of head office would be moved the reporting period, a 23 per-cent increase over the 1991 figfrom Wellington. Although most of the company's share-holders were New Zealanders, at M\$33.9bn, a 10 per cent he said 60 per cent of the property assets were in Australia.

SIEMENS

Information for Siemens Shareholders

Business pace slows in first quarter

Interim report for the first quarter (1 October to 31 December 1992) of the 1993 fiscal year. Following the strong expansion of Siemens' business in recent years, the key figures for the first quarter of fiscal 1993 reflect the anticipated slower pace of business. Not only is the global electrical and electronics market stagnating, but Germany's economy has also begun to slow down. Compared with last year, weaker European currencies also adversely affected our international sales figures upon translation to German marks. Yet despite these factors, sales rose 4% and income after taxes increased 2% for the quarter.

Orders

Siemens booked orders worth DM18.6 (1992: DM20.1) billion in the period under review. German orders declined to DM8.7 (1992: DM9.1) billion and international orders also eased off to DM9.9 (1992: DM11.0) billion. This is primarily attributable to the timing of orders placed with the Public Communication Networks and Power Generation (KWU) Groups. Nevertheless, both units are expected to reach their projected levels of orders in coming months. Owing to the weakened economy, the volume of orders has remained flat in operating groups that make standard industrial products. On the strength of a major contract, the Automation Group recorded

a solid increase despite the difficult economic environment. The Transportation Systems and Automotive Systems Groups once again showed a clear rise in orders and there was also a notable upswing registered by the units producing components.

DM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Orders	20.1	18.6	-8%
German business	9.1	8.7	- 4%
International business	11.0	9.9	- 10%

1/10/91 # 1/10/92 #

410

- 1%

Sales

Worldwide sales rose 4% to DM16.9 (1992: DM16.2) billion in the first quarter. German sales. up 6% to DM8.1 (1992: DM7.6) billion, were stronger than international sales, which edged up 3% to DM8.8 (1992: DM8.6) billion. The growth in sales is primarily attributable to KWU and the Transportation Systems Groups, which operate in the capital goods sector.

DM billion	to 31/12/91	to 31/12/92	Change
Salus	16.2	16.9	+ 4 %
German business	7.6	8.1	+ 6%
International business	8.6	8.8	+ 3%

'000s

Employees

Employees

The number of employees as of 31 December 1992 declined slightly to 410,000. Reductions in personnel are being implemented in German and international operations alike, and affect virtually all operating units. Siemens Nixdorf Informationssysteme (SNI) and the Semiconductors Group are especially affected by these measures. Personnel costs rose 5% to DM8.6 (1992: DM8.2) billion.

Personnel costs	8.2	8.5	+ 5%
DM billion -	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
International operations	160	159	-1%
German operations	253	251	-1%

Capital spending and net income

Capital spending in the first quarter came to DM0.9 (1992: DM2.2) billion. The decline is largely attributable to a drop in expenditure on investments compared with the exceptionally high first quarter figure posted last year when the company acquired the remaining shares of SNI and the industrial controls activities of Texas Instruments inc., Dallas, Texas.

Net income after taxes rose 2% to DM406 (1992: DM398) million.

DM billion Capital expenditure and Investments DM million Net income	22	0.9	-58 %
after taxes	398	406	+2%

unaudited accounts

Siemens AG, Berlin and Munich

by Japanese oil refiner

THE conflicting corporate philosophies of the US and Japan were brought sharply into focus yesterday when Tonen, a Japanese oil refiner in which Exxon and Mobil, the US oil companies, each have a 25 per cent stake, unveiled a hefty dividend increase.

Japan's meagre dividend levels have been cited by Washington as a "structural impedi-ment" to trade and repeatedly condemned by Japanese life companies. But Tonen is the talk of Tokyo not because the payout is too small, but because it is too large and get-

ting larger. The ratio of Tonen's dividend to net profits has risen from 37.6 per cent in 1987, to 93.7 per cent in 1990 and, for the year just ended, a mighty 174 per cent, much to the discomfort of its Japanese managers, who would prefer to bolster the company's reserves. Mr Takuya Fujimura, Tonen's managing director, explained that the company had been "requested" by

Banco do Brasil benefits from debt repayments

BANCO do Brasil, the state-controlled commercial bank that is Brazil's secondlargest financial institution, announced profits of \$446.8m. for 1992, up 77 per cent over the 1991 final figure of \$252m, writes Bill Hinchberger in São

The bank attributed the improved performance primarily to a reduction in nonperforming domestic loans and interest payments by the Brazilian government on its \$44bn overseas debt. Banco do Brasil holds about \$6bn in Brazilian foreign debt, a figure roughly equivalent to its entire net domestic assets, according to Mr Gil Garcia, the bank's chief

Overdue domestic loans were gradually reduced in relation to overall loan operations during the last three months of 1992, Mr Gar-

to net profits Year 1986

Exxon and Mobil to increase the dividend, and the increase from Y26 in 1991 to Y50 was made after considering relevant circalmistaness.

that the two US oil companies, if they joined forces, would hold sway at a shareholders'

However, Tonen's pre-tax profit for the year to December expected to fall 5 per cent to Y32.7bn (\$262m), while sales were down 14 per cent to Y558hn. In attempting to save face in announcing the yearend dividend of Y37.5, following a Y12.5 interim payout, the

company found two handy anniversaries on which to

One anniversary, coming a year early, was the establishment, in 1893, of a Mobil unit in Yokohama, and the other was that an Exzon Japanese subsidiary began business in Japan in 1962. Japanese bro-kers were wondering aloud last night what anniversary would be found to justify the next dividend payout.

The average Japanese payout last fiscal year was about 38 per cent, though the Life rance Association of Japan found that 46 per cent of companies held the payout ratio below 30 per cent. It said the average yield on Japanese equity was around 1.97 per cent - about one-third that of the US - while the yield on the 225 stocks in Tokyo's Nikkei index was a silm 0.89 per

About 20 per cent of Japanese companies plan to cut or suspend dividends in the year to end-March, and most will leave the amount

Peruvian government upholds sale of airline

THE PERUVIAN government has unheld the sale of the state-owned airline Aeroperu to a consortium headed by the Merican carrier Aeromenico.

Aeromexico and partners bid \$54m for the airline, but the sale was challenged on the grounds that the Peruvian carrier would be controlled by foreign investors, contrary to Peru's privatisation rules.

While Aeromexico would own only 47 per cent of Aeroperu, it was maintained that its close ties with its Peruvian partners gave it effective con-

However, Peru's economy minister said the sale was a "closed case". Aeromexico Will, therefore, gain control of Aeroperu's flights to Europe and expand business into South

The sale comes as Aerom ico, which has around half the Mexican market, is holding talks with Mexicana, Mexico's other principal airline, on a possible merger.

Mexicana is expected to make heavy losses this year, and its owners are keen to team with the more efficient rival. In spite of a recent law against monopolies, the government appears willing to let the merger go ahead. Investors in Aeromenico and

Mexicans will, it is reported, create a holding company to manage both airlines, with Aeromexico having majority ownership. The new holding company may well seek an alli-ance with Continental Airlines, since Mr Alfredo Brener, Mexicana's main shareholder, will acquire an interest in the Houston-based carrier when, as axpected, it emerges from bankruptcy protection soon.

raises \$1bn for private equity fund

By Patrick Harveren

I.P. MORGAN, the US banking group, announced yesterday it had raised more than \$10m for its Corsair Partnership, a new private equity fund that will make strategic investments in banking com-panies in the US and world-

The blue-chip New York house has invested \$100m of its own money into the fund, giving if the largest single stake. The rest of the \$1bn has come from 46 different partners, including financial institutions, pension funds, public and private companies, wealthy individuals and small nt partnerships.

Mr Nick Paumgarten, a J. P. Morgan managing director and chairman of Corsalr said the fund planned to invest minority stakes in underval-ued banks that have an existing management team and business plan, but which need of fresh capital.

Bach investment will be made with the full support of bank managements, and Cor-sair will not seek to control or acquire the banks in which it invests, although it will offer access J. P. Morgan's banking expertise.

J. P. Morgan may be taking gamble with Corsair, because it is entering a rela-tively crowded market. Other similar investment partnerships, run by such hig guns of investment banking as Goldman Sachs, Lazard Frères and Kohlberg Kravis Roberts, have been taking private equity stakes in banks for several

Many of these partnerships have enjoyed large returns from their investments, primarily because US banks reached a trough in terms of performance and capital strength more than two years ago, and the industry has been steadily recovering ever since.

Mr Paumgarten admits that Corsair is arriving late on the scene, but believes there are "incredible" investment opportunities outside the US, particularly in parts of Europe and

Surprise dividend increase J. P. Morgan | CP sees return to profit this year

CANADIAN PACIFIC, the transport, resources and prop-erty group that was forced to restructure by the long North American recession, staged a turnround in the final quarter of 1992 and expects to be profitable in 1991.

Operations at the group's rail, road and marine transport units remained depressed, but the thriving PanCanadian Petroleum oil and gas subsidiary doubled its contribution. Forest product losses were much lower, while property and hotels improved.

Mr William Stinson, chair man, said that "slowly improv ing economic conditions together with rising efficiency should lead to a return to prof itability in 1993".



William Stimms: confident of upturn as conditions improve

CP posted a C\$2.7m (US\$2.1m) profit in the final quarter of 1992, against a loss of C\$29m a year earlier, but

after special charges the final loss came out at C\$254m, or 80 cents a share, against a loss of C\$887.6m, or C\$2.79, in 1991. Revenues were C\$2bn, com-pared with C\$2.5bn, but the decline was partly due to dis-

company posted a loss of C\$37.4m before special charges, against a loss of C\$16.2m a year earlier. The final loss rose to C\$478.3m, or C\$1.50 a share, against a deficit of C\$913.8m, or C\$2.87, in 1991. Revenues fell to C\$8.9hn from C\$10bn.

The 1992 special charges covered continued rail and truck rationalisation and manpower cuts, and a write-down of CP's investment in its US industrial products associate

CP Rail performed poorly because of the recession. The western coal operations were

Telecommunications were not profitable. The group's stake in Unitel Communica-tions, the Canadian telecoms company, has dropped below

50 per cent following the C\$150m purchase by AT&T of the US of a 20 per cent interest. PanCanadian, with sharply higher earnings from rising oil and gas production, is spend-ing C\$430 m on exploration and development this year, up 2 per

cent from 1992. CP Forest should return to profitability in the second half of 1993, while Marathon Realty's and CP Hotels' progress may be held back by the slow recovery. Container shipping has a slightly better outlook. while the associate Laidlaw is

Imasco ahead

17% in spite

of provisions

IMASCO, the financial

services, tobacco, fast-food and

retailing group, posted a 17 per cent gain in profit in the final quarter of 1982 on reve-nues that rose only 2 per cent.

The company has succeeded in turning around Hardee's, the US fast-food unit. In Cau-

ada, tobacco products contin-

By Robert Gibbens

Blockbuster improves to \$142m

By Nikki Talt In New York

BLOCKBUSTER Entertainment, the US video rental. chain which accurred the Cityvision group in the UK, yester-day reported after-tax profits of \$45.1m in the final three months of 1992, taking the total for the year to \$142m. In the fourth quarter of 1991,

recent expansion moves have

CHUBB, the US insurer, yesteriay lifted after-tax prof-

its to \$517.1m, or \$6.96 a share,

in the 12 months to the end of

December, compared with \$552m, or \$6.32, in 1981.

in the fourth quarter, the New Jersey-based company

made a net profit of \$197.5m, or

\$2.21 a share, up from \$139.3m,

or \$1.58, a year earlier.
The annual results came

after realised investment gains

of \$128.6m. compared with

\$43.4m in the previous year. They also reflected a deteriora-

tion on the underwriting front,

profit of \$29m, and for all of 1991 \$93.7m. At the earnings per share level, the Florida-based company - whose

attempted to create a "fullservice" home entertainment group, rather than one narrowly focused on video rental - saw a figure of 77 cents in 1992, up from 56 cent in the previous 12 months.

Blockbuster said revenues increased by 31 per cent to \$1.98bn in 1992 overall, although this partly reflected the impact of acquisitions and expansion. In the fourth quarter, revenues for video stores which had been in operation for more than one year increased by 5.8 per cent. Yesterday, Blockbuster's

Chubb lifted by investment gains

with Chubb returning a \$15.3m.

underwriting loss, against an \$18.6m surplus in 1991.

catastrophe losses, which have affected the industry generally.

Chubb's catastrophe losses last year were \$175.3m, compared

American General unveiled

after-tax profits of \$532.7m, or

\$4.89 a share, in 1992, compared

with \$480.2m, or \$4.25, in the

previous year.
The Houston based financial

services and insurance com-

pany said that operating earnings, ahead of realised invest-

with \$71.6m in 1991.

This was partly due to heavy

finance director, Mr Gregory Pairbanks, was said to be comfortable with earnings estimates for the first quarter of 1993 that fall in the 18 to 20 cents a share range. He also estimated that Block-

buster commanded about 15 per cent of the US video rental market at end-1992, up from about 12 to 13 per cent in 1991. By the end of last year, the company had 3,127 video stores, of 2,002 were company-owned (including 775 stores in the UK, under the Ritz name). The remainder were fran-

compared with \$479.4m in 1991.

from New York. The down-

grade reflects lower operating

results and S&P's expectation

that future earnings will

S&P said: "Operating results

in the last five years have been

very volatile despite the com-pany's cyclical underwriting

strategy," Hannover Re's com-

bined ratio over the period has

fluctuated between 109.5 per

cent and 124.2 per cent."

remain under pressure.

ued to improve, but financial services were hit by bigger loan loss provisions. Drug stores did well, but other retail operations continued Fourth-quarter earnings

were C\$110.7m (US\$86.8m), or SS cents a share, against Standard & Poor's has low-\$94.4m, or 74 cents, a year ered its rating on the claims-paying ability of Hannover Reinsurance to Double-A-Plus from Triple-A, AP-DJ reports ourlier.

Revenues were ahead at \$2.02bn, against \$1.99bn. Operating profit for Imperial Tobacco, which has 66 per cent of the cigarette market, rose 8 per cent, while Canada Trustco's contribution dropped 70 per cent because of the special

For the whole of 1992, Imasco, 40 per cent controlled by BAT Industries, reported net profit of \$380.4m, up 15 per cent from 1991, equal to \$2.97, against \$2.56. Revenues were little changed at \$7.98bu.

This announcement appears as a matter of record only

Internationally recognised specialist in plastic construction materials

> has acquired the entire share capital of

Jallatte S.A.

world's leading manufacturer of safety shoes

from Groupe André

The undersigned originated this transaction and acted as financial adviser to ETEX.



BANQUE WORMS

Residential Property

Securities No. 2 PLC

£200,000,000

nerest charging balances of Mortgages of 29th January, 1993: £182,189,073.47

regate principal amount of Notes outstan 29th January, 1993: £107,000,000

S.G. Warburg & Co. Ltd.

Agent Bank

January 28, 1993

COMMUNAUTE CONOMIQUE EUROPEENNE USD 75 000 000 - 10 3/4% -1983/1995

Bondholders are hereby formed that the redemy 7 500 000 due on March 24th 1993 has been met by a draw by lot on January 26th, 1993 in the presence of Monsieur Roland FUNK Notary Public,

in Luxemi onsequently, the 7,500 bon of USD 1,000 numbered: 54805 to 62304 inclusive, will be redeemable at par, coupons at March 24th, 1994 and subsequent attached, as from March 24th, 1993 date at which they will cease to be

ption and paym rest due on March 24th, 1993 will take place at the follo

CREDIT LYONNAIS LUXEMBOURG S.A. Luxembourg - BANQUE INTERNATIONALE A XEMBOURG, Luxembour MORGAN GUARANTY TRUST COMPANY OF NEW YORK, Bruxelles - SOCIETE GENERALE, Paris.

Outstanding amount after th USD 15 000 000 -

The Fiscal Agent CREDIT LYONILAN

Mortgage Securities (No.3) PLC

£63.000,000 Class A1

\$39,000,000 Class A2 £15,000,000 Class A3

Interest payable 30 April 1993 will be on follows:

A1. \$1,342.80 per \$79,792 note A2. \$1,726.51 per \$100,000 note A3. \$1,751.44 per \$100,000 note

B. \$1,838.70 per \$100,000 mol

Agent: Morgan Guaranty Trust Company

JPMorgan

\$8,000,000 Class B Mortgage backed notes

FT GUIDE TO WORLD CURRENCIES

age (rounded) against four key currencies on Monday, February 1, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling

11					06.7000					OC 100)						CK. 1907
Afghanistae Albania	(Alghani)	99.25 140.38 32.30	68.2834 110.341	41,7016	54.64TH	Ganthia (Dalasi) Germany (D-Mark)	12.7445	1,6374	5,3540	7.0217	Pakistan Panama	Pak Ruses (Balbos	0 07.7750	25.9869	15.8718	20 E126 0 800E 0,7961 1315.4
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Asiorra	(Fr Fr)	168.80	5,5349 116,133	3.3802 70 9243	4,4325 93,0027	Gibraltar (Gib D	116.15	0.6879 217.991	336.933 0.4201 133.13	0.5509 174.573		Glew Sol	2387.45 2.62 36.025	1,002	1.1008	1 4412 19.8484
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Canada Can Verde Cayman Is	(EV Excude)	1.8405 148.80 109.77	116.133 75.5211	70.9243 46_1 21 8	60,4793	Korea North (Wos)	3.1345 11.71.575 0.4486	2.1565 206.037	1.317	1.1876 1.7269	South Africa	(Rand)	4.4858c 6.9125g	3.0862 4.7557	1.8847 2.9044	2.4715 3.600
Cayman is Cant. Afr. Res	(CFA Fy)	407 75	0.8527 276.746	0,5207 169,013	0.6829 221.625	Kirenin (Kireciti Dimer		806.037 9,3086	492.25B 0.1884	645,496 0.2471	Special Ports in M Africa	(Penta)	168.80	116.133	70.9243	93.0027
Outt.Afr. Rep Chad Chile	(CFA Fr)	402.25 561.75 8.7730	276.746 276.746	169.013 169.013 234.029	221.625 309.504	Labason (Labasese D	10NE.75 2678.70	727 222 1842 93	441,071 1125.5 1.8847	570,375	N Africa Sri Lanka	Sp Poeta)	168.80 67.31	116.133	70.9243 28.2815	93.0027 37.0853
Chica (Az Colombia	(Col Peso)	1395.0	6.0013 822.153	3.6651 502.101	4.006	Lesothe (Maleti) Uheria (Liberian S)	4.4806	1842.93 3.0862	1_8847 0.6107	2.4715 2.4715 0.5000	Sudan Rep	(Dinar)	14,58 2,6025	46.3089 10.0309	6.126	8.033
CIS.	(Rouble)	0.07710	0.6034	0.3485	0,4832 479.19	Libya (Libyan Dinar) Liechtespiele (Swiss Fr)	0 4202	0.299	0.1765	0.2315	Swigam Swaziland	(Guilder) (Lilaggent)	4.4858	1.7905 3.0862 7.468	1.0934	1.4538 2.4715
Domoros	CEA Fri	869.73m 402.25	998,369 276,746	365.433	479.19 221.625	Cax Fri	*2.2050 #7,00	35.7117	20.5882	26,9972	Switzerland	(Krose) (Fr)	10.8475 2.2050	1.517	4.5577 0.9264 12.8647	5.9765 1.21745 14.8694
Congo (Brat Costa Rica		402.25	276.746 138.837	169.013	21.65	Macaro (Pataca) Madagastar (MS Fr)	2453.55	8.013 1825.63	4.8936	1462.01	Syrini Talwan	(S)	30.61.80 37.075	21.065 25.5073	12.8547	20,4269
Côte d'Implie	(CFA Fir)	201.80 402.25	276,746	84.7899 169 013 608,109	221.625	Madeira (Port Escudo) Malgod (Knocho)	214.70 6.4150	4.4134	90.21	118.292	Tagzania Theliand	(Shilling)	478.225 37.115	329.016 25.3349	700.935	353,465
Creatile	(Diggs) (Cabon Papa)	1447,30 · 1.1045	995,734 0.7998 0.4769	0.464 0.2912	797.41 0.6085 0.3819	Malaysia (Ringgit)	3.8158	2 6252	2.6953 1.6032 7.3359	2 7022	Town Don	(CFA Fr)	402 25	Z/6.746	15.5046	20 449 221 525
Oppres Creck Reg.	(Cypres D (Corona)	0.6432	29.2225			Mail Reu (CFA Fr)	3.8158 17.4595 402.25 0.5365 8.0450	12.012 276.7%	7,3359 169,013 0,2254 3,3802 64,9361 10,2365 1,8968 3,3802 91,8907 1,4559	1.61% 221.625	Tonga is Trinidad/Tobago Tunisia	(Pa Anga)	2 1555 6.1965 1.4395	Z76.746 1.4829 4.25	0.9056 2.6035	1 1876 1 414 0.7931
		40.911	40.1456	17,8466 17,189	23,4022 22,5399	Martinione (Local Fri	8.0450	0.3691 5.5349	3.3802	4.43251	Terkey	(Dinari (Lira)	13182.40	0.9903 9069,42	0.6048 5538,82	7263,03
Djibouti Res	lanish Krener) (DJIb Fr)	9.1675 257.00 2.1365	176.615	3.8518 107.983	5.0509 141,598	Materitania (Ougelya) Materitas (Mater Rupasi	154.548 24.363	106.328 16.7616	10.2365	85.1504 13.4231		(2 2U) 12 nailar 51	2.1565	1.4829	0.6107 0.9056	0.8008 1.1876
Domisies Domisies R	(E Carrill SD	10.9540	2.7082	1.6539	141.598 2.1688 10.465	Mexico (Mexican Pesa) Microelos (Local Fr)	4 5145	3.1059 5.5349	1.8968 3.3802	2.4873 4.4325	Uganda Oter	(Dirtage)	US1.55	1209.18	738.466 2.2451 0.4201	968.347
Ecuador	(Secre)	2699 500 2697 30a	1857.24	1134.24	1487.33 1486.12	Moraco (Fresch Fr) Mongolia (Tugriti)	8.0450 8.0450 218.70	5.5349 150.464	3.3802 91.8907	120 496	United Kingdom	(US S)	5.3435 1.00 1.4535	3.6762 0.6879	0.4201 0.6107	2.944 0.5509 0.8008
Egypt	(Egyptian D	4 8350	3.3264		2.6639	Mongolia (Tugriti) Montserrat (E Carr S) Morocco (Dictato)	3 5500	5.5349 150,464 2.7082 8.9783	1.4539	2.1688 7.19 2198.21	Uruguzy	· (Peso)	5059.25 176.05	3400.74	21.25.74	Z787.47
El Salvador Encat'l Calo	(Color)	12.8450 402.25	3.3264 8.8372 276.746	2.031.5 5.397 169.013	2.6639 7.0771 221.625	Mozambique . (Metical)	13.05 3989.75	2744.93	181031		Varican Varican	(Vato)	2202.00	121.142	73.9631 925,21	97,0137 1213,22
Estonia Ethiopia (E)	(Kroom)	19.8960 7.2195	13.6883 4.9669	8.3596 3.0334	221.625 10.9619 3.9776	Hamilaia (S.A.Rend) Hamru is (Australian S)	4 4858 .2 1555 67 9865	3.0862 1.4829 46.7743	1.8847 0.9056 28.5657	2.4715 1.1876	Venezuela Vietsam	(Belivar) (Done) (2, 2U)	2202.00 118.725 15250.50	81.6821 10492.3	49,8844 6407.77	65.4132 8402.48
Falkland is	(Falk E)	1.00	0.6879	0.4200	0.3509 5.0509	Nepal (Nepalese Ropes) Netherlands (Golder)	2.5775	1.8421	1.125	37.45EL	Virgin is-British Virgin is-US		1.4535 1.4535	1	0.6107 0.6107	8402.48 0.8008 0.8008
Farmers (1) Fig. 1s Fluitand	(Fili S)	2.2985 8.2573	0.6879 6.3071 1.5813 5.6809 5.5349	3,8518 0.9667 3,4694 3,3802	7 254.5	N'nd Antilles (A/Geliger) New Zealand (NZS)	2.61 2.8330	1.8421 1.7956 1.949	1.0966	1,438 1,5608 4,8198	Western Samoa	(Tala)	3.M35 24.0570	2.5342	1.5476	2,0294
- France	(Fr)	8.2573 8.0450 402.25	5.5349	3.4694 3.3802	4.5494 4.4325	Micaragus (Cold Cordobe) Aliger Rep (CFA Fr)	8.7480 402.25	6.0185 276.746	3.6756 169.013	4.8198	Yenes (Rep of) Yenes (Rep of)	(Rial) (Dinar)	0.6780	16.581 0.4664	10.1079 0.2848	13.2545
Fr. Cty/Africa Fr. Guiana	(Local Fr)	8.0450	275.746	169.013	221,625	Midelan fuerian	29.8890 10.1200	20.5634 6.9625	12.5584 4.2521	16.4677	Yugoslavia (il Zaire Rep	lew Distar) (Zairet	1093.50 3761538.0	752.322	459.454 1580478	60Z.479 2072473
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			270.70				4,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		· · · · ·	0.301			4.7200		3.143	-4.2801

due 2035 Mortgage Backed Floating Rate Notes 2018 For the interest period 29 nuary 1993 to 30 April 1993 The rate of interest for the three month period 29th January, 1993 to 30th April, 1993 has been fixed at 6.70 per cent. per minum. Coupon No. 19 will therefore be payable on 30th April, 1993 at £1,670.41 per coupon. the notes will bear interest as Class A1. 6.75% per annum Class A2. 6.925% per annum rest charging balances of Mortgages rede previous Interest Period: £5,743,841.37 Class A3, 7.025% per annum Class B. 7.375% per annum



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INTERNATIONAL CAPITAL MARKETS

Base rate hopes spark strong recovery in UK gilts

By Sara Webb in London and Patrick Harverson in New York

UK GOVERNMENT bonds railled strongly yesterday morning following reports in the weekend press that the Bank of England may reduce interest rates by as much as 2

Short-dated gilts outperformed longer-dated issues ini-tially, leading to a steepening of the yield curve. Dealers said short-dated gilts surged at the start of trading,

GOVERNMENT BONDS

on press reports suggested that the prime minister has a base rate target of 4 per cent in mind. Base rate was cut from 7 per cent to 6 per cent a week

The rally enabled the Bank of England to sell the remainder of its outstanding tap stocks - g £150m tranche of 21/2 per cent index-linked stock due 2009 which was announced after last Wednesday's gilt auc-

The Bank announced later in the day that a further £750m of ing amounts: £300m of 9% per cent stock due 1998; £200m of 10 per cent stock due 2001; £100m of 2 per cent indexlinked stock due 1996; and £150m of 2½ per cent index-linked glits due 2024.

್ ಗಾಗಿ ಎಂದು ಗಾಗುವುದು ಪ್ರತಿಗಾಗಿಗೆ ಪ್ರತಿಗಳು ಪ್ರಮುಖ್ಯಮ

The Liffe gilt futures contract moved from 102.00 at the opening to a high of 102.05, before ending the day at around 102.03. Cash bonds gained around half a point, with the 9% per cent gilt due 1998 rising from 1114 to 1114.

■ EUROPE'S main government bond markets opened on a note of caution, fearful of further tensions in the European exchange rate mechanism despite the weekend devaluation of the Irish punt.

French government bonds were initially marked down on fears that the French franc could be the next currency to come under pressure in the foreign exchange markets. However, as the franc firmed slightly against the D-Mark in

at 112.36, rose strongly to end at 113.14. Elsewhere in Europe, prices of German government bonds were marked up initially,

the course of the day, French bonds rallied. The Matif

futures contract, which opened

FT FIXED INTEREST INDICES Feb 1 Jan 29 Jan 28 Jan 27 Jan 25 ago

95.21 94.76 94.83 94.45 94.46 67.92 95.54 85.11 109.94 109.96 109.76 109.50 109.37 100.97 110.26 97.15 armhent Securities 19/10/28; Fixed Internet 1825. lovenment Securities 19/10/28; Fixed Internet 1827.40 (91/253), low 49,18 (3/1/75) ligh since compilation: 110/28 (12/11/92), low 80.53 (2/1/75) GILT EDGED ACTIVITY Jan 27

stors would flock towards the safe haven of the D-Mark

The Liffe bund futures contract, which opened at 93.10, moved to a high of 93.21 but fell back to end the day little

#HOPES that the Bank of Japan would cut the official discount rate helped to push up Japanese government bond prices yesterday, with the rally continuing in London trading. The weak state of the Japa-

nese economy has fuelled hopes of a further 50 to 75 basis point easing in the official discount rate, currently at 3.25 per cent.

The easing speculation pushed rates on three-month certificates of deposit down to 3.43 per cent yesterday, com-

pared with 3.52 per cent on Friday and 3.70 per cent 10 days

The March futures contract rose from its opening level of 109.53 to close at 109.58 in Tokyo, but continued to make gains in the London trading session to reach 109.71. In the cash market, the benchmark No 145 issue opened with a yield of 4.315 per cent, and closed at 4.295 per cent, corresponding to the high price of

US TREASURIES eased across the maturity range yesterday morning in the wake of a stronger-than-expected purchasing managers' report. By midday, the benchmark 30-year government bond was down & at 1042, yielding 7.221 per cent. At the short end of the market, the two-year note

BENCHMARK GOVERNMENT BONDS
 Compon
 Blad Date
 Price
 Change
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 Week ago
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 10.00
 100.7189
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dents.) Prices: US, UK in 32nds, others in decimal

was down i at 100 to yield across the board, traders said 4.184 per cent. the selling was not particularly Prices opened slightly lower

ahead of the day's main eco-nomic number - the National Association of Purchasing Management's January report. When the NAPM announced that its index of manufacturing activity had risen to 58.0 last month, up from 55.4 in December, prices fell even further economists had been expecting an NAPM figure of only 56.7.

strong, and mostly represented profit-taking. **■**THE benchmark government

bond table has been changed to include a different Danish bond issue. From now on, the 8 per cent bond due May 2003 replaces the 9 per cent November 2000 issue. The 8 per cent bond due 2003 is recognised as the new 10-year benchmark

Accounting rules force capital shift at British Land

By Andrew Jack

RRITISH LAND has exchanged one form of complex capital response to UK Accounting Standards Board proposals which would have threatened to increase the company's bor-

rowings.
The board has told holders of convertible bonds in a subsidiary that these will be exchanged for cumulative convertible redeemable preference shares at the end of March at a cost of up to £100,000.

Holders of its 8.625 per cent bonds in British Land Company (Jersey) maturing in 2011 will receive preference shares of £1 each in British Land after 60 days' notice is complete. The action follows . the Accounting Board's December issue of Fred 3, the exposure

draft on capital instruments, which states convertible bonds must be classified as debt on the balance sheet. Mr John Weston Smith.

finance director, said the British Land board had always regarded the bonds as equity as they are convertible into shares, and that the exchange would maintain this definition and keep the company's gearing and interest cover low. Fred 3, in fact, classifies pref-

erence shares under a new category of non-equity sharehold-ers' funds. The company was careful to say it regarded the bonds as "being in the nature of equity capital".

The shares will be issued at a price of £1,000, equivalent to the nominal value of a bond, and redeemable at the same price. The gross dividend will be 8.625 per cent of the redemption, equivalent to the gross interest on the bond - or 6.469 per cent net dividend at current tax rates.

The company said that shareholders approved the creation of the shares and "appro-priate alterations" to the company's articles of association at the last annual meeting.

US dollar sector set to pick up with issues worth \$1bn expected

By Amonia Sharpe and Tracy Corrigan

A FURTHER batch of Canadian dollar Eurobonds was launched yesterday, following a flood of paper at the and of last week, as borrowers took advantage of swap oppor-

Activity in the US dollar sector is also set to pick up. Two supranational agencies, the

INTERNATIONAL BONDS

Inter-American Development Bank and the Asian Development Bank, are preparing to launch new issues totalling

The IADB took bids last night for a \$500m 10-year offering. An IADB spokesman said hide were invited from its four Brothers, Goldman Sachs, Mer-

rIII Lynch and CSFB - and from three rotating houses -Morgan Stanley, Deutsche Bank and IBJ International. The IADB said it was looking for bids within a yield spread of 20 basis points above the comparable US Treasury.

The IADB plans to borrow \$4.4bm in 1998, one-third in dollars, one-third in yen and the rest in European currencies. The ADB is also expected to raise \$500m, but no decision on

the maturity of the issue has yet been taken. The issue is expected to emerge later this week or next week. Meanwhile, last week's heavy supply of Canadian dollar paper has left dealers with some inventory on their books. The distribution of issues by Crédit Foncier de France and

the Kingdom of Denmark was

C\$250m 10-year Eurobond,

proceeding rather slowly, syndicate managers said. However, the World Bank's launched yesterday, met firm demand, despite a rather aggressive pricing to yield just 22 basis points over compara-ble Canadian government

Dealers reported strong demand from Asia and North America, mainly because of the World Bank's pedigree. The deal also had some rarity value, since it is the World Bank's first Canadian dollar offering since 1990. The spread on the World Bunk Eurobond tightened slightly to 20 basis points once the syndicate was broken.

Meanwhile, the development of the collared floating-rate note structure in the sterling market has caught the attention of UK building societies.
After the first such issue, a £100m three-year deal for the Leeds Permanent, via Salomon Brothers last Thursday, a second £100m deal for Bradford & Bingley via NatWest Capital

NEW INTERNATIONAL BOND ISSUES PRINCIPALACE 95.21 T.JIDG Feb 2005 100 100 Feb.2003 0.6/0.25 Salomon Brothers Int GAMADRAM DIOLLAPID World Bank AUSTRALIAN DOLLARS 9.25 100 Mar.2008 2.126/1.376 Hambros Bank ITALIAM LINE Smotor 11.75 101.55 Feb.1998 1.878/1.98 BA) MIDA

Markets followed on Friday. The collared atructure incorporates a minimum interest rate (floor) and a maximum interest rate (cap), and has become a viable instrument in the sterling market since the latest base cut to 6 per cent Yesterday, the Halifax Building Society launched a £100m

10-year issue of floating-rate notes which pay interest at & point below the London interbank offered rate, with a minimum coupon of 7 per cent and a maximum of 10% per cent.

Pinal terms and non-calibble unless stated. (Ploeting rate note. s) Coupon pays 3-month Liber + 0.625%. Callable from Apr.1996. b) Coupon pays 6-month Liber - 0.0925%; minimum 7%, maximum 10.75%.

• Save & Prosper, the fund management group, yesterday launched the China Dragon Fund, its first authorised unit trust to invest directly in mainland Chins.

The unit trust will invest up unquoted Chinese investments.

to 10 per cent of the funds in Chinese listed "B" shares and

The remainder of the funds will be invested in Hong Kongbased companies with a strong exposure to mainland China,

Spain's government bonds top performance league

By Sara Webb

EUROPE'S higher-yielding government bond markets topped the bonds performance league in January, according to figures from J.P. Morgan Securities, helped by the relative stability within the European exchange rate mecha-

Spain was the top-performing government bond market month in both local currency and US dollar terms, with a return of 3.29 per cent in pesetas and 3.56 per cent for dollar-based investors. Italy was the second-best performing market in local currency terms with a gain of 2.82 per cent, followed by the Ecu market with a return of 2.46 per

"The higher-yielding European markets . . . outperformed other government bond markets during January, pointing to the fact that high-yield investment strategies may be

The Bank of Spain cut its intervention rate from 18.75 per cent to 13.25 per cent in January, helped by the combi-

nation of economic weakness and the stability of the peseta. "In both Italy and Spain, restrictive fiscal policies continue to weigh on economic activity, and Europe's recession has dampened the positive effects on trade position resulting from the recent currency devaluations" (of the peseta and lira), according to J.P.

Most of the European central banks lowered interest rates. either through the official interest rate or by indirect market intervention, last

The US dollar depreciated against the Canadian dollar and most European currencies, helping to enhance foreign bond returns for US-based

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MARKET STATISTICS

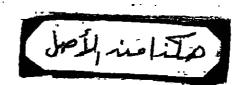
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9 Behs & Leans (62) 125-52 +0.03 125-49 2.89 (1.2) Corrected yields for January 27 and 28 can be obtained by telephoning FT	15 Pels & 5 years 16 Leaps 15 years 25 years	8.68 9.69 9.90	8.70 10.99 9.73 10.75 9.94 10.58



Profits expected to rise 19% to at least £55m

Iceland Foods to move into Littlewoods outlets

By Peggy Hollinger

SHARES IN Iceland Frozen Foods jumped 21p to 668p as the high street food retailer announced a £27.5m placing to fund its move into Littlewoods outlets and forecast a 19 per cent rise in annual profits to at

Mr Malcolm Walker, chairman, said the move into Littlewoods reinforced Iceland's recent transformation from freezer centre to high street food retailer. "Frozen food has become more about convenience food than bulk buying," Mr Walker said.

Analysts were encouraged by the Littlewoods deal which is expected to add £100m to sales in a full year.

Many upgraded their forecasts for 1993 from about £63m to more than £66m

"Any deal that represents one year's organic growth and is done without any cost to the balance sheet has to be applauded," said Mr David Shriver of County NatWest.

over the foodhalls in 48 of Littlewoods 127 stores, with an average floor space of 4,100 sq ft. The food group will only pay a rent based on the turn-over it achieves in those stores. equip the food halls, at a cost expected to be about £20m. This would be funded by the

Mr Walker said iceland had decided a placing was the most prudent option, in light of the group's decision to keep gearing at less than 50 per cent. "It gives us a little comfort fac-

placing, which has been under-written by NM Rothschild &

tor," he said. Investors were offered 4.3m new iceland shares at 640p. representing about 4 per cent of the existing equity. The deal is not expected to be dilutive. iceland also announced that it would increase its target of store openings for the current year from 50 to 60, for a total of

about 680, including the Little-

woods outlets. The increased

openings would also be funded

expansion programme was announced amid forecasts of record turnover of £1.04bn for the 53 weeks to January 2, against £889m. On a like-for-like basis, Ice-

land saw a 10 per cent increase in sales, while food inflation was estimated to have been just 3 per cent. Mr Walker said the increase in sales was primarily due to more custon walking through the door. Individual transactions were roughly similar at about £7.50.

Chilled foods provided the group's greatest growth in 1992, increasing an estimated 25 per cent year on year. Fro-zen food accounted for just over 50 per cent of sales, while basic groceries represented 22 per cent of turnover

The final dividend is forecast to rise by 18 per cent to 6.9p for a total of 10p. This compares with a total of 8.5p last time. Earnings per share are estimated to be not less than 41.2p, a rise of 19 per cent. On a fullydiluted basis the increase is 17

Recovery at Marine Midland

with placing proceeds.

By Alan Friedman In New York

MARINE MIDLAND Banks, Hongkong and Shanghai Bank's US subsidiary, reported a substantial recovery from losses for both its 1992 fourth quarter and its results for the full-year.

The New York-based bank, which has \$17.1bn (£11.3bn) in assets, said net profits in the fourth quarter were \$35.7m, compared to losses of \$23.8m in the last quarter of 1991.

UNITED DISTILLERS, the

spirits division of Guinness,

has sold 70 regional spirits brands in the US to Heaven

Hill Distilleries, America's

largest independent family-

The terms of the sale were

director of United, said yester-

day that the deal formed part

of the group's reorganisation

strategy in the US, following

the acquisition of Glenmore

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United Distillers sells

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DIVIDENDS ANNOUNCED

Dividends shown pence per share net except where otherwise stated.

Notice to Lombard Depositors

14 DAYS NOTICE MATERIAL PLANT

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CHEQUE SAVINGS ACCOUNTS ### (1.30)

GROSS TO PA

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Ombard Lombard North Central PLC

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BUSINESS SERVICES

The FT proposes to publish this

February 19 1993

For editorial synopsis and available

Jessica Perry

Tel: 071-873 4611

Fax: 071-873 3062

FT SURVEYS

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The following interest rates will apply from 1/2/93

profits were \$109.2m, a signifi-cant turnround from losses of \$189.9m for 1991.

Mr James Cleave, president and chief executive, said this was the first time Marine Midland had returned to profit for three years. He said 1992 was a benchmark year in the bank's recovery and pledged to continue to focus on controlling expenses, especially in light of the soft New York state regional economy.

Fourth quarter operating he last quarter of 1991. expenses were \$241.4m, up For the whole of 1982, net slightly from \$238.3m in the

"By transferring ownership

of these regional brands -

which are in the lower price

vodka and gin, and Coronet US

Total for

5.05

0.7

GROSS CAR & PA

1.76

5.35

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2.40

Total

year

8.05 2.4 0.75

same period of 1991. The bank's revenues in the quarter were \$283.3m, against \$358.6m a year

Bad debt provisions amounted to \$3.4m in the fourth quarter, down sharply from \$41m. Provisions for the whole year were \$73.2m, down from \$230m in 1991.

The bank ended 1992 with a Tier One risk-weighted capital ratio of 9.12 per cent. The return on assets rose to 0.66 per cent in 1992, against a loss on assets of 1.06 per cent in

Wentworth

Wentworth International was restored yesterday, following the publication of its report and accounts for the year to March 31 1992. The shares of this

range - to Heaven Hill, we have substantially rationalised our brand portfolio in the US and can continue to concentrate on developing our core brands in the spirits market," sold to Heaven Hill include JW Dant. Ezra Brooks and Yellowstone bourbons, Philadelphia and Guckenheimer blended whiskies, Boord's

Blick has agreed to pay £2.13m for a portfolio of rental and maintenance contracts. The vendor is Cheshire Communi-

Total unexpired gross contracted rental income from the contracts is more than

This will be earned over the next 14 years.

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deals resumed

Trading in the shares of

USM-quoted plastic packaging group were suspended on October 20 at 3p, pending the delayed results, which showed losses of £4.05m, against December the group announced pre-tax losses totalling £1.82m for the six months to September 30.

Blick buys contracts

water services company in a week to launch a fund raising. Most of the money raised through the

BOC in £48m drug deal with Du Pont

£25m is due on completion, expected but decided against using the money, most within a week.

The bond issue, which is redeemable in 1998 and bears interest at 8.375 per cent, follows last week's £144.5m rights issue and other fund raising from Wessex Water. Wessex will use £113m of the money to buy Waste Management Ltd from NFC, the transport and logistics

because it is earning reasonably high rates of interest. South West, which has one of the highest capital expenditure plans among water companies, is likely to become a net borrower by the end of its financial year on March 31.

Waste would become South West's main

waste subsidiary.

Medicine can come in many forms

Jane Fuller considers whether the doubts concerning company doctors are justified

iTH 80,000 compa-nies going bust last year and another 80,000 forecast to do so this year, it is a bad time for doubt year, it is a ban time for both to be creeping in about the effi-cacy of company doctors.

These professionals are brought in short-term to carry out the financially essential — but difficult and unpleasant tasks that the previous management either shrank from or

were ill suited to doing They close factories, axe staff, sell businesses and assets. They keep open bank credit lines with one hand and lease new money out of institutional investors with the other. if they succeed, they hand over the stabilised company to new long-term managers.

But the view has gained cur-rency that this recession is proving a had one for an elike group of high profile and highly paid company doctors. Sir Lewis Robertson recently

lost Lilley, the Glasgow-based contracting and construction group, to receivership. In a ong career, it was the first of his seven rescues to fail and can be contrasted with cases from the last recession, such as Triplex Lloyd, which are now

Mr Roy Barber saw Astra Holdings, the defence company under investigation by the DTI, go into receivership. Sharenolders in Davies & Newman, under Mr David James's care for two years, were left with nothing when it was wound up after Dan-Air, its airline sub-

sidiary was sold last year for 21 to British Airways. It is easy to see why the lon-gest recession since the Second World War has provided a hostile environment for corporate rescues. "It is a difficult time to sell property and non-core subsidiaries, and more difficult to turn round what remains," Mr Barber says.

Mr Trevor Swete, managing director of Postern, a corporate rescue firm, says: "By definition company doctors are on a tight wire. All their charges have severe financial difficulties and one or two of those wires will break."

The focus on well publicised failures runs the risk of devaluing the role outsiders can play in saving companies. This s the message of two recent studies by firms of accoun-

In one, the insolvency arm of

SOUTH WEST Water yesterday announced

a £35m bond issue, becoming the second



Coopers & Lybrand, formerly known as Cork Gully, called for the reform of the 1986 insolvency Act to foster a "rescue

In the other, Grant Thornton warned that many businesses risked insolvency because they were not ready to cope with the end of recession, in particular the need to seek extra finance. One of Grant Thornton's criticisms was that companies showed a reluctance to seek the belp of professional

The implication of both studies is that there is a clear need for company doctoring in

eaving aside the up-market end of the prolession - Mr James's latest fees, for instance, are £35,000 a month (partly for office overheads) - a great deal of remedial work is already being carried out by people who would not describe emselves as company doc-

One of the big lending banks says that only four or five of the 130-plus "live work-outs" in its intensive care unit are in the hands of company doctors. The preferred route is to get

the changes implemented by the existing management, albeit with the banks wielding the big stick. "They often come to accept that if they don't do what we want, they won't have a future, because we won't put more money in," says the

If a revamping of management is necessary, the new-comer(s) will not generally be a short-term company doctor but long-term executives, typically a new chief executive and/or finance director.

There are several examples of fresh management being recruited from companies in the same sector - Mr Archie Norman (ex-Kingfisher) at Asda, the supermarkets group, for instance. Another option is to bring on

to the board a director with a reputation for pushing through changes such as Mr Michael Beckett, whose charges have included Tace and Ultramar. He describes himself as a "very independent" non-executive director who is called upon "to clean up the boards. In 1991 I got rid of 27 directors".

Even insolvency practitioners do more work related to company rescues than receiverships, according to Mr Steve Hill, an insolvency partner at Coopers & Lybrand But whatever hopes are

raised by the new people or the new approaches, serious limitations remain. Some patients will be lost.

Mr Swete points out that most company doctoring does not start until a banking covenant has been breached, putting the

banks in the driving seat. "Generally the banks bring in a company doctor and in this situation the shareholders have lost an effective voice, says Mr Paul Myners, chairman of Gartmore Investment

Perhaps the lesson is that shareholders should act earlier. One institutional investor says the best safeguard against a business becoming companydoctor material lies in a properly constituted board. But he adds that this is a "counsel of perfection".

ore commonly, shareholders appear slow to act - other than by selling out quietly. They shy away from getting together to call for change until "disaster is at hand". Even if the patient survives the initial financial trauma, a company has to have orders. sales and cash flow to service its debt and pay other creditors. In other words, many of the walking wounded are awaiting economic recovery.

Mr Eugene Anderson, who was brought in to restructure Ferranti International, the electronics and defence group, in 1990 after a huge fraud was discovered, said recently it needed orders to generate cash. "We have bids out for about £400m of business. If we win only £100m, that would totally transform us. We're at a very critical stage.

Finally, it is worth pointing to the successes as well as the failures of company doctors, although it can take years to tell whether the medicine has really worked. Last week Stakis, with Sir Lewis Robertson as chairman and an industry man, Mr David Michels (ex-

Hilton International) as chief executive, announced a £28m rights issue and the £50m sale of its nursing homes division. On a less public level, survival tips are being offered daily to debt-strapped businesses by a raft of advisers. Mr Swete gives the example of a company which had found a buyer for an asset, but was advised to spread out the payments to avoid the risk of the bank taking the money and

pulling the plug.
In contrast to the priorities of a bank-appointed receiver, a company doctor's "primary duty is to the company; the secondary one, to whom ever brought him in." Mr Swete

The real world dictates, however, that if the interest of the company diverges too much from that of the bank, it will

not succeed. Banks claim that they are not trigger happy when it comes to calling in receivers. The head of one intensive care unit says that over the past two years only a third of the companies in that unit have gone bust.

The motives are not altruistic. "It is a simple economic truth that businesses are worth more intact, without taint of insolvency," says Mr

To avoid that taint, the more company doctoring that goes on, and the earlier advice is sought, the smaller the final

bankruptcy toll of this recession will be.

South West Water launches £35m bond | CRT shares fall on

profits setback

By Peter Pearse

PRE-TAX profits at CRT, which stands for consultancy, recruitment and training, its areas of activity, declined from £2.61m to £689,000 in the six months to October 31. The shares fell from 100p to

ssep. Mr Karl Chapman, chief executive, said the group had been "on the back foot" in the period following £30m-worth of acquisitions in three years. CRT was "now back on the front foot" after the restructuring, reorganisation of the business and the acquisition of the 160-strong Wetherby Training Services chain and Convergent Communications, bought in May for a combined

The group said it saw "the next 18 months positively" and lifted the interim dividend to 0.65p (0.575p). Earnings emerged at 0.91p (3.47p). Mr Chapman ascribed the

profits decline to a poor per-formance from Doctus, the consultancy side, and the "substantially increased second-half weighting of the training division's profits', adding that a large proportion of the full-year's 25.4m invest-ment in the group, taken through the profit and loss account, was spent in the first

Mr Barrie Clark, finance director, said the investment was a "prerequisite for the future", reckoning that within the next two years various "standards and kitemarks" could be obligatory. Both this and CRT's growing use of expensive software in its 12 Pitman Training Centres would help rationalise a "fragmented and underdeveloped' industry. The pre-tax outcome was

knocked back by reorganisa-tion costs of £629,000. More than 100 of CRT's 1,000 workforce were made redundant mainly in consultancy, where the French operation was closed, and recruitment, where five offices were closed.

Mr Chapman said the Wetherby acquisition allowed CRT to distribute the group's Pitman training - franchising the brand is currently being

private placement will be used to pay for Haul-Waste, the waste management busi-Mr Ken Hill, finance director, said Haulness acquired last month from English South West holds not cash of about £90m China Clays. Of the £27.5m purchase price.

By Paul Abrahams

By Angue Foster

BOC, the healthcare and industrial gases group, yester-day announced it had pured the Brevibloc European and North American operations of Du Pont Merck Pharmaceutical for \$72.5m

Brevibloe is a drug used in operating theatres to control heart rate and blood pressure. The product will be marketed by Anaquest, BOC's said the drug complemented its pharmaceuticals division current portfolio of anaesthetic which specialises in products almed at anwesthetists.

The business, which last ear generated sales of \$15m, has been growing at more than 20 per cent a year, according to

The group said it hoped to be able to use its specialist marketing force to boost Brevipresident of BOC Health Care,

and acute care drugs. Du Pont Merck is retaining the product rights in markets outside North America and

Europe. Mr Joseph Mollica, president of Du Pont Merck Pharmaceutical, said: "Brevibloc no longer fits in our core business strategy that focuses on the

The move is part of BOC's efforts to boost its healthcare operations which increased sales by 4.2 per cent to £512m last year. BOC needs to lift its US reve-

nues following the expiry at the end of last month of the American patents for Forane, its anaesthetic. Anaesthetics represent about

80 per cent of the group's health-related profits, according to Kleinwort Benson.

Bullough declines by 60% to £8.5m

By Paul Taylor

BULLOUGH, the office products and refrigeration group which issued a profits warning in December, yesterday reported a 59 per cent decline in full year profits but is maintaining its dividend despite taking "a heavy knock" in its French office furniture

ing costs of £3.32m, pre-tax profits in the year to October 31 fell to £8.54m from £20.8m in the previous year when the outcome was boosted by £994,000 of exceptional items. Mr Robert Steel, managing director, blamed the £12.3m

After allowing for restructur-

profits decline on operating losses and restructuring costs in the office products division. Turnover slipped by 5 per cent to £276.9m (£292.6m); earnings per share fell to 4.45p (11.55p).

As expected the final divi-dend is being maintained at

4.3p making an unchanged total for the year of Turnover in the core office cent to £104.4m (£118.8m) and a £7.82m operating profit turned into a £736,000 loss. Losses in Atal, the French office furni-

ture company acquired four

years ago, accounted for 25.8m of the decline.

Mr Steel said Atal had had an appalling year because of falling demand and pressure on margins. Last autumn a new management team was installed and has introduced a £2.4m restructuring programme including accele Among the group's other

businesses, seven of the eight small companies in the engineering division increased sales and six increased profits. Overall the division lifted operating profits to £2.97m (£2.6m) on turnover which grew to 533.7m (£31.2m).

Net borrowings at the end of October stood at £15.3m (£7.8m), representing 17 per cent (9 per cent) of shareholders funds. Looking ahead, Mr Derrick

Battle, chairman, said the order book was slightly ahead of last year and noted that the avoidance of the heavy losses in the French office furniture business "should lead to a oseful recovery in our overall prof-

COMMENT

The problems at Atal, which was acquired for some £19m in ber 1988, should probably have been dealt with ear-



Derrick Battle, left, and Robert Steel: looking for recovery

and the second of the second o

last autumn a more robust approach to problems at Atal has been adopted and another 200 jobs have been cut. The absence of losses and restructuring costs alone should be sufficient to boost group profits significantly this year, providing there are no other nasty surprises. Cash deposits of £13.2m should be sufficient for any small "fill-in" acquisitions without straining the balance

lier and more firmly. But since

the dividend has helped calm investor nerves and since December the shares have begun to climb again. This is a recovery stock with foreign exposure. With pre-tax profits expected to rebound to £14m or £15m this year, producing earnings of between 7.2p and 7.8p per share, the stock is trading on a prospective p/e of about 14.7. Accepting the risks, the

sheet. Meanwhlie, maintaining

مكنامن الأصل

A distinctive formula for success

Andrew Bolger on expanding Motor World and plans for its market debut

UK's biggest independent chain of stores selling car parts and accessories, is to be launched on the stock market with a value of about £28m.

The Bradford-based group will raise £12.5m by selling shares, at a price to be announced on Thursday, through a placing fully underwritten by Beeson Gregory, its stockbroker.

Motor World has 178 outlets, mainly in the north of England, Wales and the Midlands, and plans to build a national network for its distinctive formula.

Unlike Halfords, the market leader, Motor World eschewa prime high street sites and large out-of-town "sheds". Its stores offer seven-day trading in cheaper locations away from the high street, usually on busy main roads with parking

ach outlet carries about 4,000 items and also offers a 24-hour order service for parts and accessories not in stock. Staff are trained to advise customers on what to buy and the shops stock Haynes Manuals for 150 types of car, to encourage DIY

Mr Darrell Kershaw, managing director, believes the chain could expand to 300 outlets within two years, with depressed property prices and acquisition opportunities giving it an ideal chance to move

Delaney

divisions

inre division.

advance again.

Christies.

rid of loss

DELANEY GROUP has been

left with its Christies Panel

Products fitted bedroom

retailer following its shopfit-ting division going into receiv-ership and the sale of its furni-

The directors believed that

without its loss making busi-

nesses Delaney could begin to

The shares, which were

suspended last Thursday pend-

ing the announcement, fell Ip to 8p when dealings were

Melton Medes, which holds

12 per cent of Delaney, has

made a loan of £800,000 repay-

able at the end of this year

and secured on the shares of

Delaney called in the receiver following the

collapse of negotiations for the

sale of companies in the shop-

fitting division - Display and

Shop Equipment, Lawn Shop-

fitters, Balon Electrical Contractors, Northgate Alu-

minium Systems and Multiflex

At the same time Stanley

Wood and Traditional Furni-

ture Stores, which made up

the furniture division, were

sold to Mark Billings for £4.

The resulting write off was estimated at £1.15m.

The shopfitting division was

blamed for many of Delaney's problems. The furniture

division reported pre-tax

losses of £780,000 on sales of

£2.23m in the 11 months to

OTOR WORLD, the into the south-east of England outlet was much more expenand Scotland.

Motor World has lifted profits at an annual rate of 30 per cent over the past three years and made operating profits of £3.51m on turnover of £34.5m in the 12 months to

The group has four divisions - retail, distribution, packaging and manufacturing - all aimed at the motor market. In 1988 Mr Kershaw led an

£8m management buy-out, backed by Candover Invest-ments, of Motor World from Mr Michael Stanford, who started the business in 1968 and steadily expanded it, augmented by acquisitions of small chains of shops from

The MBO team acquired 101 Motor World outlets and Panther, a business established in 1982 which buys car parts and accessories in bulk to package and distribute, either under the Panther name or the brand label of retailing and wholesale

In 1989 Motor World decided to get into the fast-fit exhaust market. It paid £5m for Autogem Holdings, which had six exhaust-fitting service cen-tres, and its two related manufacturing subsidiaries, Genex and KRC, which make metal pressing and rubber mould-

Although the Autogem exhaust-fitting centres were profitable and remain so, Mr Kershaw said he quickly recog-nised that opening this type of

LOWER INTEREST charges helped

Haynes Publishing Group, which produces

car and motorcycle maintenance manuals,

jump by 34 per cent at the pre-tax level to

£1.5m for the six months to November 30, compared with £1.13m.

result had been achieved "with no help from either the US or UK economies".

Sales were ahead less than 2 per cent at

There was a sharp reduction in debt

Debenture holders

approve L&P plan

from £1.3m at the end of the last financial

Mr Max Pearce, chief executive, said the

By Peggy Hollinger

By Richard Waters

LONDON & PROVINCIAL, the

troubled property group, yes-

terday won approval for its

plan to repay £135m of deben-tures at less than their face value, the first time in recent

memory that holders of

secured bonds have accepted

At a meeting called for the purpose, holders of 92 per cent

of the bonds by value agreed to

accept the company's offer of

195 for every \$100 of stock

They will also receive

accrued interest amounting to

The overwhelming support

for the offer, with none of the

67 bond holders voting against,

reflected a general belief that

the offer was generous in

430p for every £100 of stock.

£11.1m.

sive than the modest outlay required for a typical Motor

Instead, Autogem has been developed as the UK's largest supplier of exhaust system supports to fast-fit retailers such as Kwik-Fit and Superdrive. A warehouse/distribution centre just off the M1/M62 carries 6,000 product lines, offers nextday delivery service through-out Britain, and serves many export markets. Autogem's products are sold to smaller garages and workshops through Motopax, a separate

trading division. Motor World's main business is, however, the retail outlets, which in the year to November accounted for 72 per cent of sales and 64 per cent of group operating profit. Building a national chain is the group's key priority. Mr Kershaw, a hard-headed

Yorkshireman who trained as a motor mechanic, said his warehouse at Bradford could service 300 shops, and had land adjoining if more space was needed. But all Motor World stores must make a profit.

e said: "I'm just as proud to close a shop, as to open one. We give every shop 12 to 18 months and then if, in spite of our best efforts, it is not making a profit, we close it."
Although Motor World has

closed 30 outlets over the years, the group only has one unlet unit on its books. Mr

Lower interest costs boost Haynes

£86,000. Mr Pearce said the group expected to be cash positive by the end of the cur-

Haynes aimed to build a cash pile for

expansion into Europe, developing manu-

als for alternative markets such as home

security and, in the longer term, for acqui-

The interim dividend goes up 1p to 3.5p,

Meanwhile, costs were being controlled

through a redundancy programme which

resulted in £203,000 (£453,000) exceptional

year to £158,000 at the interim stage. Net charges in the UK. About 10 per cent of Pearce said the group had a 50 per cent

interest charges fell from £240,000 to the 200-plus jobs would be cut by the end share of the US market.

Property securing the bonds

has halved in value since the

summer of 1990, and the com-

pany warned investors at the

end of last year that it would not be able to meet interest

Citibank, banker to the

Randsworth group, the parent of London & Provincial which

is in receivership, has provided

the cash to repay bond holders,

bank's exposure to the group as a whole by £109m to some

The deal will increase the

At the beginning of January,

Citibank announced its inten-

tion to make an offer for the

property group's shares through an investment subsid-

lary, though no bid has yet

NEWS DIGEST

been made.

payable from earnings per share up 33 per cent to 9.05p. The shares advanced by 15p



Kershaw said that because of the modest size and convenience of the sites, the group had found it easy to sub-let premises to other shopkeepers

when necessary.

The group, which amploys 877 people, believes that benefits of scale in buying and distribution will give it an advan-tage over small independent stores, which are its main competition.

As well as expanding organically and by acquisition, Mr Kershaw aims to increase the amount spent by individual customer by stocking more expensive items, such as

audio and security products. Last year the group paid £360,000 for Eurocar, a com-pany with two outlets in West Yorkshire which supplies incar entertainment and security

Once again, the canniness raise profits through recession is to the fore. Although 60 group stores now sell audio products, Mr Kershaw is still testing the economics of Eurocar's service of fitting systems at customers' homes and offices in West Yorkshire, before deciding whether to offer it across the chain.

of the year. A further £100,000 charge was

Trading continued to be most difficult in

the UK, which was hampered by losses of

some \$250,000 from general publishing. Mr

Pearce said these losses - which were £1.2m for the whole of last year - would

Operating profits in the UK, after excep-

in the US, Haynes recorded an 8 per cent

increase in operating profits from £1.14m

to £1.23m, with sales for the Chevy

Pick-Up manual outstripping all others. Mr

arch's 29.2 per cent holding

was acquired by Patternbread

Establishment, which "Is posi-tively committed to the further

growth of Ewart and support-

ive of the strategy pursued by the board", said Mr Derek

Tughan, chairman of Ewart.
He said the reduction in operating profit was entirely the result of increased interest

charges, stemming from the

financing of recent investment

acquisitions and the inclusion of interest relating to the shop-

ping centre development at

Prospects for the Laganbank development received a boost with confirmation of govern-

Ross's Court, now completed.

ment backing for the project.

Losses per share were 1.39p, against earnings of 0.44p from

which an interim dividend of

0.25p was paid.

tionals, were £830,000, compared with

expected in the second half.

total about £500,000 for the year.

Exceptionals push

Ewart into losses

EXCEPTIONAL costs involved

in fighting off Monarch Proper-

ties put Ewart £260,000 into the

red for the six months ended

October 31; the interim divi-

From turnover of £1.94m

(£1.79m) this Northern Ireland-

based property developer made

an operating profit of £20,000

Exceptionals of \$279,000 rep-

resented the cost of an extraor-

dinary meeting.

That was called by Mr Philip

Monahan, chairman of Mon-

arch, a private company based

in the Republic, in an attempt

to oust members of the board

and replace them with two of

his own nominees, "with a

view to radically re-defining

the strategic direction of

After its narrow defeat Mon-

dend is passed.

(£104.000).

The United Mexican States Floating Rate Privatization Notes Due 2001

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF BONDS. IF HOLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY SHOULD CONSULT AN INDEPENDENT FINANCIAL ADVISER AUTHORISED UNDER

ASDA FINANCE LIMITED

(the "Issuer")

£73,000,000

103/4 per cent.

Convertible Capital Bonds 2005

(the "Bonds")

Guaranteed on a subordinated basis by

Adjustment to Exchange Price

On 28th January, 1993 Asda Group pic announced an issue of new ordinary shares by way of rights to ordinary shareholders on the register at the close of business on 22nd January, 1993 at a price of 53 pence per share on the basis of 3 new ordinary shares for every 10 ordinary shares held (the "rights issue").

NOTICE IS HEREBY GIVEN to holders of the bonds (the "Bondholders") that the price at which the 2 per cent

NOTICE IS HEREBY GIVEN to holders of the bonds (the "Bondholders") that the price at which the 2 per cent (net) Exchangeable Redeemable Preference Shares 2005 in the fisuer (which are issued to Bondholders on conversion of the Bonds) are exchangeable for ordinary shares in Asda Group pic (the "Exchange Price") has been adjusted in the manner provided in the Articles of Association of the Issuer on and with effect from Thursday, 28th January, 1993 to take account of the rights issue. The adjusted Exchange Price is 93 pence. Conversion and exchange rights exercised by delivery of Bonds on or after 28th January, 1993 will take effect at the adjusted Exchange Price. A Bondholder who has delivered his Bond in order to exercise his conversion and exchange rights in the period after 22nd January, 1993 and before 28th January, 1993 will be entitled to receive such additional number of ordinary shares in Asda Group pic as he would have received had he exercised his conversion and exchange rights at the adjusted Exchange Price.

issued by

Morgan Grenfell & Co. Limited

a member of the SFA

on behalf of Asda Group pic.

Date: 2nd February, 1993.

THE FINANCIAL SERVICES ACT 1986 WITHOUT DELAY.

The applicable rate of interest for the period February 1, 1993, through and including May 2, 1993, to be paid on May 3, 1993, a period of 91 days, is 4.125%. This rate is 13/16% above the offered rate for three-month deposits in U.S. Dollars which appeared on the display designated as the British Bankers Association's Interest Settlement Rate (3.3125%) as quoted on the Dow Jones/Telerate Monitor as Telerate Screen No. 3750 as at 11:00 A.M. (London Time) on January 28, 1998.

The above rate equates to an interest payment of USD 10.4271 per USD 1,000.00 in principal amount of Notes.



Banco Nacional de Mexico, NY

January 28, 1993

XCARIPLO

US\$200.000.000 Floating rate depository receipts due 1998 issued

The Law Debenture Trast Corporation pic evidencing entitlement to payment of principal and interest on

Caripio-cassa di Risparimo

Delle Provincie Lombarde S.p.A London Branch

Notice is hereby given that the receipts will bear interest at 3.625% per annum from 2 February 1993 to 4 May May 1993 will amount to US\$91.63 per US\$10,000 and

Agent: Morgan Guaranty Trust Company **JPMorgan**

(No I) Plc

Mortgage Backed Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 29th January, 1993 to 30th April, 1993 the

Mortgage Backed Floating Rate Notes due 2023 In accordance with the

Mortgage Securities

(No 1) Plc

£20,000,000

Class B

provisions of the Notes, notice is hereby given that for the Interest period 29th January, 1993 to 30th April, 1993 the Notes will carry an Interest Rate of 6.875% per annum.

nterest payable on the relevant interest payment date 30th April, 1993 will amount to £1,714.04 per £100,000 Note.

Hoskins poised for acquisition

November 30.

HOSKINS BREWERY, the USM-traded Leicester-based real ale brewer, said yesterday that it was "at an advanced stage of negotiations which may or may not lead to a substantial acquisition".

Directors made the announcement "in the light of the movement in the share price last week". The shares

firmed ip to 40p yesterday.
Itoskins, one of the UK's smallest quoted brewing groups, entered the limelight late last year after attempts by dissident shareholders to oust Mr Barrie Hoar as chairman and his brother Robert as a director were easily defeated at an extraordinary meeting.

At the time, Mr Barrie Hoar said: "A great deal of time and money has been spent which will be hard to recoup in these difficult business conditions."

Welsh Industrial net assets downturn

Net asset value of the Welsh Industrial Investment Trust stood at 131,19p at October 5 1992 That compared with 141p at the April 5 year-end and with 151.05p 12 months earlier. Available revenue for the six

months to October 5 fell from £53,953 to £38,544, equal to earnings of 2.86p (3.99p) per share. The fall reflected lower interest rates, an increase in expenses and the start of a programme of reinvestment of cash previously held on

Eve pays £1.14m for SEP expands **Tubular Barriers**

Eve Group, the USM-quoted civil engineer and contractor, is paying £1.14m cash for Tubular Barriers, a subsidiary of Black & Edgington.

Mr Roger Ames, chairman, said Tubular, which provides crowd control barriers for sporting events, Royal and state visits and exhibitions, would fit in well with the Eve Trakway business.

Tubular achieved pre-tax profits of £293,000 in the 12 months to July 31. Its net assets amount to £311,000.

Caldwell rises to £321,640

Profits of Caldwell Invest-£1,47m to £5,77m. Part of the increase stemmed

from sterling's devaluation

against the D-Mark and Swiss

franc while increases in sales

ments, the USM-quoted investment and holding company, rose from £220,060 to £321,640 pre-tax for the year to October 31. Turnover improved by

and gross margins of 34 per cent and 1.5 per cent respectively reflected organic growth. Earnings emerged at 3.15p (1.62p) on a net basis or 2.94p fully diluted. The directors intend to propose payment of a dividend for the current

in fasteners

SEP Industrial Holdings, the Surrey-based maker of engineering products, has acquired Jaton Holdings, a distributor of industrial fasteners. Under the terms of the deal SEP is paying £1 for Jaton plus

a further £1.87m in respect of claims by Jaton's former parent, Tollgate Holdings, now in liquidation, against Jaton.

Olives Property hit by write-off

Olives Property is to write off its investment in Continental Paper as an extraordinary loss at December 31 1992, following Continental going into receiv-Olives has a total investment

shares of £1, in Continental and its UK subsidiaries. The effect of that, and eliminating capital reserves resulting from the sale of ordinary shares in Continental in March 1992 when it ceased to be an

of £1.35m, represented by 7.5

per cent cumulative preference

associate, is to reduce Olives' net assets from 71p at end-1991

Microvitec offshoot in MBO for £2.5m

Microvitec, the information systems and services group, has sold its Logitek distribution business to management for \$2.49m cash, reducing gearing to under 50 per cent.

Net asset value of the lossmaking business is about £3m. The second half 1992 results of Microvitec were affected by depressed sales and low margins in Logitek, and that had been a factor in the decision to

Microvitec will now concentrate on its core businesses of designing, manufacturing and selling products, providing systems integration solutions and maintenance and software applications in the publishing and accountancy markets.

It will hold a 20 per cent stake in the purchaser, to be called Logitek Distribution.

33% asset rise at Fleming American

Fleming American Investment Trust saw its net asset value per share rise 33 per cent to 279.3p for 1992.

There was an increase in small company exposure to 25 per cent, where there is additional potential for capital

growth, said Mr Iain Saunders,

Gross revenue rose from

£3.87m to £4.11m. Higher

cut in earnings from 1.26p to 0.73p, and the dividend is reduced from 1.25p to 0.7p with a final of 0.35p.

Whitbread sells last of Euro Pizza Huts

Whitbread, the brewing and retailing group, has completed the disposal of its European Pizza Hut operation with an agreement to sell its 17 outlets in France to Pizza Hut International, the PepsiCo subsidiary which owns the brand.

International are continuing to expand their joint venture in the UK, which now has nearly 300 restaurants and delivery

BOARD MEETINGS The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose or considering dividends. Official indications are not available as to whether the dividends are imprime trifiels end the subdividends shown below are based mainly on test year's timestatives.

InterintePirture Dates
InterintePietcher Challenge Ind Control Services Ind Control Services Indianated In Feb. 17 Feb. 11 Apr. 7 Mortgage Securities

£29,300,000

Class A

due 2023

Notes will carry an Interest Rate of 6.675% per annum. Interest payable on the relevant

interest payment date 30th April, 1993 will amount to £1,664.18 per £100,000 Note.

Agent Bank: Bank of Scotland

MORTGAGES NOTICE OF INTEREST RATE VARIATION

The following interest rates will apply from 1st February 1993 for loans not yet drawn and from the first payment date on or after 1st March 1993 for existing borrowers.

> Home Loan Rate 7.99% per annum. Stabilised Charging Rate 8.29% per annum.

This notice does not apply to loans from Central Banking Services.



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set lack

Whitbread and Pizza Hut

COMMODITIES AND AGRICULTURE

Canadian output cut fuels LME zinc price rally

By Kenneth Gooding,

ZINC PRICES jumped to fresh eight-week peaksat the start of trading on the London Metal Exchange yesterday as the market absorbed news that Cominco, the Canadian group, is to cut its production of the metal by 50,000 tonnes this

But profit-taking forced prices to retreat and analysts suggested further substantial cuts in the output of refined zinc were needed if prices were to move back up to the industry's break-even level of 54 US cents to 55 cents a lb (\$1,190-\$1,212 a tonne).

We need two or three more cuts of the Comunco size if stocks are to come down and prices to rise," suggested Mr Wiktor Bielski, analyst at Carr Kitcat & Aitken, part of the Banque Indosuez Group, "I don't expect any other producers to follow [Cominco] quickly but if the zinc price stays at the present level for another three months there will be more producer cuts."

Zinc for delivery in three months touched \$1,140 a tonne on the LME in early trading yesterday before easing back to close at \$1,129.75, still \$11.75 up

on Friday's close. Last week Pasminco of Australia announced a restructuring that would remove about 25,000 tonnes of zinc a year from the market but Mr Bielski year. oil prices steady on **Opec hopes**

significant because they involved a reduction in refined NORTH SEA Brent oil prices firmed yesterday after adding metal production rather than more than \$1 a dollar a barrel mine output. He estimated that late last week in response to another 50,000 to 100,000 tonnes US proposals for an oil import of refined metal production tax. However, the price of would have to be cut this year North Sea Brent crude for simply to bring the market March delivery slipped back back into balance. However, as towards the close of the marworld zinc stocks had risen to ket to end barely changed from Friday.

Traders expressed the belief the equivalent of 9 weeks consumption, more cuts would be

reduced to about five weeks to nothing, could galvanise the consumption before zinc prices Organisation of Petroleum would show any substantial Exporting Countries to take action to support oil prices.
Indeed, initial steps by Mr
Alirio Parra, Opec president,
to secure agreement for a cut Sumitomo Metal of Japan said depressed prices were forcing it to cut nickel production of around Im barrels a day in from April 1 to an annual rate of 15.900 tonnes for at least the Opec output for the second first half of the 1993-94 finanquarter seems to have formed cial year. Analysts estimated consensus. Nigeria indicated this might take 5,000 tonnes yesterday it would cut its production from its current outout of the market this year. put level which it says is 2.4m not nearly enough to make an

that the US proposals for an

import tax, even if they came

Overall Opec output remained high in January at 25.05m h/d according to Petroleum Intelligence Weekly, the trade publication, compared with the organisation's ceiling of 24.58m b/d.

Market traders believe Opec could have problems making its next deal stick since members have signally failed to abide by the current programme of cuts. There is no doubting their seriousness over a production cut, but will they follow through and will it be 1m barrels?" said Mr Gary Ross, chief executive of Petroleum Industry Research Assoclates in New York.

Nevertheless, hopes for a production cut by Opec members should support crude prices in the run-up to the next meeting on February 13. There is some doubt about whether refined product prices

in Europe will benefit from any action by Opec as much as crude prices. Cambridge Energy Research Associates points to high product stocks, low demand and mild weather which have depressed prices. Algeria's state oli and gas monopoly, Sonatrach and British Petroleum signed a \$45m exploration agreement in Algiers at the weekend, Francis Chiles reports.

blocks around Sour El Ghoz-Algiers, a region where oil was first exploited 50 years ago but where virtually no exploration has been conducted recently. The agreement also allows for the joint exploitation and marketing of gas.

COCCA - Landas FOX

Close

Previous High/Lov

North Sea

By Deborah Hargreaves

had been smartened up and the food served standards. But beneath the new paint it was still possible to glimpse the scars of 40 years of neglect. The grocer's shop next door was in a similar state and the newly-installed shelves were an obvious indication of recent investment. But most of the rest of the buildings in this village of Buchholz in the former East German länd of Brandenburg. 50 km (30 miles) south-west of Berlin, still looked drab and unloved, much as they did

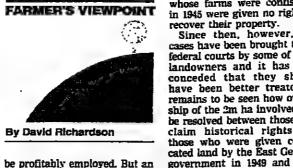
HE OUTSIDE of the cafe

I was visiting the local farming company. Less than three years ago most of its land and farm buildings formed the basis of a production co-operative. But these are no longer permitted under the united federal government. All 4,500 that existed under the previous regime have been liquidated to be converted into partnerships or corporations or split up into small farms.

Responsibility for this rural restructuring is with the Berlin-based Treuhand and although it is now more than three years since the wall came down much still remains to be completed. Indeed the Trenhand is still having to administer hundreds of farms, many of which are insolvent and still losing money.

Reasons for the slow progress are many and varied. In spite of a reduction in the total farm labour force in the five former eastern länder from 848,000 to 208,000 there are still probably twice as many as can whose farms were confiscated

Eastern German farming needs more pruning



be profitably employed. But an the continuing dispute over ownership of thousands of individual parcels of land.

Back in May 1945, when the Russians took over the admin. istration, the new rulers confiscated all the farms of more than 100 hectares (250 acres). Of the total East German land area of 6m hectares one-third was taken and in 1949 redistributed in small parcels among farm workers.

It was not until the second phase of the communist land reform, which began in 1953, that all of the farmland including the small farms created in 1949, were thrown together and merged into large co-operative units. Later still the manage-ment of arable land on the now massive farms was separated from that of the large intensive livestock units that had been built on it.

The Treaty of German Unity which was agreed in 1989 decreed that only those farmers, or their successors, who were forced into co-operatives from 1953 onwards would be entitled to reclaim their land. The original larger landowners

in 1945 were given no rights to

Since then, however, test cases have been brought to the federal courts by some of those landowners and it has been conceded that they should have been better treated. It remains to be seen how ownership of the 2m ha involved will be resolved between those who claim historical rights and those who were given confis-cated land by the East German government in 1949 and have since believed it was theirs.

Needless to say, however. binding decisions on who owns what are central to the security and viability of the new farming corporations. The one in the village of Buchholz is a good example.

Under the communist regime the 1,200 ha carried 1,500 cattle (of which 500 were dairy cows) and ran an intensive 300-sow pig breeding herd, finishing all the progeny for meat. The labour force was 110 people.

As the managing director admitted while we enjoyed some refreshment in the village café it was quite a shock when the community suddenly found itself having to try to operate according to market forces. Indeed when the magnitude of the problem was realised there was a temptation to dissolve the whole enterprise.

After further consideration, however, it was decided to form a limited company from among the workers and attempt to make the farm profitable. The pig enterprise was closed because the buildings, put up only 12 years before. were inconvenient and would

have taken more labour than mous impractical concrete sheds now stand empty as a monument to a failed system.

A review of the cattle opera-tion revealed that it too was losing money by European Community standards, and numbers were drastically reduced. The beef enterprise was cut to just 70 head of bull beef and the dairy herd to 385 very ordinary milkers, plus replacement young stock. The manager said he intended to improve the quality of the herd by breeding his own replacements from the present cows; a task which has taken many an expert, enthusiastic cattle breeder a lifetime to achieve.

He does not have that much

Meanwhlie on the arable side of the farm it was decided to put 30 per cent of the land into set-aside in order to guarantee some income in the form of EC compensation payments. Needless to say the labour force has been cut by almost 80 per cent to 24 people. I judged that to compete with most other EC farmers and produce commodities at community prices it would be necessary for the management to reduce staff again to no more than 12.

Overshadowing it all is the fact that the ownership of some of the land being farmed, including that on which the main farm buildings stand, is still in dispute. The manager hopes that the federal government will provide time for this to be sorted out by allowing those who occupy the land to lease it for 12 years.

Labour cuts have not gone far enough to put the agricultural sector back on its feet hand will agree to extend the repayment schedule for loans it made to the Buchholz farming company and continue to forgive interest payments Altogether these amount to something like film and as the manager admitted the company has still made substantial losses in each of the two years

it has been trading. He was convinced that everything would come right and the farm would be showing a profit within two or three years. I did not like to tell him my opinion that without a great deal more financial belo from the federal government his company's position was hopeless. And this was said to be one of the better examples of a privatised East German cooperative.

United Germany's new agriculture minister, Mr Jochen Borchert, appointed 10 days ago, will understand the problems of former east German agriculture better than most. His father's farm was one of those forcibly merged into a big co-operative in 1953. The family fled to the west at that time taking their young son, Jochen, with them. Since reunification he has successfully reclaimed ownership of the land and is currently renting it to another farming com-

So, he will have an intimate knowledge of the strong emotions and enormous financial difficulties involved. But whether it is possible for him to be successful in using that knowledge to find solutions to these most intricate problems that are acceptable to all con-

Gold production record

By Kenneth Gooding

GOLD PRODUCTION outside the former eastern bloc countries reached a new peak last year, according Mining Jour-nal's International Gold Newsletter. It is estimated to have risen 3.4 per cent or 59.9 tonnes from the 1991 level, from 1,781.6 tonnes to 1,841.5 tonnes. Mines in the US are esti-

mated to have shown the biggest tonnage increase: 27.6 tonnes or 9 per cent, to 327.6 tonnes, mainly because of the continued expansion of several

South Africa's gold output also remained buoyant and was up by 12.8 tonnes, or 2 per cent. to 613.9 tonnes.

in gold production in 1991, reversed the trend last year and produced an extra 3.5 per cent or 8.5 tonnes to take its total to 242.7 tonnes. This was still a little short of 1990's record 243.1 tonnes.

Canada is one of the few bla producers where output is estimated to have fallen. Mining Journal suggests output was down by 13.6 tonnes or nearly 8 per cent to 163.1 tonnes because of a large number of mine closures in 1991-92, most of them higher-cost under-

required to whittle them down.

Stocks would have to be

impact on prices," said Ms

Karen Norton at Billiton-En-

thoven Metals, part of the Royal Dutch/Shell group.

Billiton in its latest Metals

Report points out that most of

the several nickel production

cuts which have been

announced are mainly reduc-

tions in planned 1993 output

rather than genuine cuts. It

still expects a nickel supply

surplus this year and for the

price to fall from an average of

\$3.18 a lb in 1992 to \$2.75 this

ground mines. Production is also estimated to have failen in Brazii, by 8 tonnes (10 per cent) to 72 tonnes. The most notable increases last year were in indonesia (up by 21.7 tonnes or 120 per cent to 40.1 tonnes): Papua New Guinea (up by 11.2 tonnes or 17.5 per cent to 75.5 tonnes) and Ghana (up by 12.2 tonnes or 47 per cent to 38

newsletter, says that, in spite of the extended decline in prices last year, many gold mines survived through forward selling and more selective mining, which yielded higher grades.

Soviet collapse leaves Indian tea trade in a stew

Kunal Bose reports on the price being paid for over-dependence on a single market

TO OTHER single factor has done as much harm to the international marketing of Indian tea as the over-dependence on one single market, the erstwhile Soviet Union, which in 1991 took 104.5m kg out of total Indian export of 203m kg.

Assured of such a big market, indian exporters withdrew largely from several traditional markets, including the UK, and the vacuum was filled largely by Kenya, Bri Lanka and Malawi. But last year, India had to resort to aggressive marketing in the countries The agreement covers five which it had earlier vacated. constituents bought only about 45m kg.

> In spite of the sharp setback in Russian purchases, India could ship more than 180m kg of tea in 1992. The Indian tea companies cannot, however,

> > **Chonne**

claim credit for the fairly high level of exports as this was facilitated to a great extent by a shortfall of more than 125m kg in world tea production.

According to Mr Mumtaz Ahmad, director of McLeod Russel, while the Indian tea producers were happy selling bulk teas to the Soviets at "artificially high rupes prices because of a skewed rupee rouble exchange rate", many other big tes importing countries got used to the "light and bright Kenyan teas whose quality remain uniform throughout the season. The quality perception of tea drinkers has undermany countries." Assam tea. on the other hand, is thick and creamy and its quality does not remain uniform throughout the year. An international blender using Assam tea has,

therefore, to maintain a high

WORLD COMMODITIES PRICES

n, 89.7% purity (8 per tonne)

Close

1194.5-6.5 1215.5-6

At the recent international

tsa convention in Delhi, some overseas delegates complained that India, which earlier could sell any tea in the Soviet Union, had neglected quality. Mr Krishna Kumar, managing director of Tata Tea, concedes that "our manufacturing processes, both in the field and the factory were geared to offer a product-mix to a particular buyer which now require a complete review and redefini-Moreover, as the Indian tea

industry made handsome profits, thanks to the Soviet buybecame complacent and the cost of production rose sharply. The government also did not feel shy about making tea the most taxed industry in the country. But with their

162,416 lots

167,862 lobs

Total daily turnover 46,911 lots

Total daily turnover 3.134 lots

(Prices supplied by Amalgameted Metal Trading)

1217-7.5

AM Official Kerb close Open Interes

nies are desperately seeking tax relief

According to Mr Susim Mukul Datta, chairman of Hindustan Lever, the two principal challenges faced by the indus-try are "re-establishing itself in the markets where it has become near strangers and competing with the low cost producers who are attuned to the tastes prevalent in these markets.

India may be producing a lot of bad teas, but it also grows some of the finest in the world. Besides assurances about quality and competitive prices, to Mr Ahmad, want to be sure that India will remain a reliable supplier of tea in the long run.

The doubt arises from the fact that the 540m-kg Indian profit margins now under domestic market is growing at

severe pressure, the tea compa- an annual average rate of 3 per cent. The international buyers also have strong reservations about the export infrastructure, including documentation and shipping facilities available in India, which will have to be improved significantly to catch up with neighbouring Sri Lanka.

There is a consensus in the industry that Indian tea production can be raised substantially by changing certain cultivation practices and raising the rate of replantation. While the average yield of tea in India is 1.761 kg a hectare. clones giving yields of more than 3 000 kg :

available. Mr Ahmad believes that Indian tea production by the turn of the century could be raised to 1,000m kg, which plus of at least 250m kg.

MARKET REPORT

New York arabica COFFEE prices were near session highe at midday in a technical correction to last week's price plunge. London's robusta market continued to claw back some lost ground, closing with gains of up to \$12. Dealers said they were looking for a close above 60 cents for the New York March contract to give the recovery added momentum, although conditions were nervous and a resumption of the downtrend could still not be ruled out. ICO talks about a new pact end on Friday. London COCOA futures closed with gains of around £21,

London Markets SPOT MARKETS

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boosted by the weakness of sterling against the dollar. Dealers said the market had convincingly breached resistance at £723 a tonne and should now move up to test the £742-£743 area on May. On the LME COPPER traders were awai Chile Work Impr strik COPP Som

Ca SUGA

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				<u></u>	355.4	355.8	0	0
				SELVE		oy oz, cent	Virgy oz.	
nce	-	vlupe 1	zient		Glove	Previous	High/Low	
00-33	2.00 2	226.004	228 00	Feb	386.7	385.2	367.0	366,0
35-34	1.55 •			Mar May	367.5 369.9	386.0 368.4	369.0 371 5	364.5
50-81.6	5 0 6	54.00-5	8 00	لازال	372.1	370.6	373 5	367.0 369.5
8				Sep Dec	378.3	373 Q 375.8	375.0	372.0
<u> </u>	ielis.		Puts	مجل	379.3	377.6	579.6 0	376.0 0
		Mar		Mar May	382.7 385.6	381.3	383.5	382.0
e Mar	Jun		Jun	Jul Jul	388.7	384.1 387.2	0 388.0	G 388.0
22 11	39 39	16 30	24 34	жан		OPPER 25,0		300.0
5	28	48	49		Close			CSV 106
	atts		าเสธ			Previous	High/Low	
48	77	24	55	Ma/	98.50 98.95	98.50 98.95	98.55 99.20	98.50 98.60
24	54	50	BT	Apr	99.20	99.20	99.30	99.15
10	36	85	112	Jun Jun	99.45 99.65	99.60	99.65 99.40	99.20
Mar	May	Mar	May	Jul	W. 65	99 75	99.90	99.40 99.50
				Aug Sep	100.10	99.85	100.90	100.00
62 29	88 56	6 23			100 25	100.05	100.25	100.00
10	37	54		CRUD		Rt) 42,000 (erret
Mar	May	Mar	May		Latest	Previous	High/Love	
32	55	7	19	Mar Apr	20.23 20.25	20.26	20.48 20.47	20.17 20.21
17 8	40 30	17 33	29 44	Apr May	20 30	20.35	20.50	20.25
•	30	20	44	Jun Jul	20 53 20 35	20 39	20.51	20 28
Mar	Apr	Mar	Apr	Aug	20.35 20.40	20.43 20.48	20.55 20.46	20.31 20.34
52		6		Sep	20.47	20.49	20 59	20.40
32 19	- 58	24	30 61	Dai Nov	20 47 20 47	20.51	20.46	20.41
7	39	35	_	Dec	20.47 20.47	20 51 20 50	20 47 20 54	20 41
								-0.741
					•			

EAT	MQ OIL 4	2,000 US 91	lite, cents	US galls	Ch	icag	0		
	Latest	Prinnaus	High/Lov				·		_
Anr	56 60	56.64	57.30	58.35	3012		000 by min:		
or	56.50	56 59	67.30	56.35	_	Ciase	Previous	High/Lo	RF.
ř	86.15	56.19	86.90	56.00	Mar	573/2	574/0	573/6	Т
ı	55,85 55,90	55.99 56.19	96.60 76.10	65 85 56,90	May	575/4	575/6	576-0	
	56,70	56.79	57.00	56.65	34.6	580/0	579/6	560/2	
	58.30	57.94	58.30	50.00	Aug	581/0	581/0	581/0	
	69,25	59.94	59.26	89.25	Sop	580/0	580/6	580/0	
	60,00	59.74	60.00	60 00	How Jan	587/6 594/4	\$86/2	588/0	
	60.48	60.54	60.75	60.45			593/6 . 60,000 lbs;	594/4	-
9	A ID Iom	Rec[/IDmin	i		-				_
	Ciços	Previous	High/Lov	·	Mar	Close	Previous 20 76	High/Lov	-
	920 949	912 941	924 851	896 827	May	21 22	20.98	21 23	
	978	986	975	989	A/I	21.43	21 20	21.45	
	1903	961	1993	998	Aug	21.48	21.28	21.50	
	1037	1005	0	0	Sop	21 60	21,26	21.50	
	1077	1060	1060	1052	Oct Dec	21.50 21.62	21 26 21 37	21,50 21,65	
	1093	1001	10/7	1073	Jan	21.65	21,41	0	
	1113	SCHOOL STATE	1097	1085	_				_
	1177	1124 1154	0	0	-UTA	Close	AL 100 lons, Provious	S/ton High/Lon	-
	EE -C- 37	,500lbs; cer	ita/ibs		Mer	179 8	16) 2	100.7	-
	Close	Previous	High/Lov		May	180.8	181 4	181 1	
					Jul	181 8	162.6	182 5	
	60.95 66.55	58 30 64 25	61 00 66 60	58.75	Aug	182.5	183 4	183.0	
	88.40	65 90	68 40	64.70	Sop	163.4	184.2	183 &	
	70 10	68.00	70.20	86.60 68.50	Oct	185 0	185 3	101.0	
	72.90	70.70	72.90	71.40	Dec Jan	186.7	187.0 187.8	186 B 0	
	75.25	73 30	0	0					_
_	77.50	75.25	0	0	MAIZE		min; conts/:		_
		*11" 1120				Ulose	Proview	High/Low	<u>'</u>
	Close	Previous	High/Lov	•	Mar	210/4 321/4	214/4 2 22/ 2	214/2 222/2	
	8.25	6.30	B 33	8.25	Jut	229/0	229/8	229/4	
	8.50 8.64	8.57	8.58	A.50	Sep	235/6	235/6	235/8	
	8.56	8,70 8 61	8 68 6.60	8.64	Dec	242/2	242/4	242/4	
	8.81	8.55	8.66	8.54 8.60	Mar	249/0	249/4	249/0	
	8.64	8.61	0	0	WHEA		ı min; conta/i		_
		cents/lbs			-	Close	Pravious	380/2	_
-	Close 60.00	Previous	High/Lov		Mar May	379/2 350/6	380/0 352/6	352/0	
	59.20 80.03	59 34 60 18	59 30 60 05	56.55	Jul	329/4	326/6	330/0	
	61.05	61 15	60 05 61.05	59.51 60.65	Sep	332/0	331/4	332/0	
	60.60	60 52	60.80	60 50	Doc	339/0	338/4	340/0	_
	59.70 60.40	59.55 60.25	59.75	59 55	LIVE	ATTLE 40	,000 lbs; con		_
	60 95	60 80	0	0	<u>-</u>	Close	Provious	High/Low	_
	GE TRICE	15,000 lbs,	conts/lbs		Fob Apr	78.250 77.300	77.600 76.850	78 350 77,425	
	Close	Previous	High/Low		Jun	72 525	72 525	72 625	
•	68 30	71 65	71,90	68.20	Aug	70 675	70 850	70700	
	71,90	74 90	75.90	68.20 71.40	Oct	71 475	71.400	71.525	
	75.00	77 35	77 40	74 30	Dec	71 925	71.850	71 950	_
	77.30	79 95	10.75	77 25	LIVE	OGS 40,0	00 lb, cents/1	pa	
	60 05 83 35	81 75 EN 95	81.75	60 00		Closo	Provious	High Low	-
	85.80	67.60	86 00 87.55	83 50 86 60	Fob			44 100	-
	86 80	89 05	M 00	89 00	Apr	43 800 43 700	44 025 43 800	43 975	
	86.80	0	0	0	J140	48 350	48.475	48 700	
					A CALL	47,700	47.650	47 960	
	ICES_			7	Aug Oct	45 525	41.760	45.850 41.750	
	TERS (8	asa Septor	mber 16	- 1601	Dec	41,450 42,450	41 750 42 700	42 650	
	Feb 1	Jan 29	mnth ng	0 W 800	PORK		40,000 Fba: C	pots/ib	_
	17177	1702 1	1705,7	1577.8		Closo	Provious	High Low	_
		Base: Dec.	31 1974 =	100)	Fob	35 825	34,975	36.000	_
	Jan 29		Mnth Ag		Mar	36 350	36 750	36 700	
					May	37 475	36 750	37 800	
	121.67	121 31	121.65	117 24					
ot	121.67 95 12! 58		121.65 121.98	117.36 122.73	Jul Aug	37 850 36 900	37 200 36 200	38 200 37 100	

_	IDEANS 3,1	300 bu min: d		NISTO!
	Close	Previous	High:'Low	
Mar	573/2	574/0	573/6	580/
May	575/4	575/6	576-0	571/
au Aug	580/0 581/0	579/6 581/0	580/2 581/0	576/- 876/-
Sop	580/0	580/6	580/0	577/r
Hov	587/6	586/2	588/0	\$607
Jan	594/4	593/6	594/4	591/
BOYA	BEAN OIL	60,000 lbs; c	conts/lb	
	Close	Previous	High/Low	
Mar May	21.00 21.22	20 76 20.98	21.02 21.23	20 50 20 80
M	21,43	21 20	21.45	31,00
Aug	21.49	21.26	21.50	21.10
Sop	2 (60)	21,26	21.50	21 10 21,20
Oct Dec	21.50 21.62	21 26 21 37	21,50 21,65	21.20
Jan	21.65	21.41	0	0
COYA	BEAN ME	AL 100 lans,	S/ton	
	Close	Provious	High/Low	
Mar	179 6	161 2 181 4	100.7	179.5 180.0
May Jul	180.8 181.8	161 9 162 B	181 1 182 5	181,4
Aug	182.5	183 4	183.0	182.1
Sep	163.4	184.2	163 &	183 3
Oct Dec	185 G 185.7	185 3 187 0	100.0	185 0 185.7
Jan	107.1	187.8	186 B O	Ö
MAIZ	E 5.000 bu	min; conts/5	Blo oushal	
	Ulose	Province	High:Low	
Mar	2104	214/4	214/2	213/0
May Jul	321/4 229/0	222/2 229/8	222/2 228/4	226/4
Sep	235/6	235/6	235/8	235/0
Dec	242/2	242/4	342/4	241/2
Mar	249/0	249/4	249/0	248/2
WHEA		min; conta/6	Hallandram	
Mar	C/064	Pravious 380/0	380/2	375/0
mar May	379/2 350/6	352/6	352/0	348/0
كيال	329/4	326/6	330/0	326/0
Sep Doc	332/0 339/0	331/4 338/4	332/0 349/0	329/4 336/6
				_
LIVE	CATTLE 40.	000 lbs; cont	s/lbs	
LIVE	Close	000 lbs; con	e/ibs High/Low	
Feb	Close 78 250	Provious 77.500	High/Low 78 350	
Fob Apr	78 250 77.300	Provious 77.500 76.850	High/Low 78 350 77,405	76.20
Feb	Close 78 250	Provious 77,500 76,850 72,525 70,850	76 350 77,425 72 625 10 700	76.20 71 70 70 00
Fob Apr Jun Aug Oci	78 250 77,300 72 525 70 675 71 475	Provious 77,500 76,850 72,525 70,850 71,400	78 350 77,425 72 625 70 700 71 525	76.20 71 70 70 00 70 75
Fob Apr Jun Aug Oel Dec	Close 78 250 77,300 72 525 70 675 71 475 71 925	Provious 77,600 76,850 72,525 70,850 71,400 71,850	High/Low 78 350 77,425 72 625 10 700 71 525 71 950	76 95 76.20 71 70 70 00 70 75 71 35
Fob Apr Jun Aug Oel Dec	Close 78 250 77,300 72 525 70 675 71 475 71 925	Provious 77,500 76,850 72,525 70,850 71,400	High/Low 78 350 77,425 72 625 10 700 71 525 71 950	76.20 71 70 70 00 70 75
Fob Apr Jun Aug Oel Dec	Close 78 250 77,300 72 525 70 675 71 475 71 925	Provious 77 500 76 850 72 525 70 850 71,400 71,850 00 lb, cents/fil	High/Low 78 350 77 425 77 425 72 625 70 700 71 825 71 950 99 High/Low 44 100	76.20 71 70 70 00 70 75 71 35
Fob Apr Jun Aug Oct Doc LIVE H	Close 78 250 77 300 72 525 70 675 71 475 71 925 10 GS 40,00 Closo 43 800 43 700	Provious 77 500 76 850 72 575 70 850 71,400 71,660 10 b, conte/fil Provious 44 025 43 800	High/Low 78 350 77,425 77,425 72 625 10,700 71 525 71 150 93 High-Low 44 100 43 975	76.20 71 70 70 00 70 75 71 35 43.77 43.45
Fob Apr Jun Aug Oct Doc LIVE I	Glose 78 250 77,300 72 525 70 675 71 475 71 925 10 GS 40,00 Gloso 43 800 43 800 43 350	Provious 77.500 76.850 72.525 70.850 71.400 71.850 10. conts/fil Provious 44.025 43.800 48.475	High/Low 78 350 77 425 72 625 70 700 71 525 71 950 89 High-Low 44 100 43 975 48 700	76.20 71 70 70 00 70 75 71 35 43.77 43 45 48 16
Fob Apr Jun Aug Oct Doc LIVE H	Close 78 250 77 300 72 525 70 675 71 475 71 925 10 GS 40,00 Closo 43 800 43 700	Provious 77 500 76 850 72 825 70 850 71.850 10 b, cents/li Provious 44 025 43 800 48 475 47.850 48 800	High/Low 78 350 77,425 72 625 70 700 71 525 71 950 99 High-Low 44 100 43 975 48 700 47 960 45 860	76.20 71 70 70 00 70 75 71 35 43.77 43 45 48 16 47 50 45.42
Fob Apr Jun Aug Oel Dec LIVE I Fob Apr Jun Aug Oel	Close 78 250 77.300 72 525 70 675 71 475 71 925 40 GS 40,00 Close 43 800 43 800 43 700 45 350 47,700 45 925 41,450	Provious 77 500 76 850 72 825 70 850 71.400 71.850 00 lb, cents/fit Provious 44 025 43 800 48 475 47 680 41 750	High/Low 78 350 77,425 72 625 70 700 71 525 71 150 99 High-Low 44 100 43 975 48 700 47 950 41 750	76.20 71 70 70 00 70 75 71 35 43.77 43 45 47 50 45.42 41 45
Fob Apr Jun Aug Oel Doc LIVE I Fob Apr fun Aug Oel Doc	Close 78 250 77 300 77 525 77 675 71 475 71 925 10GS 40,00 43 700 43 700 44 7,700 45 925 41,450 42 450	Provious 77.500 76.850 72.525 70.850 71.400 71.850 10 lb, cents/fil Provious 44.025 43.800 48.475 47.680 41.750 42.700	High/Low 78 350 77,425 72 625 10 700 71 525 71 150 99 High/Low 44 100 43 375 43 700 47 960 45 850 42 850	76.20 71 70 70 00 70 75 71 35 43 45 48 46 47 50 45.43 41 45
Fob Apr Jun Aug Oel Doc LIVE I Fob Apr fun Aug Oel Doc	Close 78 250 77 300 77 525 77 675 71 475 71 925 10GS 40,00 43 700 43 700 44 7,700 45 925 41,450 42 450	Provious 77.500 76.850 72.525 70.850 71.400 71.850 10.cents/fil Provious 44.025 43.800 48.475 47.680 41.750 42.700	High/Low 78 350 77,425 72 625 10 700 71 525 71 150 99 High/Low 44 100 43 375 43 700 47 960 45 850 42 850	76.20 71 70 70 00 70 75 71 35 43.77 43 45 47 50 45.42 41 45
Fob Apr Jun Aug Oct Doc LIVE I Fob Apr Aug Oct Doc	Close 78.750 77.300 77.300 72.525 70.675 71.475 71.925 10053.40,00 43.800 43.700 43.800 44.700 45.925 41.450 42.450 42.450	Provious 77.500 76.850 72.525 70.850 71.400 71.850 00 lb, cents/fil Provious 44.025 43.800 48.475 47.650 42.700 10,000 lbs; ce	High/Low 78 350 77 425 72 625 10 700 71 525 71 525 71 950 99 High/Low 44 100 43 975 44 700 47 950 42 650 41 750 42 650 High/Low	76.20 71 70 70 00 70 75 71 35 43.77 43.47 48.16 47.50 45.42 41.45 42.45
Fob Apr Jun Aug Oel Doc LIVE I Fob Apr fun Aug Oel Doc	Close 78 250 77 300 77 525 77 675 71 975 71 975 71 975 71 975 43 800 43 800 44 8350 47 700 45 925 41 450 42 460 8ELUES 4	Provious 77.500 76.850 72.525 70.850 71.400 71.850 10.cents/fil Provious 44.025 43.800 48.475 47.680 41.750 42.700	High/Low 78 350 77.455 72 625 10 700 77.1 550 77	76.20 71 70 70 00 70 75 71 35 43 45 48 46 47 50 45 42 45 42 45
Fob Apr Aug Oct Doc LIVE I Aug Oct Doc PORK	Close 78 250 77 300 77 307 72 525 70 675 71 475 71 925 60GS 40.00 43 700 43 800 43 700 45 825 41,450 42 450 8ELLES 6 Close 35 825	Provious 77.500 76.850 72.525 70.850 71.400 71.850 00 lb, conts/ll Provious 44.025 43.800 48.475 47.680 48.750 42.700 10,000 lbs: co	High/Low 78 350 77, 455 72 625 10 700 71 525 71 150 99 High-Law 44 100 43 975 48 790 47 950 605 41 750 605 41 750 605 41 750 605 605 605 605 605 605 605 605 605 6	76.20 71 70 70 00 70 75 71 35 43.77 43.45

THE UK SERIES

Equities near peak in higher volume

THE LONDON stock market appeared in no doubt yesterday regarding the developments of last weekend, when the UK prime minister denied press reports of an impending 2 percentage point cut in base rates, while devaluation of the Irish punt threw the ERM currencies into turmoil. Investors took the view that economic growth remains the UK gov-ernment's top priority, with weakness in sterling and the consequent inflation risks

lower down the agenda.

The fall in the pound, an immediate benefit to export prospects, brought strong gains across the range of the blue chips, and belief that rates will be reduced at Budget time in six weeks drove interest rate-linked issues ahead.

Share prices rose sharply in another well-traded session The FT-SE 100 Index finished at 2,851.6, within 10 points of its all-time high, and showing a gain on the day of 44.4, or 1.6 per cent. At the day's peak, the Pootsie touched 2,854.5, press ing hard on the all-time high of 2,861.5 achieved on January 4

this year. Investment demand finally spread across the full range of equities, and the FT-SE Mid 250 index kept pace with the FT-SE 100 to record a gain of 1.2 per

non-Pootsie stocks, slightly higher than last week, made up just over 64 per cent of the day's Seaq volume total of 793.4m shares. The weight of investment activity in equities was signalled again by a high retail worth of £1.51bn in Fri-

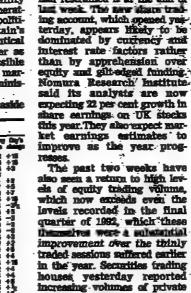
Equity analysts appeared ready to see sterling renew its fall, perhaps to the DM2.30 currency specialists, would have the same effect on corpo-rate earnings as a one-point reduction in base rates.

The currency effect was most noticeable in the oil sector, which heavily outperformed the rest of the market. Close behind were the building material, property and banking sec-tors, all three likely beneficiaries from lower interest rates. Out of favour, on the other

TRADING VOLUME IN MAJOR STOCKS

the switch to growth stocks coincided with uncertainty among the electricity generating issues in the wake of politi-cal calls for aid to Britain's coal-industry. Pharmaceutical shares continued to suffer as investors reacted to possible shifts in the US medical market under the Clinton adminis-

The equity market put aside



weight of rights issues which had restrained it at the end of

the contini tional tradi		Of Institut
Accom	t Dealing	Detec
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Sellers hurt Glaxo

LEADING UK pharmaceuticals group Glazo was one of the few significant casualties in an otherwise very buoyant London market yesterday, as US investors sold the international drug manufacturer heavily. Analysts, seeking a rationale focused on an article in a US financial magazine, but the slide in the shares appeared to herald weakness throughout

The US article, officially published yesterday, featured an interview with four senior institutional investors. One highlighted Glaxo and Merck as his key sells, arguing that Glaxo's gross margins are 82 per cent while pre-tax margins are only 35 per cent.

Glaxo shares, which had been up 16p at the start of trading on the beneficial effect of a ling, turned around to record an equivalent fall to 678p on heavy turnover of 7m. The slide prompted marketmakers to look around for the next victim. Wellcome, 14 ahead at first, closed 25 down at 878p.

Demand for RBoS

The best individual performance of any FT-SE 100 Index stock came from Royal Bank of Scotland (RBoS), which

NEW HIGHS AND LOWS FOR 1992/93

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94, DC PL, Loyde, Ryl, Bk. Soci, 728,
BREWESS (2) Vanc. Wednerspoon, BERRHESS
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Wednershome Risk, CONSEG. OMERICANTES
39 Bodycote, Beterley, Namson, Do 97; se
Cv., Do Win, GORTO & CONSETTED (9)
Berrat Deve., Bellwey, Boot (9), Orest
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Arcalestric NV., BICC Cop. 104, pc Cv. 728,
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raced up 21, or 9.1 per cent, to 251p, the highest level for the shares since the early 1980s. The rise compared with a 8.1 per cent increase in the FT-Actuaries banks index and a 1.6

per cent gain in the FT-SE 100. Much of the rise in RBoS was attributed to one of the leading marketmaking firms having to scramble to cover a short position in the stock, triggered by some rather exaggerated expectations of the price RBoS may get for Charterhouse Bank. The latter has been up for sale for many months and there are strong hints that two Conti-nental banks, Germany's EHF and Credit Commercial de France are each about to buy a 45 per cent stake, leaving RBoS

with 10 per cent Banking analysts said Charterhouse would probably fetch a sale price of £200m, but there were stories circulating in the market yesterday that a much higher figure might be on the cards.

LIG weakens

Photo-processing to condom tional (LIG) fell 22 to 2490 as the company warned that profits would be even lower than it

had signalled last year. The company took the unusual step of telephoning analysis individually rather than putting out an announcement via the Stock Exchange

information service. LIG said laboratory closures in the troubled photo-processing arm were taking longer than previously expected. Most pharmaceuticals specialists chopped their figures for this year and next. Smith New Court was at the low end, coming down by £4m to £33m for this year and by the same amount to 243m for 1994.

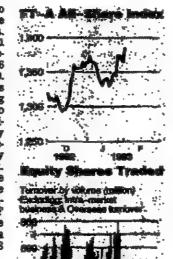
Arjo Wiggins firm

Troubled paper maker Ario Wiggins Appleton saw a rever-sal of fortunes as the company broker upgraded its recommendation. The shares rose to their highest level since plummeting in September when Arjo chop-ped its interim dividend. UBS Phillips & Drew moved

its recommendation from a corporate hold, which many would see as a sell recommendation in view of the firm's relationship with the company, to a long term buy. UBS believes the signs of recovery in the US – where Arjo gener-ates 75 per cent of its profits – and the recent management changes augur well for the company. However, the broker sounds a note of caution on prospects for high quality coated paper manufacture in continental Europe. The shares rose 10 to 173p with 4.7m traded, showing signs of a

Kwik Save adrift

Discount food retailer Kwik factors combined to build nega-tive sentiment against the stock. Prominent amongst these were reports that the pri-vate German discount food



Aidi is actively search ing for fresh superstore sites in the south-east. Kwik Save

There were also whispers that Asda would use the proceeds of its £347m rights issue last week to fund expansion of its Dales discount chain, again threatening Kwik Save's mar-ket domination. Asda fell 3% to 63%p ad in turnover of 25m, with a further 19.5m. done in

the options market. Finally, news that Iceland Frozen Foods is to strengthen its high street position through a joint venture with Littlewoods also weakened sentiment against Kwik Save. How-ever, the move was seen as good news for Iceland with analysts predicting that it would enhance earnings by around £80m by next year. Profit forecasts for this year

were increased from around 261m to £68m. Banks were in the vanguard of the market's savance, still responding to last week's interest rate cut, the prospect of more to come and reflecting increasing optimism ahead of the reporting season to be led by Lloyds Bank. The latter's shares jumped 19 to 559p, while NatWest moved up 17 to 459p and Barclays gained 16 to 438p. Abbey National rose 11% to 380 %p. The biggest turnover in the sector (10m shares) was in Bank of Scotland which closed 2% firmer at 133p. The property sector was buoyant as two brokers adopted more positive stances amid speculation of further interest rate cuts. Among those stocks benefiting yesterday, British Land added 11 to 209p, Land Securities 12 to 496p and

MEPC 12 to 364p.
The latest slide in sterling triggered a fresh flurry of tional buying of oil shares. BP jumped 8% to 254p -a two-day rise of 16%p-on

heavy turnover of 14m shares, with shares held by US investors now thought to account for some 23 per cent of BP issued capital. Shell advanced 15 to 573p on 4.9m traded. Second-line oil stocks raced ahead led by Clyde, 6 up at 46p and Gool, 7 firmer at 62p. Pre-

mier gained 1% to 29p on heavy turnover of 8.6m, still supported by bid speculation. Burman Castrol's big D-Mark exposure saw the chares climb 18 to 696p.

Among aerospace and engi-neering stocks, British Aerospace jumped 21 to 274p, in

The renewed strength led to speculation that the company may deliver a higher than originally forecast dividend for 1992. Vague talk of a possible hid for BAe from GBC, a penny easier at 290p, was also heard in some quarters.

Sterling's weakness against the D-Mark and dollar helped a number of internationally traded stocks. Hamen ruse 7 to 257%p, BAT Infestries gained

17 to 978p.
Auction house Christies International rose 14 to 155p on unusually high turnover of 10m shares as one investor bought a block of 5m shares at

a premium 1650 a share.
Rolls-Royce another beneficiary of Al Yamamah was also also boosted by the same sentiment and the shares pained 6%

to 138p. Broker's recommendation in the US led to strong demand for lightly Steel and the shares firmed 4 to 77p, with volume climbing to 18m by the close. Shares in Alexon jumped sharply on rumours that a predator was eyeing the retailer. Next was the candidate, although most analysts were sceptical. Alexon shares rose 9 to 74p, and Next 1% to 143 % D.

NatWest Securities shifted

FINANCIAL TIMES ROUTTY INDICES Feb.1 Jan 29 Jan 28 Jan 27 Jan 26 age 2207.5 2177.3 2184.8 2187.9 2188.9 4.29 4.35 4.38 4.32 4.31 5.44 5.47 5.05 5.00 5.02 21.45 1804.2 2250.9 4.80 5.34 6.80 18.22 21.80 17.19 145.0 180.6 Ordinary share Ord. Giv. yield Emiling yiel & fall P/E rails nit P/E rails nit that when 1070.0 4.28 LSS 18.00 18.00 12.00 18.00 18.00 18.00 18.00 2184.2 2187.7 2181.1 2187.8 2201.5 2204.5 2191.5 2201.1 2191.5 2208.4 2184.2 - Pais 1 Jan 25 Jan 25 Jan 27 Jan 28 30,866 30,852 35,017 30,962 - 1506.2 1446.2 1462.8 - 45,850 41,409 45,043 - 706.3 783.8 604.6 Lumbus report and indust Share lades: Tel. 0891 125001. Calls charged at 30picalanto chiup rata. 48p at all ciliur (anno.

EQUITY FUTURES AND OPTIONS TRADING

THE DECLINE of sterling and the subsequent hopes of a cut in interest rates led to a strong showing in the derivatives sector, on the first day of the new equity account, writes Joel Kibezo.

In stock index futures, trading in the March contract on the FT-SE opened at 2,843, which some traders took to indicate an uneventful session.

However, speculation that the UK government would be forced to can interest rates led to strong buying by both US and UK houses, driving March strongly forward to trade at a healthy premium for most of the day. Dealers said there was some good arbitrage activwas some good arhitrage ectivity at the higher levels.

In the afternoon, a strong

Wall Street only served to

boost further buying of the March contract and it closed at 2,870, up 48 from the previous finish and at a 17-point pre-minm to the underlying cash

The recent decline of inter-est rates now means that fair value has fallen to between nil and -1 for this account. Turnover was a healthy 10,018 contracts.

The traded options were also busy and saw turnover of 51,896 contracts by the close, with strong two-way business in Assa making a large contri-bution to the total. It had 19,578 lots transacted, and was followed among stock options by British Stool with 2,688 by British Steel with 3.568 contracts and Hanson with 2,437 lots. Volume in the FT-SE 100 option was 17,162.

its stance on Tesco, turning long-term seller of the stock downgrading and advising cli-mits to switch tuto J Salanderry or Kwik Save. The house blames Tesco's limited earnings growth potential. However, the shares gained 6 to 265p. helped by a Nomura upgrade. Sainsbury closed 5 shead at 550p. Kingfisher added 8 to 567p,

aided by a buy note from Kleinwort Benson, which believes the recent weakness in the shares overdone. The house also took Guinness off

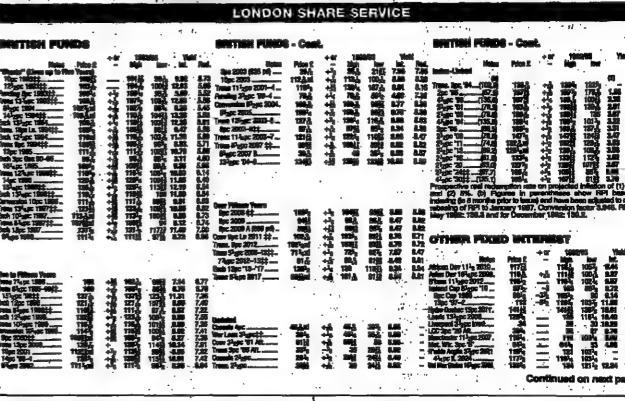
MARKET REPORTERS: Christopher Price, Joel Kibazo, Peter John, Steve Thompson.

Officer marked explanes

FT-A ALL-SHARE FT-SE MID 250 FT-SE 100 1384.44 +20.11 2988.8 +34.0 2851.6 +44.4 Ma Jam. Jun 27 FT-65 TM FT-65 SM FT-20.64 361 2607.2 2654.8 1382.5 1477.27 2846.9 2963.5 2580.2 2471.7 2832.5 6.23 6.35 6.36 5.53 6.14 6.33 5.82 1.94 2.83 2.77 1.96 +12 +15 +11 1893,3 1468,26 1478,56 1387.1 1472.27 1238.3 20.06 25.24 23.32 29.32 1504.37 1384.44 1489,51 1364,33 1483,97 925.55 952.74 763.65 2733.63 2462.08 365.79 562.23 369.01 401.73 +1.7 +2.7 +1.6 +4.0 +4.7 +1.6 906.08 941,51 757,23 2698.95 2420.77 1,53 0,77 0,26 1,02 14,06 0,00 0,98 0,00 0,39 905.78 938.12 963.78 - 864.31 927.98 771,72 2712,28 788.37 2483,70 1778,52 329.28 488.97 328.29 302.11 1593.47 Ajetak & Motel First Militar(18) Other Industrial(19) Conscious Congress 351.54 392.23 2021.52 255.19 397,89 2010.09 395,18 2025,13 2041.06 2.80 10.18 1.46 0.54 6.37 1.36 0.57 1.25 0.00 1723.34- 1666.71 1715.25 ¥47 1703.23 171485 1/13-25 1947-06 1362-14 3411-51 3026-73 1323-35 1968.86 1969.83 8403:15 8969.80 1368.31 1861.20 1361.52 2002.14 3378.17 3965.13 1295.45 +1.0 -709 +22 +1.5 +2.1 3427,94 4552.36 1267.97 107.5 27.36 1867.47 810.57 1864.33 814.01 1858.59 870.99 1125.76 758.95 1496.02 753.50 1022.51 19.09 20.50 19.81 1197.31 770.72 1094.98 757.58 +1.1 +1.7 1110.09 1470.04 1623.25 1480.63 1604.17 3,18 0,14 0,45 1,53 3,49 16,54 1,58 11,83 0,46 +1.3 +1.4 +1.2 +2.1 +2.0 -0.1 1461.86 1802.66 1469.36 1464.56 1406.43 1005.78 14,78 O OTHER DROWNS 145 1451.29 22.32 20.37 15.13 15.28 1601.39 1462.86 1473.34 1474.54 1482.04 1489,22 2638.54 1584.36 1687.21 3212.20 2550.76 1834.72 2604,35 1535,50 2833.72 24191 1577.85 1221.64 1703.74 3170.90 .+1.5 --6.7 +2.0 1678,67 3193,35 Telephone Water(13) 1696.71 1384.88 3203.14 2474.38 2408.28 2450.43 2508.18 1852.12 2.57 0.00 1444.81 2290.44 +1.1 +29 1300.9 7.20 1436.79 1441.28 AN INSCRIPTION OF 1429.33 2167.01 51 OF & Con(16) 1523.68 1604,67 1509.35 1515,48 1374,67 436 17.78 1.63 # "MY SHARE MADE 74.45 0.15 924.05 . 927.25 930.98 946.38 +28 M PARAMENA, BROWNS 32.95 65.53 62 Bunke(9) 65 Insurance (Linglis) 60 Insurance (Composit 67 Insurance Resignati 66 Marchant Shring(6) 1274,37 1291.50 4,56 2,65 7,85 8,90 6,65 1,35 0,00 0,00 0,88 0,00 0,80 0,19 3,36 1314.40 +31 1914-0 1900.72 631.01 326.82 684.46 701.76 1851.02 6327.49 810.79 547.48 668.81 316.71 1861.38 629.58 1846.46 141221 632.10 51275 821.26 548.71 683.05 320.37 82435 548.05 670.80 319.87 17.18 18.18 89 Property(25) 79 Other Press 19.78 41.94 5.15 3.00 1302.84 1985.41 1365.43 4.50 13504 135438 1388.48 1373.67

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The FT-SE Actual at the F ary 4 1969 means the com. If Volume are negative.



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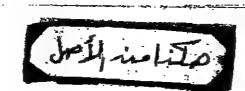
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FINANCIAL TIMES TUESDAY FEBRUARY 2 1993 LONDON SHARE SERVICE 192544 - Cont.

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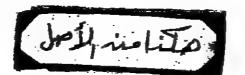
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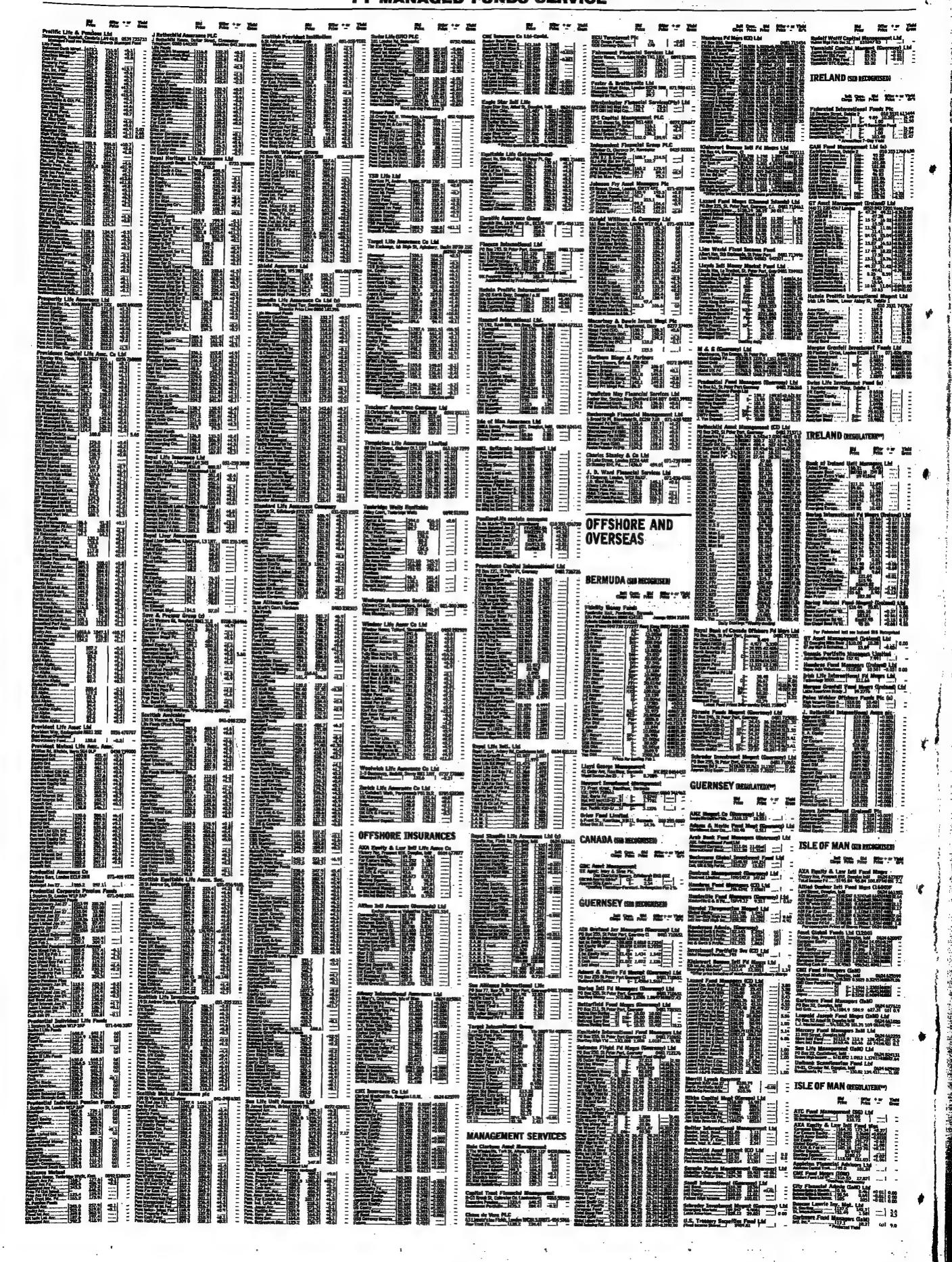
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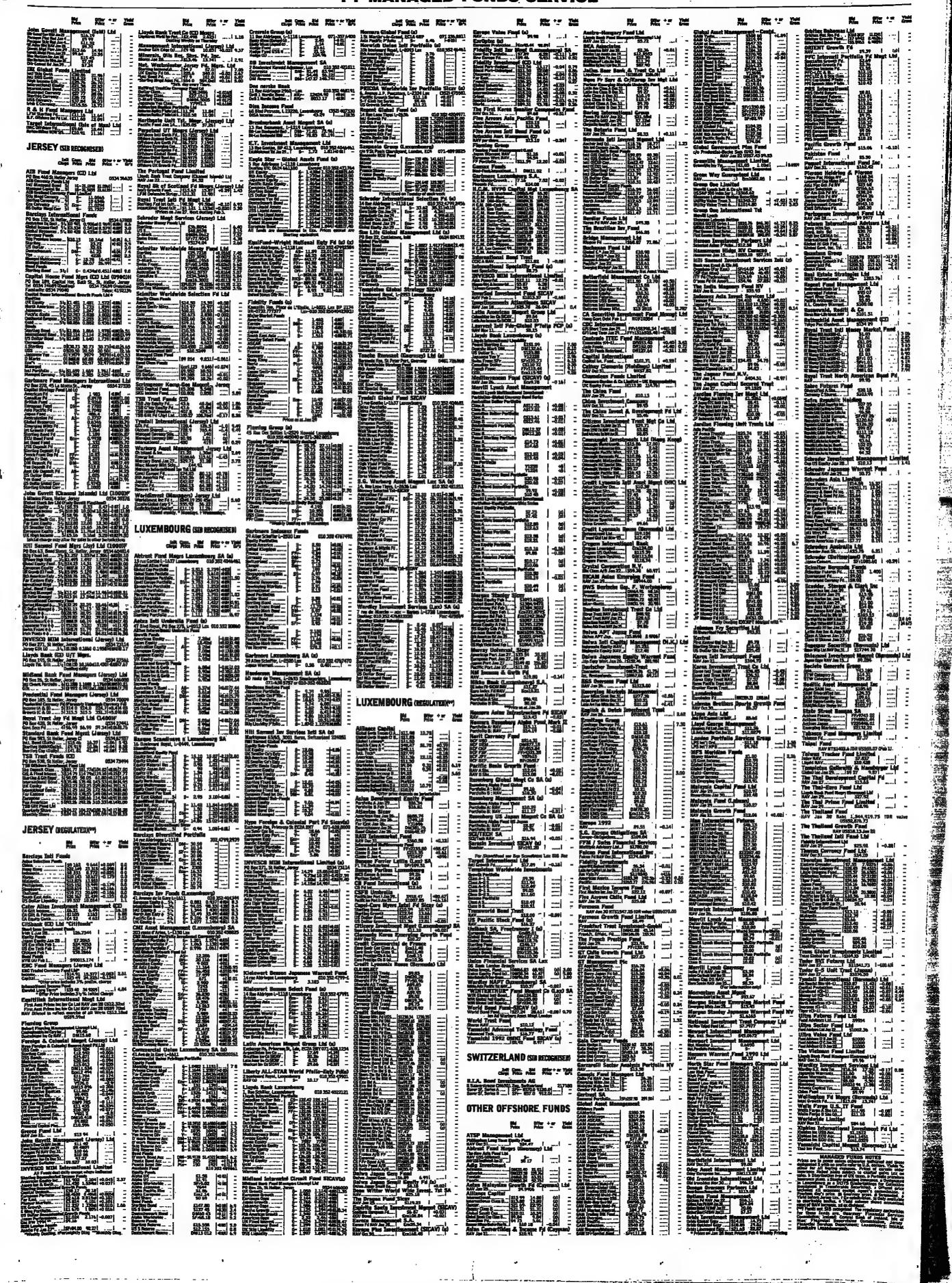
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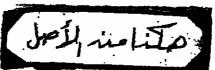
FT MANAGED FUNDS SERVICE * Gurrent Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Franc survives important test

short burst of speculative selling yesterday morning follow-ing the 10 per cent devaluation of the Irish punt against all the currencies in the European exchange rate mechanism, writes James Blitz.

In recent months, the devalu-ation of ERM currencies has been followed by strong selling of the next weakest in the system, and this pattern was repeated yesterday.

The French tranc fell sharply in the first hours of trading, to a low of FF13.3950 against the D-Mark, while the Danish krone was seen as low as DKr3.8750 against the D-Mark, near to its floor of DKr3.9016.

Three-month French francs were quoted as high as 15 per cent at the peak of the pres-

However, the selling of both currencies eased off later in the morning, even though their respective money market interest rates remained high. The French franc closed at FFr3.380 against the D-Mark, while the krone closed at DKr3.8501.

The tensions were partly relieved by the market's acceptance of the size of the punt devaluation. The Irish punt climbed to the top of its new

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ERM bands. The French franc and krone even spent part of the day on their ERM floors against the Irish currency. The

punt's strength allowed a remarkable cut in Ireland's overnight rate of lending from 100 per cent to 14 per cent.

Mr Mark Brett, an economist at BZW in London, said that the franc's swift recovery from selling pressures was highly significant. "People were prepared to take hig speculative positions against the franc in September, but they are not prepared to any more," he said. ""If the crisis does not come on the big day, it will not come at

Mr Mark Austin, Treasury Economist at Midland Global markets, says that the franc and krone are not safe yet.
"There is still the fundamental problem of real interest rates that are too high and show no signs of coming down," he

Sterling recovered sharply

against the D-Mark in European trading yesterday after plunging to a historic low of DM2.3550 against the D-Mark in Monday's Far East trading.

The recovery, to a close of DM2.3800, gave the impression that the sell-off had been the result of speculative trading by banks rather than the off-loading of long-term positions. In Tokyo, the pound bottomed cut at \$1.4500 against the dollar, a level not seen since 1986.

Mr Brett, of BZW, says that the most worrying problem for the pound is that 1-year sterling interest rates are now an unprecedented or so 200 basis points below the D-Mark's.

This puts the current 1-year forward rate for buying D-Marks at around DM2.4150 to the pound. In Mr Brett's view, this is an attractive rate for D-Mark purchasers and will keep the pound weak well into

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Jan. 97.71. 97.66 Estimated volume 4100 (2854) Product day's open tot. 7746 (7287)	STANDARD & PORES SUR TR			
6% MATCHALL LONG TITMA JAPANESE GOT. BOND Y198m 1895s of 180%	\$Fr 125,000 \$ per \$Pr	195 439.		
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FINANCIAL FUTURES AND OPTIONS

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LIFFE LONG GILT FUTURES OPTIONS 158,000 648s of 100%

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MONEY MARKETS

UK rates fall

DEALERS in the sterling cash and futures markets assumed that UK base rates would be as low as 5 per cent by the time of the March budget, despite strenuous claims by the UK government that it did not want to lower the cost of borrowing, writes James Blifz.

Newspaper reports that the UK government was considering cutting base rates to 4 per cent to stimulate recovery had a dramatic effect on short sterling futures.

UK clearing bank have lending rate 6 per cent from January 26, 1993

The March contract rose 15 basis points in the morning, to 94.50, a level which prices 3-month money at budget time at 5.50 per cent. That would be consistent with base rates at 5 per cent. The contract later fell back to close at 94.42.

The June and September contracts were also sharply bid up. to 94.76 and 94.77 respectively. This underlines even more firmly the view that base rates will be down at the 5 per cent level by summer.
Rates in the sterling cash
market fell sharply, helped by
a small shortage of £800m
forecast by the Bank of

This came as a considerable relief to the market after a week of very tight money,

which had seen the overnight rate of lending up at 100 per

Three-month money came down by % per cent to 6% percent, while the 1-year rate was hid as low as 5% per cent. More importantly, the yield curve for both "depo bills" and certificates of deposit continued to slope right down to the 1 year level, suggesting that the market has not ruled out a rate cut to below 5 per

The weekend devaluation of the Irish punt forced a sharp rise in money market rates in France as pressure was again put on the French franc in the exchange rate mechanism.

The cost of 1-month French francs was quoted as high as 15 per cent, from about 13% per cent on Friday, although the Bank of France did not change officially posted rates at its regular market intervention on a Monday. It later came down to about 13% per cent as pressure eased.

The March French franc contract tumbled another 23 basis points, closing at 88.22. The March contract is now 223 basis points lower than its closing level on 18 January. Nothing better illustrates the speed with which dealers have revised expectations of an easing in French - and German - rates.

seven days notice 4 per held traser one month; six-alse months 5 per Nov 16, 1992, Deposit

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Contracts traded on APT, Closing prices phone.

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LONDON MONEY RATES						
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ressury Bills (sell); one-month 5% per cest; three months 5% per cent; six months 5% per cest; tank Bills (sell); one-month 5% per cest; three months 5% per cent; tressury Bills; Average under rate of discount 6, 1067, ECGO Plued Rate Sterling Export Finance. Make up day Jenuary 7, 1993. Agreed rates for period February 24, 1993 to March 23, 1993, Scheme 18, 32 p.c., cheme 31 de 101.8 20 p.c., Reference rate for period Jenuary 21, 1993 to January 29, 1993, cheme W&V: 7,0 p.c., Local Authority and Finance Houses seven days notice, others seven days to the Finance Houses seven days notice 4 per cent, Certificates of Tax Deposit Series 6), Deposit \$1,000,000 and over eld under one month 31 per cent; one-three months 5 per cent; three-tix months 51 per cent; can be continued to the source of t						

CORPORATE IDENTITY Send this to your company letterhead for a FREE ● Key Rings ● Paperweights ● Cuff Links ● Enamel Badges Quality PROMOTIONAL GIFTS made by Manhattan-Windsor W Contractors to Steward St., Birmingham B18 7AF, England, Fax: 021-454 1497

LEGAL NOTICE

NOTICE is hereby given in accordance with NOTICE in hereby given in accordance with NOTICE in hereby given in accordance with NOTICE of the Companier Act 1985 that: 1. the above trumed companie ("the Company") has approved a payment out of capital for the purpose of induming 21,250,452 of in Class I 8% not cumulative redomnshir penforques

8% non cumulative redomable proference alone.

2. the automat of the permissible capital payment for the situate in question in CASI, ISS, 956.

3. the date of the renchants for payment out of capital in 27 January 1995.

4. a statisticity declarations and reditions' report acquired by metion 173 of the Companies Act. 1983 are available for importions at the Company's registrated office, and

5. any castilar of the Company may at any fairs whilst the first water immediately following the date of the purchastors for payment out of the Companies Act. 1985 for an arrive professing the payment.

Dated 27 January 1895.

Campany Setumbry

SPORTING TROPHIES EXHIBITED THE INSOLVENCY ACT 1986 to accordance with Rule 4.166 of The bactwary Rules 1986 notice is hereby given that 1, Feter 5. Dana FCL, a Licensted bactwary Frankhoury of Linkins Crossiny & Davis, 7 Learlet Fisce, London Will 1987, was specimed liquidates of the shows Company by the Conditions on 26th juntary 1993. Brand the 26th January 1993. FELER 8, DORN, Liquidates

> APPOINTMENTS ADVERTISING eppener every Wednesday & Thursday & Friday (International edition only) Richard James on 071-875 3460 Terone Kanne on 071-873 3199 Allson Prin on 071-873 3607

1 and 4 The cotangent is tricky and becomes involved (42,2,3,3) 9 A caption without it is inge-nious (6)

10 Al mutton chops for a change (8) 11 The lady at home with the grill (6) 12 Piano craftsman is loyal to the cause (8)

13 Land in the river? That's the crew, we hear (3)

14 Ignited ether — a means of keeping warm (6)
17 Two-wheeler drawn by horse,

paradoxically (7)
21 Chap, for example, going to a
wine-shop (6).
25 Notice the bishop's place (3)
26 Gush about an animal lover (8) 27 Put in a grave note about doctor (6)

28 Tosst Ecu? That's ridiculous for one that's expelled! (8)

29 Up-and-down flight (6)

30 and 31 Noteworthy office for

travellers? (6,2,6) 1 Non-current lamp (8) 2 Go down hill fast in wintry

conditions? (8)
3 Dim-lit sides of lounge could be inconvenient (3,5)
5 Sweet number with universal retrain coming up (6)
6 Suit inner compact parts? (6)

7 in the middle of a slight fog 7 in the middle of a siight for round beginning of day (5) 3 Adjusting the engine moving around after run's taken (6) 12 Jug for one who had a fling?

(7)
15 Scrap the queue (3)
16 Sphere of influence in Torbay? (3)
18 At the summit, Nick's outstanding (3.5) 19 One divan transported from Exeter, say (8) 20 Thrash Mabel's at (getting

20 Thrash Mabel's at (getting drunk) (8)
22 The assurance in a snap Lombard Street decision (6)
23 Estimate in credit producing depression (6)
24 One graduate wearing friend's big jumper (6)
25 Met the requirements in formal wear (6)

Solution to Puzzle No.8,065 Solution to Puzzle No.8,065

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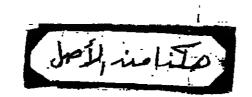
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WORLD STOCK MARKETS 288700 Stokes A 162
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Dow draws strength from NAPM report

Wall Street

US share prices posted solid gains across the board yester-day, aided by a bullish economic report from the National Association of Purchasing Management, writes Patrick Harverson in New York,

At 1 pm, the Dow Jones Industrial Average was 13.51 higher at 3,323.54. The more broadly based Standard &

BUENOS AIRES ran into profit-taking following Friday's surge on government measures to boost liquidity. cut banking costs and reduce interest rates.

The weighted Merval index of 19 most traded shares fell 18.20, or 4.25 per cent, to 410.04, after Friday's 9.3 per cent gain and a fall of about 10 per cent in the previous

Poor's 500 was up 1.99 at 440.77. while the Amex composite was up 0.37 at 411.45, and the Nasdaq composite up 2.35 at 698.69. NYSE trading volume was light at 137m shares by 1 pm. The market opened firmer, lifted by strong gains overseas On a lighter note, analysts were suggesting that supersti-tious investors may have been buying stocks yesterday follow-

ing the Dallas Cowboys' vic-

By William Cochrane

apan was the powerhouse

of an equity world domi-nated by currency and

monetary economic specula-

tion last week. While the US

put in a modest performance

and Europe was indecisive, Tokyo gained 3.6 per cent on

mounting expectations of an

imminent cut in the official

discount rate, taking the FT-

Actuaries World Index to a

rise of 1.1 per cent in local

Researchers from Salomon

Brothers in Tokyo say the

Bank of Japan (BoD) showed

no resistance to last week's

continued rally in money markets, which set the stage for a

points in the official discount

rate, from the current 3.25 per

However, says Salomon, the

BoJ will not allow a bubble

economy revival: "Once the

economic recovery has taken firm hold, the BoJ will waste

little time in returning inter-

reduction: but disappointing

company results and continued earnings downgrades

On the periphery, Ireland moved higher on what the cur-

rency speculators were expect-ing, a devaluation of the punt. However, Davy Stockbrokers

of Dublin, which in mid-January said this offered scope for a post-devaluation rally of

10 to 15 per cent, is not so

Things have changed in two or three weeks, says Mr

and Germany.

hullish now

NATIONAL AND REGIONAL MARKET:

est rates to normal levels." In Europe, the big battallous cancelled each other out the UK celebrated its base rate

cent to 2.50 per cent.

History shows that the stock markets do well in the years that follow a win by a team from the National Football Conference - and the Cowboys are from the NFC.

Ultimately, however, the market drew its strength from the NAPM's January report, which showed that its index of manufacturing activity nation-wide climbed from 55.4 in December to 58.0 last month, a pigger improvement than analysts had forecast. The NAPM figures were just the latest in a string of encouraging reports.

Among individual stocks,

American Express was the fea-ture of the day, the stock rising \$1% to \$24% in volume of 3.8m shares as investors reacted positively to the unexpected news over the weekend that Mr Jim Robinson, the company's much-criticised chairman, had resigned. Last week Amex's share prices dropped sharply after Mr Robinson apparently won a bitter battle to stay on at the beleagured travel and financial services giant. Yesterday, Mr Richard Furlaud, a key member of the board of directors, was named

non-executive chairman. The second most heavily traded stock of the day was RJR Nabisco, which climbed \$1/4 to \$8% in volume of 3.7m shares on reports that the company is considering issuing a

Equities move on fiscal

and currency speculation

of research. In mid-January,

notes Mr Kelleher, the punt

was standing at a sterling

exchange rate of £1.04 to £1.05, with the possibility of a devaluation and some upside

in sterling. Since then the UK

currency has been weak, week-

end forecasts of further UK

interest rate cuts have made

things worse, and even after a

10 per cent devaluation the

The currency theme persists

on the other side of the

Atlantic, where Mexico fields

the biggest drop of the week

with a setback of 6 per

+3.70

+1.34

+ 2.91 -2.27 -0.99 + 3.28

+ 1.49 + 0.79 -1.67 -0.93 -2.51

+0.11 -3.31 +3.62 +0.91

+0.49

+0.76

+1.06

France

Netherlands

Norway

Switzerland

Hong Kong

Singapore

Australia.

Malaysia .

punt is still around £1.03.

RJR may also have been buoyed up by an Illinois court ruling which rejected a smoker's allegation that tobacco

companies deliberately concealed the full dangers of smoking from consumers. News of the judgement aided other tobacco stocks, with Philip Morris rising \$% to \$75%, and American Brands by

\$% to \$36%. On the Nasdaq market, Lilly Industries jumped \$1% to \$24% on fourth quarter net income of 39 cents a share, almost double the 20 cents a share earned

a year earlier.
Leading technology stocks
which took a beating from
profit-taking last week were back in favour. Intel recovered \$3 % to \$100% as almost 2m shares changed hands, while Microsoft firmed \$% to \$87% and Apple put on \$1% at \$60%.

Canada

TORONTO WAS virtually flat at midsession as the market continued to digest fourth quarter earnings figures and focused on companies in the Bronfman family empire. The TSE-300 index inched up 1.2 points to 3,306.6.

The troubled Royal Trustco slid 55 cents to C\$1.15 in heavy turnover after the Canadian

cent in local currency terms. Mr Federico Leffan of Latin

American Securities says there

were a number of factors here:

the increased strength of the

peso against the dollar, offer-ing currency gains, seems to have prompted some profit-

taking; the offer for sale of

shares in Grupo Carso, the

conglomerate which manages

Telmex, led to fears of over-

supply; and, by the latter end of the week, there were fears

of delays in the approval of

NAFTA, the North American

free trade agreement which

had been seen as a boost for

+1.55

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the Mexican economy

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+1.89 +1.44 +8.21 -4.79 +0.66 -0.63 +0.62

-1.90 +0.70 -4.90

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MARKETS IN PERSPECTIVE

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+16.22 +11.48 +2.30

-18.69 + 14.07

-10.96 +7.17 +4.39

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+2.81 -3.13 +2.04 +4.04

+1.89 +1.44 +8.21 -4.79 +0.66 -0.63 +0.63

-2.00 +3.40 -0.43 -0.46 -2.71

-1.90 + 0.70 -4.90

+ 5.30

+0.35

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co, and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

118,58 116,80 115,00 104,45 176,35 123,56 89,38 227,69 122,64 86,57 82,53 262,17 53,45,88 128,17 131,16 165,44 105,51 105,51 105,51 105,51 105,53 105,51 105,53 105,51 105,53

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The World Index (208)... 139.85 -0.4 139.47 110.36 117.02 127.87 +0.2 2.62 140.41 137.27 110.24 115.75 127.64 153.70 130.66 147.78

107.25 114.58 86.28 94.76 138.28 91.76 123.12 95.85 108.23 110.33 126.08

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Strong dollar is the centre of attention

AFTER the weekend on SFri0 to SFr2.230. devaluation in Ireland, a surge in the US dollar pushed up issues, Roche certific equitles in dollar-sensitive countries like the Netherlands, Switzerland, Sweden and, selectively, Germany, while others like Italy and Spain got less of a boost, writes Our Mar-kets Staff.

However, Mr Andrew Bell, rector of European strategy at BZW, was not convinced that the bourses had their thinking mechanisms engaged. "In the 1980s," he said, "industrial demand in Europe was good, and a rise in the dollar gave exports an added attraction; now, Europe is in recession and it is questionable whether the US recovery will be big enough to bail it out."

ZURICH was higher in moderately active trade as the strong dollar and lower Swiss interest rates led banks, insurers and chemicals higher. The SMI index gained 29.6 to 2,120.7, having peaked during the session at a high for the the session at year of 2,132.6.

UBS bearers added SFr13 to SFr917 while insurers took their lead from Swiss Re certificates, SFr11 higher at SFr553. Zurich Insurance bearers put Among dollar-sensitive ssues, Roche certificates were

SFr30 higher at SFr4,130 and Sandoz certificates added SPr60 to SF13,160. Swissair rose SFr18 to SFr543 on further consideration of its co-operation talks

AMSTERDAM had another

firm session, the CBS Ten-dency index rising 0.8 to 98.4. Royal Dutch led the gains, up Fl 1.90 to Fl 149.90, helped by the Opec output cuts. Phil-ips shrugged off the postpone-ment of its high definition television project to add 20 cents to Fl 23.70. The truckmaker, Daf, hit a new all-time closing low of F14.55, down F11.45 in active but small-lot retail trade, with investors worried

nancing agreement.
STOCKHOLM saw the
Affärsvärlden General index rise 17.2 to 912.2 in turnover of SKr673m. Forestry companies were among the main benefi-ciaries, MoDo B adding SKr20 to SKr230

Astra A rose SFr15 to SKr701, supported by the dollar, renewed interest after upbeat analysts' reports and hopes for its annual results.

news that it is to merge with

II-SE Actuaries Share Indices Hourly changes FT-SE Eurotrack 100 1985.44 1085.48 1985.51 1085.82 1086.47 1088.53 1088.18 1988.01 FT-SE Eurotrack 200 1159.62 1158.45 1159.62 1158.19 1157.94 1158.16 1159.04 1158.83 Jan 29 Jan 28 1072.70

due in three weeks. Electrolux B rose SKr11 to SKr228 ahead of its results this week. FRANKFURT ended off its highs with the DAX index up 13.31 at 1.585.16, but standard dollar-sensitive plays like the

carmakers did better than that, with Daimler DM12.70 higher

at DM584.50 and Volkswagen

up DM6.20 at DM284.50. Both Daimler and VW have been distinctly out of favour with industry analysts this year, but since the end of 1992 they have risen by DM47.50, and DM41.50 respectively.

Turnover rose from DM4.3bn to DM4.5bn. Equities were also supported by firmer German bond prices on revitalised hopes that key interest rates might be cut at Thursday's Bundesbank meeting. This

speculation coincided with market talk that unions in Germany's public sector would agree to 1993 pay rises of below 4 per cent in negotiations with employers this week.

PARIS focused on Paribas and the oil majors as the CAC 40 index rose 13.69 to 1,785.90 in relatively subdued turnover of

FFri.86bn.
The banking group's shares, hit hard on Friday before the release of better than expected 1992 results, recovered FFr16.60 to FFr379.80. In oils, strong on igher oil prices, Elf Acquitaine put on FFr4.20 to FFr328.50 and Total, due to release its results a week today, rose by FFr5.90 tp

MILAN was clouded by the troubles plaguing Prime Minister Giuliano Amato's Socialist Party, and doubts about the prospects for any further Ital-ian interest rate cut. The Comit index rose 0.49 to 487.40. Flat fixed L70 higher at L4,410 and rallied to L4,500 after hours after managing director Mr Cesare Romiti was quoted as saying he expected a

profit for 1993. Ready mixed concrete company Calcestruzzi, part of the Perruzzi-Montedison group. dropped L460 to L7,690 after questioned by police about contributions to political parties.

Gaic, which controls insurer

La Fondaria, was 1240 higher at L1,430 amid speculation over future control following the death at the weekend Mr Camillo De Benedetti.

DUBLIN ignored reservations about the recent progress of the sterling/punt relation-ship, and reflected the week-end devaluation of the punt in an ISEQ overall index up by 76.47, or 6 per cent to 1,347.50. Sceptics were saying, however, that equities will begin to struggle again unless sterling shows signs of strengthening or the punt leaves the ERM

Interest rate hopes sustain Nikkei revival Y816 in reaction to Friday's changed hands, down by 36.5

LATE afternoon arbitrage buying pushed share prices higher and the Nikkei average closed above the psychologically important support level of 17,000 for the third consecutive trading day, writes Emiko Terazono in Tokyo. The 225-issue index gained

109.86 at 17,133.64, its high point of the day. It dipped to the day's low of 16,957.56 during the morning on profittaking and remained around the 17,000 line for most of the

Volume dropped to 170m shares from Friday's 324m, with some large-lot investors cautious at the quick rise in equity prices. The lack of fresh news also affected activity. Advances outscored declines by 511 to 399, with 210 issues changed. The Topix index of all first section stocks put on 1.13 at 1,300.01, but in London the ISE/Nikkel 50 index lost

1.13 at 1,058.79. activity, mounting expecta-tions of an imminent cut in the official discount rate supported sentiment. Buying by publ funds also improved the mood.

Some brokerage issues turned higher on hopes of increased market activity after the expected interest rate cut. Nikko Securities firmed Y4 to Y669 and Nomura Securities appreciated Y30 to Y1,530.

Gajoen Kanko, the most active issue of the day, forged ahead Y44 to Y236 on buying by speculative investors. Nippon Housing Loan, the debt-ridden housing loan company, jumped Y24 to Y313 in active trading following reports that creditor banks would forgo

SOUTH AFRICA

SHARES picked up after drift-ing easier and the overall index was unchanged at 3.433. index was unchanged at 3,433. A weaker financial rand took

In spite of the low level of

interest payments on loans. Oji Paper dropped Y55 to

De Beers R1.10 higher to to 899 while the industrial index edged 2 higher to 4,525.

Tokyo

Kanzaki Paper, The latter was one of the best performers of the day, climbing Y35 to Y650. Nippon Telegraph and Telephone rose Y20,000 to Y590,000 on recommendations by a UK broker. Profit-taking hit steels and heavy industries, which were higher last week on hopes

of lower interest rates. Nippon Steel receded Y3 to Y295 and Mitsubishi Heavy Industries eased Y1 to Y527. In Osaka, the OSE average moved up 31.66 to 18,455.11 in volume of 60.8m shares inflated

by cross-trading - selling and buying back stocks in order to realise profits without changing the portfolio. On the OSE stock futures market, volume in January fell to the lowest for three years. A total of 665,989 contracts

Roundup POLITICAL and economic developments played an important part in some of the Pacific SINGAPORE continued its

per cent from December's

level. Options trading dropped

by 21 per cent to 470,692 con-

tracts, the lightest since November 1989.

march into record territory and the Straits Times Industrial index finished 24.28 stronger at a new peak of 1,644.44 on steady demand from institutional buyers.

December trade figures showing a nominal 38.1 per cent rise in domestic non-oil exports provided the catalyst. Volume expanded to 104,92m shares from Friday's 95.52m,

Among shares meeting

strong demand, Wearne rose 16 cents to \$3.52, Singapore Bus

Services was 35 cents higher at 8\$6.75 and Neptune Orient Lines moved ahead 8 cents to S\$1.51. TAIWAN put on 3.8 per cent in active trade as political ten-sions eased after Saturday's

announcement that Premier Hau Pei-tsun was willing to resign.
The weighted index ended

126.67 higher at 3,501.23 after Saturday's 123-point advance. HONG KONG relinquished some ground in subdued trade, with the market wary about Governor Chris Patten's political reform proposals, which will be brought before the Legislative Council later this

month. The Hang Seng index

Among actively traded stocks, HSBC Holdings, pressured by sterling's weekend decline, fell HK\$1 to HK\$59, while Hang Seng Bank shed 50 cents to HK\$56.50.
AUSTRALIA closed barely

higher as volume was cut by lack of interest and a public holiday in Victoria. The All Ordinaries index

iged forward 0.9 of a point 🌶 BANGKOK moved lower as a market consolidation contin-

ued. Banks were active as the SET index lost 8.73 to 965.75. BOMBAY saw a day of reientless selling which left the BSE index down 46.55 at 2,534.24. Tata Steel slipped Rs1.25 to Rs226.25 amid rumours that a broker facing liquidity problems was unloading his holdings.

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